

Austria	South Korea	Philippines	Russia
Bahrain	Denmark	Poland	Sweden
Belgium	Iceland	Sri Lanka	Turkey
Cyprus	CELIBY Jordan	Portugal	USSR
Czech	Korea	West Germany	U.S.A.
Denmark	DRYVIA Kuwait	Spain	U.S.S.R.
Egypt	EGYPTIA Lebanon	Singapore	U.S.A.
Finland	FIRLIS Luxembourg	U.S.S.R.	U.S.S.R.
France	FRYLIS Malta	U.S.S.R.	U.S.S.R.
Germany	GERMEX Morocco	Switzerland	U.S.S.R.
Greece	GRYLIS Norway	U.S.S.R.	U.S.S.R.
Hungary	HRYLIS Portugal	U.S.S.R.	U.S.S.R.
Iceland	ICELIS Spain	U.S.S.R.	U.S.S.R.
India	ICELIS Turkey	U.S.S.R.	U.S.S.R.
Italy	ICELIS U.S.A.	U.S.S.R.	U.S.S.R.
Japan	ICELIS U.K.	U.S.S.R.	U.S.S.R.
Malta	ICELIS U.S.A.	U.S.S.R.	U.S.S.R.
Thailand	ICELIS U.S.A.	U.S.S.R.	U.S.S.R.
U.S.A.	ICELIS U.S.A.	U.S.S.R.	U.S.S.R.
U.S.S.R.	ICELIS U.S.A.	U.S.S.R.	U.S.S.R.
U.S.S.R.	ICELIS U.S.A.	U.S.S.R.	U.S.S.R.

EUROPE'S BUSINESS NEWSPAPER



# FINANCIAL TIMES

Newspaper of the Year

Friday March 20 1992

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## World News

## De Klerk to speed pace of political reform

South African president F.W. de Klerk, buoyed by the white electorate's overwhelming endorsement of negotiations with black political leaders, indicated he would quicken the pace of constitutional reform, but refused to put a timetable on the process.

African National Congress president Nelson Mandela said: "Our demand is that the interim government must be introduced this year, and we think that is possible." Page 18

## Queen confirms York separation

Queen Elizabeth issued a statement that the Duke and Duchess of York were to separate, six years to the day after their engagement, and made it clear it was the duchess who had initiated the move. Nothing more would be said until discussions were complete. There are no immediate plans for either the duke or the duchess to move out of the family home, Sunninghill Park, near Windsor Castle. Page 7

**Implant maker to quit Dow Corning, world's largest maker of silicone breast implants, is to withdraw from the business, which has been plagued by political controversy, lawsuits and congressional investigations, and said it would set up a \$10m fund for research.** Page 18

**Leave Libya, urges US** The United States urged Americans to leave Libya ahead of the expected imposition of sanctions by the United Nations Security Council. Libya called for an emergency Arab foreign ministers' meeting to discuss its dispute with the west. Page 4

**French students protest** Thousands of French university and secondary school students marched through Paris to protest against plans to reform the university education system. Page 2

**Zimbabwe land bill** Zimbabwe's parliament passed a controversial bill allowing the state to seize land from white commercial farmers for redistribution to black peasants. Page 4

**Tatars' Federation vote** Voters in Tatarstan, a small autonomous republic east of Moscow, will tomorrow hold a referendum on whether to break away from the Russian Federation. Page 2

**Punjab curfew** Indian police imposed a curfew on the Punjab city of Ludhiana to curb a Hindu backlash after 20 people were killed in 24 hours of Sikh separatist violence. Page 4

**Pets free to travel** Britain will have to scrap its strict anti-rabies measures under planned European Commission legislation. Travellers will be free to take pets to other EC countries without quarantine procedures provided the animals are vaccinated against rabies.

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## Weekend FT

**Tomorrow: The Falklands — will they be a battleground again?**

**The smooth gambler who beat Trump at the casino game**

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## Business Summary

## Brazil close to \$40bn debt accord with banks

Brazil's chief debt negotiator said he expected to announce an agreement soon on an outline accord to restructure more than \$40bn of medium-term debt the country owes to international banks.

Mr Pedro Malan said significant progress had been made in negotiations. However, bankers said that, although agreement was close, important differences remained.

US EXPORTS, billed by Bush Administration officials as "an engine of growth", fell in January for the third month in a row. Page 6

**SAVINGS AND LOAN** industry in the US returned to profit last year for the first time since 1986, according to the head of the industry's largest trade association. Page 21

**UK COURT OF APPEAL** overturned an injunction freezing the worldwide assets of the Central Bank of Northern Cyprus and said that in future such assets should be frozen only in unusual circumstances. Page 7

**SCANDINAVIAN** airline groups are planning to use London's Gatwick airport as an international hub in competition with Copenhagen. Page 7

**RANKAMERICA CORP** said it expected to shed between 10,000 and 12,000 jobs worldwide within three years following its planned merger with Security Pacific Corp.

**CAPIROLI**, Italy's biggest savings bank, agreed to buy a 21 per cent stake in Istituto Mobiliare Italiano, financial services group, for an estimated £1.25bn (\$1.01bn). Page 20

**RENAULT**, French state-owned car maker, more than doubled 1991 net profits to FF13.68bn (\$850m) from FF1.21bn, despite difficult trading conditions. Page 19

**VOLVO**, Swedish carmaker, reported a profit of SKr1.5bn (\$25m) for 1991 after suffering a loss of SKr227m the previous year. Page 20

**BASF**, German chemicals group, warned of large-scale lay-offs after a slow start to the year. Page 20

**GUINNESS**, international drinks group, matched market expectations with a 12 per cent increase in 1991 pre-tax profits from £947m (\$1.47bn) to £306m. Page 20; Lex, Page 18

**SEAGRAM**, international drinks group, reported record sales and operating profits for 1991, but net profits slipped 4 per cent to US\$77m. Page 21

**LVMH**, French luxury goods group, lifted net profits 11 per cent to FF2.34bn (\$600m) in 1991 against FF2.37bn last time. Page 21

**KUMAGAI GUMI**, Japanese contractor, forecast a 24.7 per cent fall in pre-tax profits for the year and said the value of its international contracts would plunge to Y150bn (\$378m) next year from Y150bn. Page 22

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## US carmakers deride Japanese move on exports

By Steven Butler in Tokyo and John Griffiths in London

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■ Volvo and BMW results

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Mr Poling said it "will do a thing to help the trade balance, and it is a voluntary limit anyway. A limit of around 1.8m or less would have shown that Japan understood the need to change its trading relationships."

Chrysler, whose chairman Mr Lee Iacocca is one of the fiercest critics of Japanese trade policies, said the ceiling should have been cut to 1m if the Japanese were serious about a "level playing field".

Vehicles and vehicle parts account for about 75 per cent of Japan's trade surplus with the US, which rose to \$43bn last year from \$18bn in 1990.

Accepting that it would be difficult for Japan to raise the ceiling again, some measure of relief should be provided to the US industry when its market starts to emerge from recession. However, even this could be countered by the fact that the cars Japan exports have been moving steadily "upmarket", with higher unit

values. The reduction plan will stoke fears that the world's free trade system is being gradually eroded by a series of managed trade deals. The European Community has recently criticised US-Japan agreements in vehicle parts and semiconductors.

With Japan's domestic car market also faltering for the first time in years, and exports to the US and Europe restricted, Japanese vehicle makers are under increasing pressure to find additional outlets for their products, with South America and other developing areas gaining more of their attention.

Mr Atsushi Kawashima, director of the automobile division at Mita, said the ceiling was lowered in order to keep exports on a declining trend.

He said the decision was "based on the recognition that the automobile industry is one of the industrial pillars of both Japan and the US, and that healthy development of the industry in both countries is vital to advance further the good relationship between the two countries and maintain the overall free trade system".

However, Mr Kozo Watanabe, Mita minister, admitted that the decision was open to criticism on many grounds.

"We have four options: whether to maintain the ceiling at the current level, to scrap it, to cut it to the level of Confirmed on Page 18



Out and down: Paul Tsongas announced he will quit the US presidential race due to a shortage of funds. Page 18

## Grass at home less green for German industry

By Andrew Fisher  
in Frankfurt

COMPANIES in west Germany have a lower opinion of their country's qualities as an industrial base than they had three years ago. More than a quarter of them have reacted by cutting domestic employment, according to a study by Ifo, the Munich-based economic research institute.

They are also less happy about the quality of German labour. But Ifo said that this view — mainly expressed by smaller companies — seemed to reflect improvements in countries competing for German industrial investment, like Spain, France and Ireland, rather than any deterioration of the German workforce's qualifications.

Ifo's findings will add fuel to the debate about the future of *Standort Deutschland* — Germany as an industrial base — at a time when employers are faced with high wage demands and intensifying foreign competition.

As negative factors, companies cited high wage and social security costs, short working weeks, high corporate taxes and tough environmental rules. The main positive factors were the lack of industrial strife and fairly consistent government policies.

Ifo said 27 per cent of companies had reduced employment at their German plants, with 8 per cent more planning to do so. In capital goods, where Germany is strong in world markets, 34 per cent had laid off workers and 13 per cent had plans to do so.

The study, carried out in December, was based on the views of 500 companies. Ifo said they had a less positive view about *Standort Deutschland* than during the last inquiry at the end of 1988.

It cautioned about dramatic results, but they are in line with the actions of many companies which have recently announced poorer profits, job cuts and the shift of production abroad. Ifo said 20 per cent of companies had moved some output from Germany, and 8 per cent had such plans, but figures were higher in the capital goods industry.

Of companies with more than 500 employees, 29 per cent had cut jobs and 36 per cent had shifted production.

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World stock markets, Page 42  
BASF to cut jobs, Page 20

## Tokyo announces decline in output

By Stefan Wagstyl in Tokyo

JAPAN'S economy declined in the last three months of 1991, indicating that the country may soon join Britain and other industrialised nations in recession.

Output fell compared with the previous quarter, resulting in the first quarterly fall in economic activity in more than two years.

The decline reflects falling levels of consumption and will increase the pressure on the Bank of Japan to cut interest rates, possibly as early as next week.

The economy contracted by 0.2 per cent on an annualised basis in the last quarter of 1991

buoyed by the speculation of a cut in the official discount rate and rebounded sharply. It sent the Nikkei index back above the psychologically important 20,000 level.

Investors also took heart from speculation that the government was planning to boost the economy by concentrating public works spending in the first part of the new financial year, which starts next month.

The index closed 420 higher on the day at 20,185.50.

The economy contracted by 0.2 per cent on an annualised basis in the last quarter of 1991

compared with the previous quarter, according to the government's Economic Planning Agency.

A sharp decline in domestic demand of 2.1 per cent was partly offset by an increase in external demand, composed of a decline in imports and an rise in exports.

The agency admitted that the government's target of 3.7 per cent economic growth in the year to the end of March was now looked unattainable.

The outturn is likely to be closer to 3.3 per cent — well down on the 5.5 per cent

recorded for 1990-91 but still well ahead of most other industrialised countries.

Mr Russel Jones, an economist at UBS Phillips and Drew, the securities company, said: "These figures tell us what we already knew — the economy is weak."

A decline in the Japanese economy in the first quarter of this year, making two successive quarters, would by most yardsticks mean Japan was in recession.

Japan last suffered a recession in 1974-75. However, the chances of the first quarter of

1992 recording a decline are slightly reduced by the fact that this is a leap year — so there will be an extra day of economic activity.

EPA officials said the economy was much stronger now than in 1974, pointing out that the 0.2 per cent quarter-on-quarter decline was modest.

Mr Shunji Fukinbara, the agency's deputy director general, said that economic fundamentals remained firm.

Continued on Page 18

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BASF to cut jobs, Page 20

## Conservatives hit by sharp rise in UK unemployment

By Peter Norman, Philip Stephens and Alison Smith in London

BRITISH unemployment rose sharply last month to its highest level since September 1987, giving a jolt yesterday to Conservative confidence in the campaign for the April 9 general election.

Although last month's jobless increase of 40,200 was lower than the 55,900 rise in January, yesterday's announcement marked the 22nd consecutive monthly increase in the number of people out of work and raised the UK unemployment total to a seasonally adjusted 2.65m.

## EUROPEAN NEWS

## Ukrainian confusion on nuclear options

By Chrystia Freeland in Kiev and John Lloyd in Moscow

UKRAINIAN leaders yesterday angrily denied reports that they had reversed their decision to halt the shipment of tactical nuclear missiles to Russia.

They said they were ready to have the weapons dismantled in Russia as originally planned, but only on condition this took place under international supervision, for which no provision has been made.

The denial of both Russian and Nato reports underscores the tense relations between Ukraine and Russia and the confusion surrounding the control of nuclear weapons in the former Soviet Union on the eve of a crucial meeting of leaders of the Commonwealth of Independent States in Kiev.

Mr Anatoli Zlenko, the Ukrainian foreign minister, said that "no-one has revoked the decision of the president." President Leonid Kravchuk last week announced that Ukraine was halting the transfer of the weapons to Russia because it had no guarantees that they were being dismantled.

On Wednesday, President Boris Yeltsin, the Russian leader, was quoted as saying Ukraine had reversed its decision, and this was backed up by a Nato spokesman.

Yesterday western diplomats in Moscow were treating the Ukrainian insistence on international monitoring as a face-saving gesture. They believe Ukraine has indeed submitted to the necessity of returning the missiles to Russia by July because of pressure from western states, particularly the US and Canada.

One western defence attaché said: "I think we can say that this was a false alarm. Once the US and Canada, which have been the most sympathetic to the Ukrainian position, had made it clear they wouldn't wear it, then they are bound to carry out what they had promised." Ukrainian officials admit it was a mistake for Mr Kravchuk not to consult western powers before making his announcement.

Western states, including the US, Britain, and France, have promised technical assistance in the dismantling of the nuclear missiles on Russian territory, although there is no provision for international supervision of the process.



Russian president Boris Yeltsin with European Development Bank president Jacques Attali who is in Moscow to discuss aid

### Russian Federation's nationalist enclaves watch breakaway vote

By Leyla Boulton in Kazan

VOTERS in Tatarstan, a small autonomous republic east of Moscow, will tomorrow determine the fate of President Boris Yeltsin's Russian Federation with a referendum on whether to break away from it.

More than four centuries after Ivan the Terrible set fire to Kazan and destroyed the last independent Tatar state, an expected "yes" vote could trigger the collapse of Russia by creating a precedent for the other 18 semi-independent enclaves within the Federation. Russia's constitutional court ruled earlier this week that the Tatar referendum was illegal and Mr Yeltsin yesterday appealed to Tatar officials to halt the vote.

Supporters of President Yeltsin also fear that if seen to stay in power denies the poll amounts to a vote on independence. The referendum asks whether Tatarstan should be a sovereign state, a subject of international law, which builds its relations with the rest of the world.

Both the Russian government and the local opposition to use force will only provoke a violent reaction from Tatars, and jeopardise the fragile stability needed to pursue economic change in Russia.

Tatarstan's once staunchly communist leadership, which embraced last August's coup



but then turned nationalist to stay in power, denies the poll amounts to a vote on independence. The referendum asks whether Tatarstan should be a sovereign state, a subject of international law, which builds its relations with the rest of the world.

Both the Russian government and the local opposition to use force will only provoke a violent reaction from Tatars, and jeopardise the fragile stability needed to pursue economic change in Russia.

Tatarstan's once staunchly communist leadership, which embrac-

ed last August's coup after some questioning. "We don't want national independence, but state independence," says the Mayor of Kazan, Mr Kamil Ishkhanov, who promises equal rights for Russians and other non-Tatars who make up 51 per cent of Tatarstan's 4m inhabitants.

While some Tatars see independence as a chance to redress the injustice of centuries of Russian domination, most of the nationalism is spawned by economic conditions. With most of the former Soviet Union's natural wealth, including Tatarstan's oil, under state control, independence becomes a means of keeping wealth for the local population rather than giving it to Moscow.

Mr Ismail Rakhimov, deputy director of Tazneft, the republic's state oil company, complained bitterly that at present he can only sell 5m tonnes of oil for the benefit of Tatarstan. The rest of his annual output of 30m tonnes is handed over to Russian authorities for export or for distribution within the rest of the country.

To add insult to injury, 50 per cent of the hard currency he makes from his 5m tonnes has to be sold to the Russian central bank for roubles.

"What is this if not theft by

Russians?" he asked. Decades of centralised management from Moscow have also meant a wasteful exploitation of deposits and the running down of equipment, now badly in need of replacement. "If I could sell all the oil myself, Tatarstan could be a new Kuwait," he argued, claiming that the profits would be enough not only to finance independence but to buy equipment without having to give oil to foreign investors. Russia's dilemma is that it is too late to reverse nationalism, even if it deals with economic grievances.

Tatar leaders say that even if they get economic independence now, as Russia is offering, it will not be enough to soothe radical Tatar opinion.

The relative calm in Chechnya, the other autonomous republic which is refusing to sign the federal treaty, shows it may be more sensible, however painful to Russian pride, to let the republics go on their own way.

As Mr Zinovii Latypov, an opposition deputy, told workers at a Kazan factory this week, the only hope is that the outside world will also ignore Tatarstan. "Not one civilised country in the world will recognise us - perhaps just Libya and Saddam Hussein."

### OECD warning on high cost of decentralisation

## Spain's regional dilemma

By Peter Bruce in Madrid

THE decentralisation of power to the Spanish regions is costing the country dear and hampering Madrid's efforts to cut the central budget deficit, according to the Organisation for Economic Co-operation and Development (OECD).

In its report on the Spanish economy, the OECD also warns that the slowdown in economic activity will make it difficult to lower the deficit to a targeted 1.9 per cent of GDP this year as revenues fall and social spending rises. Spain recorded a deficit of 2.5 per cent of GDP last year after budgeting for less than 1 per cent.

Spain's 17 autonomous regions were guaranteed new powers under the 1979 Constitution. But in the last four years, says the OECD, the transfer of powers has increased public sector employment in the regions by 31 per

cent, or 100,000 people. Despite this, central government employment, which should have been falling, has risen.

Rapidly increasing spending by the regions is easily outstripping the rate at which the central government deficit is shrinking. Regional government deficits, which accounted for 0.3 per cent of GDP in 1985, now account for 1.5 per cent.

While much of this could be justified, the OECD says, "there has also been considerable overspending on prestige projects, high salaries (often higher than central government packages), immoderate recruitment and spending to placate local lobbies". The last referring to heavy spending on loss-making regional public television networks.

The report says that growing social welfare commitments from the central budget, espe-

cially disability payment (temporary disability expenditure has risen 41 per cent in two years) are probably impossible to reverse in the short term but urges Madrid to make the system more cost-effective. It says there is widespread fraud in the system of invalid pensions and that tax evasion remains high. The declared average income of self-employed business people in 1990 was about 40 per cent lower than that of wage earners.

The OECD report will prove useful for the finance minister, Mr Carlos Solchaga, who this year is preparing to attack a wide range of structural rigidities - in the labour markets, the civil service and public sector industries. He is attempting to make the economy more responsive to policy decisions in the run-up to European Monetary Union.

Thousands of French university and secondary school students marched in procession in the streets of Paris yesterday to protest against the government's plans to reform university education.

The timing of the demonstration, the third such protest march in a month, was deliberately chosen by the students to put maximum pressure on the government in the immediate run-up to Sunday's regional elections, which are expected to show a substantial loss of support for the socialists.

Yesterday's student march came in the wake of a demonstration on Wednesday, staged by left-wing and human rights groups protesting against the regional election campaign of Mr Jean-Marie Le Pen, leader of the extreme right-wing National Front. The far right is expected to make large gains

in Sunday's vote, with perhaps 15 per cent of the total.

A fringe element of the anti-NF march erupted in violence, in which a small group of left-wing extremists broke shop windows and overturned cars. The government's educational reform plan is intended to streamline the university system so as to reduce the very high failure rate for first-degree students. The first two years of first-degree courses would be made less specialised.

Courses would be made more modular, with the acquisition of course credits. Students would receive more tutoring.

But this reform plan, like so many previous plans, has met outright rejection from student activists. Some change it is a way either of making the universities more selective, others that it is designed to down-grade university degrees.

## French students in election manoeuvre

By Ian Davidson in Paris

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## A death in Sicily changes the election landscape in Italy

A cynical public, writes Robert Graham, wants credible explanations, not vague warnings from the Christian Democrats

Unflappable and long-used to parrying the most direct questions with slyline ambiguity, Mr Giulio Andreotti, the outgoing Italian prime minister, rarely loses his cool in public. But the killing last Thursday in Palermo of Mr Salvatore Lima, who was Mr Andreotti's friend and the most powerful Christian Democrat politician in Sicily, has provoked his sustained ire.

What has pained him most has been renewed talk of his late friend's involvement with the Mafia. Nevertheless, the killing, which magistrates and much of the public assume was on Mafia orders, has not only unsettled Mr Andreotti. It has again brought to the fore, at a most sensitive moment in the country's general election campaign, an assertion in which almost every Italian believes: "The Mafia never acts without good cause."

The Christian Democrats, and particularly Mr Andreotti, whose faction within the party

issued a circular to the nation's 92 civil governors specifically warning of a campaign to destabilise the elections. Something like this occurred in the 1970s, when Italy faced the prospect of an historic compromise between the Christian Democrats and the Communists. The mainstream

opposition, the security services and elements within the Christian Democrats then orchestrated a strategy of tension to scare the electorate.

But the idea that similar forces are now at work has been greeted with widespread cynicism. President Francesco Cossiga, who these days seems to do much of the opposition's work by rejecting his Christian Democrat credentials on the grounds that the party is incapable of instituting urgent institutional reforms, summed up public reaction: "If anyone thinks a coup is being planned, the plotters should be denounced. Otherwise it's just trouble-making and giving ideas to fiction-writers."

That these issues should be given a public airing has transformed the election campaign and cast a cloud over the political future of Mr Andreotti, who as seven times prime minister has his sights on the presidency after the April 5 poll. It also makes the Christian Democrats ever more awkward allies in what is bound to be a fresh coalition government after the elections.

Christian Democrat election

strategy until Mr Lima's death was based on the assumption that votes would be lost in the North to the populist Lombard League and the small Repubblica delle Province (RDP) but would be offset by gains in the South, especially Sicily, where old-style political patronage still holds sway. Lombardy and Sicily are the two regions with the largest number of voters. Thus, while in the North the Christian Democrat vote could fall below 30 per cent, it could be above 40 per cent in the South. This would give the party its traditional third of the national vote.

It is possible that the Christian Democrats can successfully play on a vote of fear, especially if further prominent killings occur. But the "fear vote" has always been based on apprehensions in a Catholic country of a Communist-dominated government. As Prof Paul Ginsborg wrote in his study of contemporary Italian politics: "To hold power in the face of the (Communist) enemy became almost an end in itself, to which essential reforms were to be subordinated." However, the threat no longer

exists, and the electorate has seen, as the government has also been saying in its same moments, that the challenge is to create the conditions for convergence with Europe.

The killing has also exposed another uncomfortable reality: the dependence of the Christian Democrats and, to a lesser extent, their Socialist partners on organised crime for political power in the South.

The impact of the Lima killing has also been to be seen in the context of a ruling party riven by internal factions and run by a diminishing number of political heavyweights. An ageing and tarnished Andreotti leaves only Mr Arnaldo Forlani, the party secretary, and Mr Cirio de Mita, the president, as experienced players with significant support bases.

The sole new blood is Mr Mario Segni, the son of a former president, who is pledged to carry out a series of reforms on institutional reform on a cross-party basis. And it is not clear how long Mr Segni will choose to remain inside the party.

Although the Christian Democrats continue to control the levers of power, from 4,163 of the 8,100 mayors, to the security services and the major state corporations, the present circumstances do not afford a comfortable base on which to fight an election and defend a record of 46 years' uninterrupted government.

## France, Italy and Spain lead revival in car sales

By Kevin Done, Motor Industry Correspondent

NEW CAR sales in western Europe in February rose by 1.8 per cent to an estimated 1.10m, driven by higher demand in France, Italy and Spain.

In the first two months of the year sales were 2.2 per cent higher than a year ago at 2.35m, according to industry estimates.

Sales for the full year are still expected to show a small decline, but several car makers have revised upwards their forecasts for west European new car sales in recent weeks due to stronger than expected demand in Germany, France, Italy and Spain in the first two months of the year.

New car sales in February were higher than a year ago in 12 of 17 markets across west Europe and lower in five.

The long-term recession in the UK deepened further, with sales plunging by 12 per cent in February to 109,412, while sales in Germany fell by around 5.5 per cent from last year's record level to an estimated 324,000.

These declines were compensated, however, by a 4.1 per cent jump in Italian new car sales in February to 224,291, while new car registrations rose by 4.7 per cent in France to 161,100 and by 26 per cent in Spain to 85,479. Among the smaller European markets the strongest growth this year has been achieved in Belgium and Luxembourg, while sales remain weakest in Finland.

Among the volume car makers the Fiat group of Italy, which includes Lancia and Alfa Romeo, narrowly regained second place in the west European sales league, but it continues to lose ground to the Volkswagen group.

The Fiat group's car sales in west Europe fell by an estimated 5.1 per cent in the first two months of the year, while its market share shrank to only 12.9 per cent compared with the commanding 16.9 per cent held by the VW group,

which includes Audi, SEAT and Skoda.

Fiat's grip on the domestic Italian market is still slipping, helped by the success of its Clio small car range. It increased its sales by an estimated 1.6 per cent in the first two months to 43.5 per cent from 47.4 per cent a year ago.

Ford, which is suffering heavily from its exposure to the depressed UK market, has also slipped back in the first two months with an estimated 4.4 per cent decline in sales vol-

ume across Europe. By contrast Renault is emerging as the fastest growing of the big six volume car makers this year, helped by the success of its Clio small car range. It increased its sales by an estimated 1.6 per cent in the first two months to 43.5 per cent from 47.4 per cent a year ago.

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## EUROPEAN NEWS

## Bérégovoy to boost ownership of shares

By Alice Rawsthorn  
in Paris

MR Pierre Bérégovoy, the French finance minister, yesterday announced proposals to introduce a FFr600,000 (\$30,447) personal equity plan as the linchpin of his initiative to create a "shareholder's democracy" in France.

The new personal equity plan, which will have a tax-free element and a six-year lifespan, is a short-term savings vehicle to be launched as part of a longer-term programme to reform the French pension system. Details will be announced during the spring session of the National Assembly.

Pension reform has important implications for France's financial markets as it should provide an influx of investment to resolve the long-term problem of poor liquidity. However, the financial community was disappointed by the announcement earlier this week that Mr Bérégovoy had abandoned plans to launch corporate pension funds in France.

The initiative comes at a time of sweeping change within the French financial system. The government is currently reviewing the legislation on takeovers. This week the Conseil des Bourses de Valeurs, the stock market regulator, voiced its support for proposals to abolish the rule whereby predators can mount "partial bids" for two-thirds of a company's equity in favour of forcing them to make full offers for 100 per cent.



Bérégovoy initiative

## Rival poll claims amid Albania's dire poverty

ALBANIA'S former communists and their opponents both predicted victory yesterday in the last days of a bitter election campaign in a country so poor it can barely afford election posters. AP reports from Tirana.

"The opposition will win," Mr Aleksander Meksi, deputy chairman of the anti-communist Democratic Party said flatly. "The fear has gone and there are few possibilities to implement reforms."

But the leader of the Socialist Party, the former communists, predicted his party would win. Sunday's vote, the second in the year since Europe's poorest country ended more than four decades of Stalinist rule.

"I am confident we will emerge as the largest single party in the country," said socialist Mr Fatou Nano, "because we are offering a radical transformation of society specifically adjusted to Albanian conditions."

Last March, the Democratic Party had been in existence for only three months, but provided a strong challenge, winning

75 of 250 seats.

This year, 11 parties are running a total of 521 candidates under a new election law that will reduce the number of parliamentary seats by two-fifths.

Under a mixed system of direct and proportionally allotted seats, the new parliament will have between 140 and 155 seats depending on how many parties receive at least 4 per cent of the vote.

Between the Democrats and the Socialists, the two strongest parties are the Social Democrats and the conservative Republicans.

Tirana is virtually without election posters because of a shortage of paper. Those few prints are often torn down by citizens.

Many Albanians lack even the basic necessities. Small children, dirty and in rags, approach foreigners begging for money in Tirana. More than half the workforce is jobless and is supported by the government printing money.

Electricity and water are sporadic. Foreign food aid feeds most of the population, and several people have been

killed in food riots at government warehouses. Much aid is not easily distributed because of a lack of transportation.

Mr Meksi said his anti-communist party, which has had US diplomats and other westerners speaking at its rallies, stands the best chance to obtain enough foreign aid to end despair. "I know for sure that the Socialist party will be unable to do anything, should it win the elections."

He said if the socialists win, strikes and other protests will deepen Albania's chaos.

On the hustings, Democratic Party leaders have drawn surprisingly large audiences in rural areas, many of which voted communist a year ago.

Mr Nano, while predicting victory for his socialists, warned that Albania is so polarised that one party cannot govern alone. He said he preferred a coalition government of experts.

President Ramiz Alia, the former Communist party chief who permitted political reforms under intense public pressure in late 1990, wants political parties to co-operate.

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## INTERNATIONAL NEWS

## S African budget runs into criticism

By Philip Gavith  
in Cape Town

SOUTH AFRICA'S budget fails to address the country's structural economic problems and is a short-term political expedient, economists and businessmen said yesterday.

The budget was described at a post-budget seminar in Cape Town as a holding affair, overshadowed in its implications by the positive outcome of the referendum on constitutional reform.

It lacked a strategy for long-term growth and its public spending and borrowing levels were too high. The budget deficit for 1992/93 is estimated at 4.5 per cent of gross domestic product.

The need to improve the growth rate was undermined by the release of the Reserve Bank's quarterly bulletin on the economy which revealed that the downturn in economic activity had deepened in the fourth quarter of 1991. GDP in the period fell at an annualised rate of 0.5 per cent. The economy has been in recession for three years.

The bank noted that with real GNP per capita having declined to R2,775 (£660) per capita in 1981 from R3,905 in 1981, it was "important to restructure the economy in order to improve its production potential".

Professor Brian Kanter of the University of Cape Town said yesterday the budget contained few such initiatives.

Mr Gerard Croeser, director general of the Department of Finance said the government's constrained revenue position had this year made it virtually impossible to do much about growth. However, the previous two budgets had contained important supply-side initiatives, he said.

Dr Jaap Meijer, deputy governor of the Reserve Bank said yesterday the budget did not appear to have done anything that would facilitate a cut in interest rates. He said Dr Chris Stals, the governor, would soon be making a statement about interest rates.

Increased social spending and a narrowing of the gap in spending on blacks and whites was criticised by Mr Tito Mbeweni of the African National Congress, as "throwing money at the problem and not trying to resolve it."

The most significant concession to business in Tuesday's budget came in the form of expanded incentives for industrial investment with tax concessions for importers of raw materials.

The stock market received a boost in the form of reducing from 10 to 5 years the period before which the disposal of shares will attract income tax.

Economists and businessmen at yesterday's seminar suggested that while the referendum result was positive, the business community itself would have to ensure that sufficient attention was paid during the move to a new constitution to the needs of business and the economy.

## Ethiopians flee into Kenya

AT LEAST 10,000 southern Ethiopians have fled over the Kenyan border in the past two weeks, fleeing tribal warfare and drought. Mr Abadi Zemo, deputy head of the state Relief and Rehabilitation Commission, said yesterday, Reuter reports from Addis Ababa.

An official of the United Nations High Commissioner for Refugees said in Nairobi that over the last 10 days as many as 2,000 Ethiopians had arrived each day at Wajir camp near the border town of Moyale, 550 km north of the Kenyan capital.

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TELEPHONE NO. \_\_\_\_\_

WHERE BIG BUSINESS IS MOVING

## Loan row points up Israeli military reliance on US

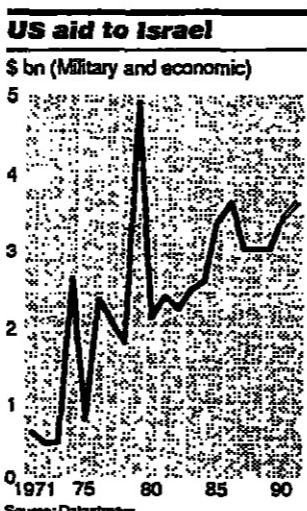
Hugh Carnegy reports most weapons are US supplied and financed: loss of advanced technology would be a hard blow

**T**HE DISPUTE between Israel and Washington over the issues of loan guarantees and alleged Israeli sales of sensitive US weapons technology has underscored the extent to which Israel has become dependent on US aid. Both in the economy as a whole, but also particularly for its military strength.

Government ministers have responded defiantly to Washington's refusal to grant \$10bn (£5.7bn) in loans guaranteed to help settle thousands of Jewish immigrants from the former Soviet Union unless Israel halts Jewish settlement in the occupied territories.

Mr Moshe Arens, the defence minister, has said Israel will not "crawl or beg for help" and it will look to world Jewry for the funds instead.

But Israeli leaders know it will be hard to cope with any significant reduction in the levels of US aid. The failure to secure the loan guarantees and the implicit threat of reduced access to US military assistance if abuse of US technology is proved has sent a shudder of alarm through the government



and the defence establishment.

Despite Mr Arens' appeal, diaspora Jews, who already contribute about \$2bn a year to Israel, cannot realistically be expected to fill the gap left by the loss of the loan guarantees. And Israel expects that borrowing large amounts on world markets without the guaran-

tee would be very hard.

Mr Jacob Freinkel, the governor of the Bank of Israel, said a programme of tough spending cuts, possibly on social spending, and accelerated reforms to promote growth and investment would be necessary.

However, the deeper concern raised by the US stance on the guarantees, and a political climate in Washington less sympathetic to foreign aid than in the past, is that it may presage a decline in the traditional high level of economic aid Israel has received annually from the US for the past 20 years and more.

US government aid to Israel has totalled around \$40bn since the establishment of the state in 1948. Since the early 1980s, combined annual economic and military aid of around \$3bn has all been in grant form, in effect lifting the burden of Israel's foreign debt and allowing Israel to maintain rates of military spending at times amounting to more than 20 per cent of gross domestic product.

As Mr James Baker, US secretary of state, remarked tartly

in evidence to Congress, the reason Israel has a good debt repayment record is because the US provided the dollars with which to pay it back.

In 1991, US aid went up to close to \$4bn because of emergency help for Gulf war expenditures. This amounted to some 8 per cent of GDP. In contrast, net foreign investment was negative for both of the past two years.

Critics of the Israeli economy argue persuasively that aid has been a factor in Israel's poor growth record since the 1970s by fueling misallocation of resources and blunting the incentive to introduce market reforms to the state-dominated economy. But it is clear any big reduction would be extremely painful in the short term.

Nowhere would this be felt more than by the military. A recent study for Tel Aviv University's *Jerusalem Centre for Strategic Studies* says Israel's ability to finance military acquisitions rests on US

average of more than 30 per cent of the defence budget and may have reached half in 1991.

This reliance on Washington for the flow of arms goes much deeper than the financial sector, the study says. "For not only is the US the principal funder of weapons acquisition, it is also number one provider as well."

Military experts have been quick to point out that any reduction in military assistance, or blocking of access to technology - would be extremely damaging. Since France cut off arms supplies in

Kifl Barath near Nablus, shot dead a 16-year-old boy when youths set up roadblocks and stormed troops on Wednesday night. Palestinians said the army imposed the curfew after armed Jews from the anti-Arab Kach movement threatened villagers. About 50 Jewish settlers, some armed, rampaged through Qira village near Kifl Barath yesterday morning smashing property including the mosque.

Israeli officials and US diplomats say that the current disputes between them have not compromised Washington's commitment to support Israel's security.

But Mr Binyamin Netanyahu, junior minister in the office of Mr Yitzhak Shamir, the prime minister, said in a radio interview this week that Israel should be ready for a decline in aid. "We are entering a decade in which we will no longer be able to depend on American aid," he said.

The US is funding the development of the Arrow ballistic

## Guerrilla groups spurn Najibullah offer to resign

**P**AKISTAN yesterday welcomed an offer by Afghanistan's President Najibullah to step down in favour of an interim government proposed by the United Nations, but the offer was dismissed by the guerrilla groups in exile in Pakistan, agencies report from Islamabad.

Mr Mohammed Siddique Khan Kanji, Pakistan's minister of state for foreign affairs, said Mr Najibullah's announcement would ease plans for an Afghan assembly representing all sides. The UN plans to convene the assembly in late April in Vienna or Geneva as a prelude to the interim government.

"We view this development positively and believe that it will greatly facilitate the UN process aimed at the transfer of power to an Islamic interim government," Mr Kanji said.

Mr Najibullah, after talks with Mr Benon Sevan, a UN special envoy, offered to step down as soon as the interim government was formed as part of a UN peace plan to end 13 years of civil war.

The UN plan is backed by moderate guerrilla groups as well as Pakistan and Iran, which between them play host to more than 5m Afghan refugees and the guerrilla groups. It envisages a

ceasefire and elections.

Pakistan has served as the main conduit for western arms previously supplied to guerrillas.

It is now keen to use the Afghan land route to establish commercial links with the Muslim-dominated former Soviet republics in Central Asia.

Radicical mujahideen guerrilla groups, who reject the UN plan as a conspiracy to deprive them of power, said Mr Najibullah should resign at once. Mr Gulbuddin Hekmatyar, a hardline guerrilla leader, said: "Najibullah has no option but to resign because he is quickly losing control over the situation."

Mr Hekmatyar said power must be transferred to an interim government "which comprises good Moslems and is acceptable to all sides". That should be followed by a ceasefire and elections within one year of the power transfer, he said.

Mr Burhanuddin Rabbani, the Jamiat-i-Islami guerrilla party leader, who has refrained from outrightly rejecting the UN plan like other radicals, called Mr Najibullah's offer a move forward but said it was not enough. He proposed that the mujahideen create an interim administration of their own to provide security in "liberated areas".

## Critics of Banda hold conference in Lusaka

**M**ALAWIAN exiles and critics of President Kamuzu Banda's government held a conference in Lusaka today to discuss prospects for democratic change in their country. Reuter reports from Lusaka.

The three-day meeting in the Zambian capital of Lusaka, which follows calls within Malawi for democratic reform, will bring together exiles from a number of countries, including Europe and North America.

"The economic, social and political order in Malawi is... in a state of paralysis," one of the Lusaka conference organisers, Mr Maposa Chikwanda of the Southern Africa Institute for Research and Policy Studies in Harare, said yesterday. "The atmosphere is pregnant with expectations of major changes."

Malawi, a small state with a population of 8.5m, has been tightly ruled by Mr Banda, 83, since independence from Britain in 1964. He outlawed all opposition parties shortly after taking power.

Roman Catholic bishops in Malawi issued a pastoral letter on March 8 criticising the government's human rights record and calling for democratic reform. Mr Banda on Tuesday said Malawi guaranteed freedom of religion but warned that churches should stay out of politics.

Mr Chafukwa Chilima, general secretary of the Southern African Trade Union Co-ordinating Council and one of the Lusaka meeting delegates, called on all churches in Malawi to join the Catholic bishops in criticising the government.

Environmentalists are worried that structures such as embankments will alter the ecology of the delta, disrupt fisheries, drain wetlands and possibly cause more harm than good. The counter argument is that disastrous floods will be cut, schools closed and infrastructure destroyed before the rivers recede.

There are few years when Bangladesh is not affected by floods. But the extent to which rivers and floods should be controlled is disputed.

Mr William Smith of the World Bank, which is co-ordinating the efforts of donor countries to improve flood protection in Bangladesh, said solutions had to be tailored to regions and types of floods. "It is not a choice between non-structural or structural solutions: or between the embankment approach or the no-embankment approach. It just isn't that simple," he told a recent meeting in Dhaka between donor countries and the Bangladeshi government.

Environmentalists are worried that structures such as embankments will alter the ecology of the delta, disrupt fisheries, drain wetlands and possibly cause more harm than good. The counter argument is that disastrous floods will be cut, schools closed and infrastructure destroyed before the rivers recede.

Complex issues of population growth and the economics of the national drive for grain production underlie the technical problems of dealing with the flood plains.

Food grain policy requires land to be protected from floods to make it suitable for use of high yielding varieties of rice which have to be fed with nitrogen fertiliser and protected with pesticides.

According to Dr Haroun er Rashid, who chaired the environment session of the meeting this month, much of the damage to the environment comes from the river's course being shifted from the Brahmaputra into a smaller river, the Brahmaputra, which is two kilometres away.

Engineers say one exceptional flood could cause the Brahmaputra to change course completely and pour into the Brahmaputra. If this were to happen, 5m people would be cut off. The

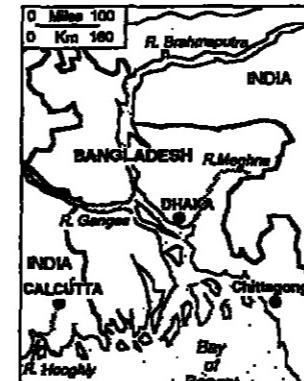
river's course is being studied

from detailed studies costing \$150m, which have just started.

The Brahmaputra meeting was the first opportunity for open dialogue between the government, the international teams working on the study, and the critics.

The country consists of the delta of three major river systems: the Ganges, Brahmaputra and Meghna. Bangladesh has no control over the vast majority of the river water which pours into its territory because only 8 per cent of the catchment area falls within its borders.

In some parts of the country, embankments are needed to protect the dry-season rice crop from early floods. In other areas, for example the Synter Depression in the north-east,



what scale of protection was

needed to protect the

Brahmaputra?

The dilemma is how to

control the adverse effects of

floods without

disrupting the

environment.

The Brahmaputra is one of

the greatest flood risks

in the world.

Population

predicted to rise

from around 107m to 130m by

the end of the decade it will be

difficult to maintain this.

Flood control increases land

for high-yield rice; but it

reduces opportunities for

catching fish in lakes and

flooded depressions.

If the grain self-sufficiency

policy continues, it could

weigh the rice/fish balance in

favour of rice. Methods of

economic analysis used at present

do not show the importance of

fish caught and consumed by

poor families and not sold on

the open market.

A fisheries study, funded by

Britain's Overseas Develop-

ment Administration, is just

starting under the FAP and

should eventually provide the

data needed to balance the

# Finding the hand on the purse-strings

**CIS deals: confusion versus opportunity**

Two years ago, Britain's Davy McKee won a £1.5m contract to supply modifications to an aluminium rolling mill in Mikhailovsk in Siberia. Today, the goods are ready to ship, but there is no certainty over where to ship them to. The buyer - a Soviet trading company - no longer exists; foreign exchange for payment has evaporated.

In Italy, where the mood is a mixture of confusion and wait-and-see, Fiat is anxious to conclude a deal for a joint venture with Vaz, the former state automotive producer, at Togliattiagrad in Russia. The deal envisages Fiat taking a one-third stake in Vaz, modernisation of the plant, revolving and production of a new model, initially at 300,000 units a year.

However, any deal is complicated by the fact that Vaz relies for 20 per cent of its components on factories outside Russia, while another 30 per cent of components come from inside Russia but from factories not integrated with Vaz.

## E. EUROPE AND CIS FOREIGN TRADE % 1990-91

	EXPORTS	IMPORTS	
	1990	1991	1990
Eastern Europe with:			
World	-3.3	-11.0	2.9
Eastern Europe	-18.6	-32.5	-18.2
Industrial countries	11.6	9.2	24.2
Developing countries	-14.3	-24.8	-27.5
CIS with:			
World	-5.2	-17.7	-41.4
Eastern Europe	-26.9	-31.6	-42.1
Industrial countries	-12.3	-7.0	5.6
Developing countries	-4.5	-3.7	3.8
	-51.4	-51.4	

Source: UN Economic Commission for Europe, 1991

"WE NEED to know who has the authority to sign a contract," says Mr John Macomber, chairman of the US Export-Import Bank, when asked about deals with the former Soviet Union. "Who controls the foreign currency? Who decides if foreigners can invest in their oil and gas business?"

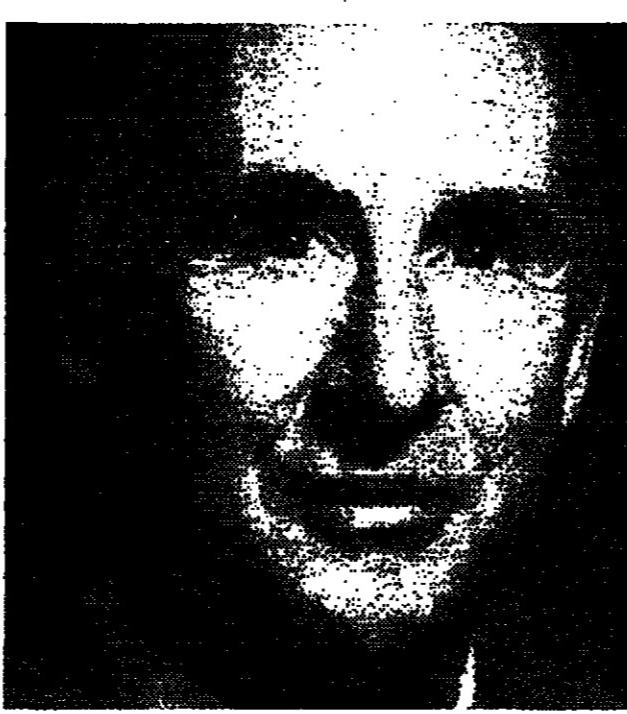
For all international companies, pinpointing worthwhile deals in the midst of current upheavals in the former Soviet Union is no easy matter. Trading and financial institutions have disappeared overnight. Privatisation plans are creating turmoil in Russia. Inexperienced officials in other republics are wrestling to fill the void left as Moscow-led institutions have been cut adrift. Raw material supplies to factories are being sold to the west for foreign exchange. Banks that can be trusted as sovereign guarantors for projects are almost totally absent outside Russia.

Ms Beatrice Kühne, a Berlin-based trade promotion expert from the Federation of German Industry, says: "Everyone thought it would be better there when [Russian President] Yeltsin freed prices and investment conditions in November. But the result is chaos. We tell our people that the only thing that works is barter."

The main problem is arr

anging financing and export credit insurance," says Mr Hans Koch, a board member of Lurgi, the plant-building subsidiary of the Frankfurt-based Metallgesellschaft group which has been trading with the Soviet Union for decades. The company's projects are "more or less stuck at the moment," he says.

Helping to explain the west's lack of enthusiasm for Mr Yeltsin's requests for new money, governments have another, though more prosaic, nightmare: the fear that fullscale



Macomber: trade no easy matter in former Soviet Union

because of current instability. But she says, "once the International Monetary Fund and the World Bank are in there, business will follow."

Mr Eberhard von Koerber, chairman of the German subsidiary of Asea Brown Boveri, a multinational engineering company with long-standing Soviet links, echoes a common sentiment: "We can't simply sit back and wait until everything is clear and sorted out. That might take 10 years, and by then someone braver than us would have come in and got all the business."

William Dawkins, David Dowell, Nancy Dunne, Robert Graham, David Marsh, Quentin Peel and David Waller have contributed to this article - a companion piece to the one which appeared on the World Trade News page yesterday, March 19.

## Neste to invest in Portuguese expansion

NESTE, the Finnish petrochemical group, is to invest over Esc18bn (\$125m) in new production and research installations in Portugal within the next few years, writes Patrick Blum from Lisbon.

Last week, the group signed a contract with the Portuguese government worth Esc12.7bn to be invested in new plants; expansion of its current polypropylene production facilities in Sines, on the southern Atlantic coast; and setting up a technical assistance and research centre.

The group also plans to invest a further Esc5bn in various other facilities, consolidating its leading position in the Portuguese petrochemical sector.

In 1990, Neste's Portuguese subsidiaries had sales worth above Esc103bn.

Neste first came to Portugal in 1989 when it bought Epsi, a state-owned polymer factory in Sines, for Esc42bn.

As part of the deal it was awarded a 15 year contract to manage the badly indebted CNP, the national petrochemical corporation.

Neste pays the Portuguese government Esc5bn a year plus 60 per cent of CNP's revenues for its lease of the company.

However, this deal has proved controversial in that it does not cover the government's liabilities towards CNP's accumulated debt - estimated at around Esc250bn.

The government recently decided to assume responsibility for the whole of the debt, and, when the management contract runs out, CNP's facilities will be put up for sale, says Mr Luis Mira Amaral, the energy and industry minister.

## Groups bid for Athens mobile phone networks

By Kerin Hope in Athens

NINE international consortia have submitted bids to set up two mobile phone networks in Greece to serve Athens and the surrounding Attica district.

The bidders include groups led by Bell South and Telefónica International of Spain; Vodafone of the UK and Intracom, a Greek telecoms company; and Motorola with Bell Canada and France Telecom.

However, the project is already several months behind schedule because of delays in setting up a regulatory framework for Greek telecommunications.

In addition, the government has not yet decided whether OTE, the Greek state telecoms company, can take a minority stake in both mobile networks.

OTE wants a 30-35 per cent share in each consortium, but may have to settle for a larger stake in one of them to avoid violating European Community competition rules.

## US plea to Japan

THE Bush administration yesterday sent a direct plea to Japanese businesses to ease antagonism over the trade imbalance by doing more to provide equal business opportunities to US companies. AP reports from Tokyo.

The US ambassador, Mr Michael Armacost, warned a gathering of senior Japanese executives that tensions have been exacerbated in recent weeks by negative commentary on both sides could grow worse if more is not done to counter Japan's surging trade surplus.

"It is the persistent imbalance in our economic and trade relationship mainly that fuels discord - and provokes misleading stereotypes on both sides," Mr Armacost said. "There's got to be some kind of rough equality in business opportunities or you get the backlash."

Mr Armacost urged Japan to relax its ban on rice imports, further deregulate its financial markets and more openly publicise government regulations and guidelines.

He also reiterated a US request that Japan fulfill a pledge made during President George Bush's Tokyo visit in January to attain an economic growth rate of 3.5 per cent in the fiscal year that ends March 31.

## Taiwan's Sanfu plans to set up China plant

By Joseph Mann

in Caracas

PEQUIVEN, the Venezuelan government's petrochemical producer, the Mitsubishi group and other partners have set up a joint venture which plans to build a \$30m methanol facility in Venezuela.

The new plant will be designed to produce 735,000 tonnes per year of methanol, a compound made from natural gas that is used as an octane booster in petrol.

Partners in the new venture are Pequiven, a subsidiary of Venezuela's national oil company, PDVSA, (with 35.5 per cent); Mitsubishi Corporation and Mitsubishi Gas Chemical (22.75 per cent each); the Polar group, a Venezuelan beer producer (10 per cent) and the World Bank's International Finance Corporation (5 per cent). Pequiven said that finance would be arranged by Banque Indosuez and IFC.

The official said Sanfu would avoid violating the ban by making its investment in the name of Canadian citizen Lee Yung-yao, the son of Sanfu chairman Lee Shui-tu.

Economics Minister Vincent Siew said last month that Taiwan's car industry was among a number of strategic sectors not permitted to invest in China.

The ban was imposed to stop Taiwan transferring important

technologies to Chinese competitors and exposing itself to political pressure from Beijing, which claims sovereignty over the island.

The Sanfu official said the government could not block its investment if it was made by a foreign citizen.

A senior official at the government's Investment Commission also conceded that it would be very difficult to stop Sanfu.

Sanfu would have a 60 per cent stake in the joint venture while Renault, which has a technical co-operation pact with the Taiwanese firm, would invest 40 per cent, the official said.

The plant in the central province of Hunan would have an annual production capacity of between 10,000 and 20,000 vans or pick-up trucks, which will be sold both in China and abroad.



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## AMERICAN NEWS

## Brazil close to agreement on \$40bn debt

By Christina Lamb in Rio de Janeiro and Stephen Fidler in London

BRAZIL's chief debt negotiator said yesterday he expected to announce an agreement soon on an outline accord to restructure over \$40bn of medium-term debt the government owes to international banks.

Mr Pedro Malan told the Financial Times yesterday: "We've made very significant progress and there are no major obstacles left... We hope to be able to announce something shortly".

Mr Malan was due to meet with the full advisory committee of credit rating banks in New York last night.

Mr William Rhodes, vice-chairman of Citicorp, which leads the advisory committee, said yesterday: "The negotiations are progressing well and we are getting close to an agreement."

Bankers said there were important differences to resolve, including the interest rate to be paid on one type of bond to be issued under the restructuring.

The restructuring will follow the lines of the Brady plan, under which banks are given the choice of exchanging existing debt for a variety of new concessionary bonds, some of

which carry guarantees of principal payments and of interest. Banks can also opt to make new loans.

A discount rate of 35 per cent - the same as that achieved by Mexico in its long-term debt restructuring two years ago - has been accepted by both sides.

Some \$40bn of previously restructured debt will be covered by the agreement, along with \$3.3bn in new loans in 1992. This will be treated more favourably. Brazil carries the largest foreign debt in the Third World, totalling \$116.2bn at the end of 1990.

According to one banker the most important concessionary bonds on offer will carry a 12-month guarantee of interest payments and a guarantee of principal repayments.

One sticking point has been the volume and timing of guarantees on the new bonds. The Brazilians have now offered \$3bn in guarantees, helped by a spectacular increase in foreign reserves, thought to be over \$13bn.

Bankers say the government has requested a \$700m bridging loan from the banks to help finance guarantees.

## Panama in debt swap

THE government of Panama has agreed with a US environmental group to what may be the largest swap of commercial bank debt to finance an environmental project, reports Stephen Fidler.

Nature Conservancy, a non-profit body based in Arlington, Virginia, will aim to buy at least \$30m face value of Panamanian debt at a discount. The debt will then be swapped for \$30m of "ecology" bonds.

The bonds will earn up to \$2.5m a year, part of which will support government activities and the rest community projects to stop encroachment of the rain forest by poor farmers.

The funds will be spent mainly in two big designated

## US exports fall for third month in a row

By Nancy Dunne  
in Washington

US EXPORTS fell in January for the third month in a row, while last year foreign direct investment in the US fell to the lowest level since 1985, according to US Commerce Department figures.

Exports, as one of the brighter spots in the US economy, have been bailed by Bush Administration officials as "an engine of growth" out of recession. But recession and slowdown overseas have taken their toll.

In January exports fell to an estimated \$55.5bn, down from \$55.9bn in December and \$56.9bn in November. The annual export of manufactured goods, off by \$0.3bn from December, while exports of advanced technology fell from \$20bn to \$18bn.

On the plus side, the US trade deficit narrowed by 3.8 per cent to \$5.8bn, the result of cheaper oil and weakened demand for imports. Imports shrank by 1.4 per cent from December levels to \$41.3bn.

Last year's fall in investment to \$22.2bn contrasted sharply with the rates in 1988, when US assets were seen as a prime buy. Investment rose in 1988 and 1989 by \$5.4bn and \$7.5bn, respectively.

But investors have had little to show for their US bargains. Last year total earnings amounted to only \$361m, according to the Organisation for International Investment in Washington.

The Commerce Department estimates that from 1983 to 1990, the rate of return on foreign direct investment in the US, based on market value, came to only 2.6 per cent.

Most dramatic in the downturn was the fall-off in Japanese investment to \$4.3bn last year, a decline from the \$17.3bn annual average of 1988-90.

The UK, the largest foreign investor in the US, added another \$8.6bn last year. This represents a slowdown from previous years, however. Between 1987 and 1989 UK investments averaged \$21.7bn.

Some 22 commercial debt-for-equity swaps have been completed, the largest involving \$30m of Costa Rican debt.

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expensively) meet increasingly

stringent environmental laws.

There are other benefits as

## Falklands struggle for a new identity

Jimmy Burns surveys the windswept island colony for which Britain fought a war

**A** British soldier recently discovered he had been in Port Stanley, capital of the Falkland Islands, only after he had driven through it. Turning to his passenger, who was also his commanding officer, he commented on the "village" they had just passed and, as they moved on into the countryside, wondered when they would see Stanley.

Indeed, at a glance, it is difficult to understand what all the fuss was about.

The islands that provoked an Argentine invasion ten years ago and the subsequent death of more than 1,000 soldiers, still looks not much different than some Scottish isle. Stark and windswept, they look out of a geological afterthought.

Stanley, where the majority of 2,100 Falklands population of 2,100 concentrates, has less facilities than many a smallish European village: primitively built houses, a single bank and the Upland Goose, which represents the capital's claim to an international hotel but in reality is little more than a glorified pub.

It keeps its clients entertained with nightly videos and a one-page summary of world news. Newspapers arrive several days late.

It says much for the abandoned condition the British colony was in before the war that the present-day Falklands boasts of economic progress: a new fully equipped hospital and school, a new telephone and road system linking some previously isolated areas, and a new military airport that can be used by wide-bodied jets.

No British government, having battled to retain the, could afford to let them sink into oblivion. Between 1982 and 1987, the keepers, as the islanders call themselves, found it easy to get subsidies for their



20 miles

business projects: £20m was channeled from London into the civilian sector and £30m was earmarked in defence spending. The programme proved controversial because of some ill-judged investments in projects which in different political circumstances may have been subjected to more careful scrutiny.

The programme has since been streamlined and subjected to more control. As the governor of the islands, Mr William Fullerton, says, the economy has entered a "consolidation phase".

The real change in the Falklands' economic fortunes has come about thanks to the discovery of squid in the South Atlantic and the granting of fishing licences by the local government to foreign companies. The licences now account for 65 per cent of the islands' operating revenue, even though this remains only a third of what the British Ministry of Defence pays out to maintain its troops on the islands.

Nevertheless, thanks to squid, the islands are much more self-sufficient than they used to be and far less dependent on its traditional wool industry, which over the years suffered because of weak world demand.

The new sense of confidence is personified by Mr Terry Betts. In 1982 he was an employee of the Falkland Islands Company, which effec-

tively controlled the local economy but whose substantial landholdings have been broken up and distributed with government assistance to Falklands residents. Its Stanley holdings, including the Upland Goose, are up for sale.

Today, Mr Betts and his wife run their own business, including several smaller retailing outlets, and have taken shareholdings in some of the foreign companies which have obtained licences. "We've moved from living within a colonial glove," he said, "to having a sense of our own identity. What matters to me is success and economic growth."

The problem for the Falklands is where to go next. Officials believe that the islands' licensing regime has reached its maximum potential in terms of its current regime

There is also growing local interest in the prospect of developing oil resources. London has authorised the local Falkland Islands government to issue seismic exploration licences. At the same time it has embarked on talks with Argentina - at which island officials have been present - with a view to eventually discussing issues such as harmonisation of legislation, environmental policies and demarcation of zones.

No conclusive survey has ever been done in and around the islands, although their seabed has been rumoured to hold large oil reserves. However, any serious oil development in the islands could well provoke considerable environmental and political problems and thereby refuel the issue of sovereignty.

## US carries on waving military stick at Iraq

THE US continues to emphasise the threat of military action against Iraq in an effort to force it to comply with the UN demand for the elimination of its weapons of mass destruction, reports George Graham from Washington.

The Defence Department has prepared for President George Bush a list of options, including a "graduated bombing campaign," US newspapers reported yesterday.

A UN team is in Iraq this week after the Security Council delivered a stern warning to Mr Tariq Aziz, the Iraqi deputy prime minister, at an angry

meeting in New York last week.

However, the US has blown hot and cold over its readiness to use force. President Bush said he would not rule out any options, but Mr Dick Cheney, defence secretary, and Mr Edward Djerejian, the assistant secretary of state for near eastern affairs, this week sought to play down the likelihood of military action.

"One of the problems for the US is

that it is shadow-boxing in front of two audiences," said Mr James Phillips, deputy director of foreign policy studies at the Heritage Foundation, a Washington think-tank.

"On the one hand, it wants to underscore its resolve to thwart UN inspections; it will pay a heavy price. On the other hand, it does not want to upset consensus diplomacy at the UN," Mr Phillips said.

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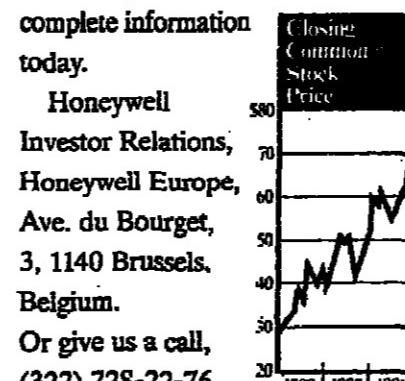
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## INTERNATIONAL SECURITIES MARKETS LIMITING MARKET RISK

LONDON - 12 & 13 May, 1992

**T**he international securities markets and the multi-lateral attempts to limit market risk will be the subject of this high-level conference to be arranged by the Financial Times.

It will provide a broad international perspective of market regulation, how the markets are developing and the management issues of assessing and limiting market risk.

Speakers taking part include:

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Securities and Investments Board

**Mr Geoffrey Fitchew**  
Commission of the European Communities

**Dr Thomas F Huertas**  
Citibank NA

**Mr Jonathan R Davie**  
BZW Equities

**Mr Herschel Post**  
Lehman Brothers International Limited

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**Mr Clive M Gilchrist**  
National Association of Pensions Funds

**Mr Jean Saint-Geours**  
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## UK NEWS

# City welcomes wider powers for Treasury

By Richard Waters and Philip Stephens

BRITAIN'S financial sector yesterday welcomed plans to move significant regulatory powers from the Department of Trade and Industry (DTI) to the Treasury, in spite of reservations in the insurance industry and concern about greater complexity in the handling of financial investigations.

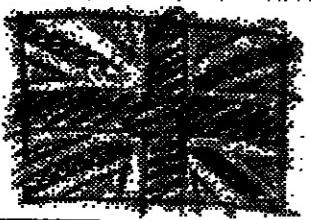
First indications of the move appeared in Mr John Major's election manifesto, which indicated this week that a re-elected Conservative government would transfer to the Treasury oversight of the financial services industry, including the Securities and Investments Board, the stock exchange and insider dealing.

The proposal is also widely believed to cover the insurance industry, currently overseen directly by the DTI.

The plan has been driven by ministerial concern to strengthen the regulatory framework for large financial conglomerates.

Senior ministers said yesterday the proposal marked a recognition that the creation of multi-purpose financial conglomerates had blurred the old

## BRITAIN IN BRIEF



### Nordic airlines to develop hub in London

The three partner airlines in the Scandinavian NBT Nordic travel group including Transwede Airways, Norway Airlines and Sterling are planning to expand their operations at London Gatwick airport to turn the airport into an international hub for Scandinavian air traffic in competition with Copenhagen.

The three carriers are developing new scheduled air services between Scandinavia and Gatwick to take advantage of the imminent deregulation of domestic air travel in Sweden. This will enable them to compete on their domestic market against Scandinavian Airlines System (SAS), the region's flag carrier, and develop feeder services into German and other European cities interconnecting with the international networks of larger airlines.

"Domestic deregulation in Sweden this summer will enable the three carriers to develop a domestic traffic they will be able to transport to Gatwick," Mr Anders Edman, an aviation consultant to the three carriers said in London. "By feeding their traffic into other international airlines operating from Gatwick they could create a sensible Scandinavian international hub and spoke system at London in competition with Copenhagen," he added.

### Fraud losses 'have doubled'

Losses resulting from fraud more than doubled between 1987 and 1991 according to statistics published yesterday by KPMG forensic accounting.

Analysis of cases in which fraud related criminal charges were brought shows that in 1987 £60m was lost through fraud but in 1991 £250m was lost. The number of fraud cases per year also increased from 45 in 1987 to 75 in 1991. The 1991 figures do not take into account possible fraud arising out of the collapse of the Maxwell empire.

The forensic accounting arm of accountants KPMG Peat Marwick has set up a "fraud barometer" to measure the incidence of fraud and monitor trends. Results will be published three times a year.

### OFT examines card price rises

The Office of Fair Trading has launched an investigation into a recent price increase in the credit card services banks provide to retailers.

Three large banks, Barclays, National Westminster, and Midland, confirmed recently that they were seeking increases in the commissions they charge retailers on each credit card transaction.

The banks say the amount of the increase would be very small as the commissions average 1.6 per cent of each transaction and they are seeking to increase this to about a sixth.

### Voters back union rights

Nearly 90 per cent of voters believe that employees should have a legal right to be represented by a trade union, according to a Mori poll commissioned by the TUC-backed Press for Union Rights.

The poll asked "do you think employees should or should not have a legal right to be represented by a trade union" and 88 per cent said yes with only 3 per cent saying no. British law currently gives no right for employees to be represented by a union and the last two years has seen a wave of union de-recognition especially among white collar workers.

Few City firms have made adequate plans to protect their dealing rooms in emergencies, according to a new survey.

The survey shows fires, floods, bomb scares and power failures are costing businesses millions of pounds on trading because of a lack of adequate back-up facilities.

More than one quarter of City trading firms have suffered dealing interruptions lasting at least one hour in the past year. The typical interruption lasted 3.4 hours and affected 22 dealing desks.

### Palace confirms separation

Buckingham Palace has confirmed a separation is being negotiated between the Duke and Duchess of York.

Issued coincidentally on the sixth anniversary of the couple's engagement, the statement said: "Last week, lawyers acting for the Duchess of York initiated discussions about a formal separation for the Duke and Duchess." No announcement has been made about custody of their two children or whether their £25m mansion Sunninghill Park, close to Windsor Castle, will be sold.

# Appeal Court overturns injunction freezing bank assets

BRITAIN'S Appeal Court yesterday overturned an injunction freezing \$28.5m of the worldwide assets of the Central Bank of Northern Cyprus, and said in future such assets should be frozen only in unusual circumstances, writes Raymond Hughes.

In a move likely to be welcomed by UK bankers, Sir John Donaldson - the senior judge of the Court of Appeal - said an order to freeze a bank's assets could cause a "run on the bank" and undermine customer confidence that a bank could meet its obligations.

Sir John made his comments when the Appeal Court lifted a Mareva injunction against the Central Bank of Northern Cyprus. Mareva injunctions, named after the first case in which one was imposed, have been widely used in recent years to avoid dissipation of assets pending a final ruling in a court action.

The injunctions were granted last November to the administrators of Polly Peck International who are trying to recover assets of about \$1bn from the failed international trading company. The administrators claim those assets were misappropriated by Mr Asil Nadir, the former chairman.

In their pending action, the administrators are claiming \$24.5m which was transferred to the Central Bank from the Industrial Bank of Kibris, a Cypriot bank controlled by Mr Nadir.

They claim the Central Bank knew, or should have suspected, that the funds were being diverted improperly from Polly Peck. Upholding an appeal by the Central Bank, Lord Justice Scott said the injunction could cause irreparable harm to the bank.

The claim against the bank by the Polly Peck administrators was "no more than speculative", the judge said, and it was unfair to impose an asset freezing order interfering with a defendant's normal course of business before liability was established.

The Central Bank's only customers were the authorised banks of Northern Cyprus, which were required to keep 20 per cent of their foreign currency holdings in the Central Bank to ensure foreign currency liquidity.

There was evidence that the Central Bank's foreign currency liquidity had been very seriously affected by the freezing order, the court heard.

Figures show Britain has third worst unemployment rate in industrial world after Ireland and Spain

## Jobless total reaches four-year high

By Peter Norman, Economics Correspondent

THE news of a 40,200 jump in UK seasonally adjusted unemployment last month means Britain now has the third worst unemployment rate of the industrialised world.

Although the increase was lower than January's 55,900 rise, the latest figures have brought the UK jobless total to its highest level since September 1987 and frustrated last Autumn's hopes that the monthly increases in unemployment were slowing.

Internationally standardised data from the Paris-based Organisation for Economic Co-operation and Development put the UK unemployment rate at 10.6 per cent compared with a European Community average of 9.3 per cent.

Only Ireland and Spain have higher rates, with 10.8 per cent

and 10.3 per cent respectively. Among Britain's major trading partners, France has unemployment of around 9.8 per cent. The US 7 per cent, western Germany 4.8 per cent and Japan 2.2 per cent.

UK economists say recent redundancies in the manufacturing and service sectors will add further to unemployment. "Company managers have obviously decided that the economy is not recovering at an early stage and have moved to cost cutting," said Mr Peter Spencer, UK economist of Shearson Lehman Brothers, the US owned securities firm.

According to the Department of Employment, the UK's seasonally adjusted jobless total has risen by 1.05m in 22 months to 2,647,300. After rising by more than

500,000 in 12 months, the number of male unemployed topped the 2m level in February for the first time since May 1987. Official figures show that 12.8 per cent of the UK male workforce was unemployed last month compared with an unemployment rate of 5.3 per cent among females.

The February increase in unemployment was slightly higher than expected by the City, where the consensus forecast was for an increase of around 35,000. In other labour market news, average earnings and productivity figures were disappointing while job vacancy statistics showed a small improvement.

● Manufacturing output per head was 1.8 per cent higher in January than in January 1991, having increased by 2.6 per cent in the year to December. Manufacturing productivity showed a year-on-year gain of 2.7 per cent in the three months to January.

● Unfilled job vacancies rose

a seasonally adjusted 2,300 to 124,300 in the month to February, lifting the stock of vacancies by about 20,000.

One effect of the long UK recession has been to smooth out earlier regional variations in unemployment. From its

recent low in early 1990, unemployment south of a line

between the Wash and the Bristol Channel has more than doubled. In no region north of that line has unemployment risen by more than 60 per cent.

Greater London, with 10 per cent of the work force out of work, now has a higher jobless rate than the national average.

Since its 1990 low, the jobless total has increased most sharply in 154 per cent - in the South East outside Greater London. In the South East as a whole, and Greater London itself, unemployment has increased by 137 per cent and 107 per cent respectively.

## CLEAR FOR TAKE-OFF

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## UK NEWS

## ELECTION 1992

# Labour defends power plans

By Ivo Darnay, Political Correspondent

LABOUR ACTED last night to quash Tory attacks over its plans for the water and electricity companies by ruling out claims that majority shareholdings in the utilities would be bought in the short term.

But officials would not categorically deny that the National Grid and the water companies would be nationalised in the longer term if they failed to take consumer and environmental interests adequately into account.

Instead of buying majority stakes in the companies, a Labour government would introduce legislation to regulate both sectors. These would give it powers to control prices and environmental practices.

The dispute over Labour nationalisation plans came after Mr Chris Patten, Tory chairman, seized on remarks by Mr Roy Hattersley on BBC television to describe the Labour's policy as "a shambles".

The Labour deputy leader had said that his party would, "when the time comes," buy back water shares at their "appropriate value."

His words were quickly denied by Mr Neil Kinnock, who stated definitively that Labour would use public

money to buy water shares. Yesterday, Mr Jack Cunningham, Labour's campaign coordinator, again confirmed the leader's position. But in a letter to Mr Kinnock distributed to the press, Mr Patten accused the Labour leadership of being at odds with its manifesto, which talks of public control of water being "a priority".

There was also confusion last night over whether Labour's spending budget would have to draw on revenues generated by electricity privatisation to fund its £2.7bn recovery package.

Party officials insisted, however, that costings based on a £28bn public sector borrowing requirement - itself reduced by £8bn in privatisation funds for 1992-93 - would not be affected.

Although these funds included £3.4bn from the sale of electricity companies, there was no question of these assets being taken back under public ownership, they said.

Labour's measures to reduce unemployment would raise tax revenues and reduce benefits outflows in such a way as to reduce the need for a PSBR of the scale the Tories were planning, one official said.

## Roles reversed on the small screen

By Ivo Darnay

FORGET about political values, let's talk production values. Labour's party election broadcast - on show at a television screen near you last night - was another example of how this topsy-turvy election is reversing roles.

We have gasped at the audacity of the People's Party selling itself as the men of prudence and the Tories as irresponsible spendthrifts. But that can hardly be sustained by the two combatants' first brushes with the small screen.

John Schlesinger's John Major. The Journey offered the grainy print and hand-held cameras of mid-1960s cinema-verité. Urban grit, real people, Brixton badging, and yup, good old John boy, man of the mean streets made, oh yes, really very good indeed. It looked like it had been made on the proceeds of a quick whip round at the Lambeth Conservative Association. That was the point.

Labour's Britain, on the other hand, has money to burn. We begin airborne, shooting gracefully across snowy hillsides and swooping down over charming schools plucked from those beautiful Britain magazines found only in embassy lobbies abroad.

As the Wagnerian horns of the Its Time for Labour theme soar along with us, a husky throat breaks through the Celtic twilight. "We live in a country rich in heritage," it proudly insists. "Rich in natural resources and, of course most of all, rich in people..."

But not rich enough under the Tories.

Mr Kinnock's imitation of one's countryman Richard Burton's more theatrical advertising voice-overs confirms his powers of mimicry. Indeed, Hugh Hudson's sumptuous film illustrates just how far perfectly normal people are prepared to go to imitate a government-in-waiting.

Gordon Brown actually smiles on camera - twice. So do Robin Cook, Tony Blair and Margaret Beckett. But John Smith insists that all this will happen. What is more, he has got the money to do it.

When Mr Kinnock returns to take his natural place on camera, the viewers can hardly believe raised an eyebrow at the flags bedecking his office. The horns and violins, the patriotic pride, the hope for a brighter future, must have left them with one thought. It is time, time for a change, time... to put on the kettle.

## Candidates take out cover

By Richard Lapper

AT LEAST 500 parliamentary candidates are taking out insurance to cover the cost of any legal battles arising from the election campaign.

Legal Protection Group, a subsidiary of Sun Alliance, and Careassit, which is owned by Royal Insurance, provide legal expense policies tailored to the needs of candidates. These cover costs arising from libel or defamation claims as well as actions under the Representation of the People Act.

So far, LPG - which is selling a policy valid for the period of the campaign - has received requests from 242 candidates. Careassit, which sells

a policy covering all local and parliamentary elections over a 12-month period, says it has sold a block scheme covering all Liberal Democrat candidates. It also has 300 Conservative and a handful of Labour candidates on its books.

LPG is set to pay a £50,000 claim to finance legal action by Labour candidates who sued Liberal Democrat opponents over a bogus Labour council by-election document in Tower Hamlets, London. The Court of Appeal found in favour of the Liberal Democrats last week.

Mr Reg Brown, whose syndicate at Lloyd's has underwritten the LPG policy for 1983 and

1987 general elections, says there have been 45 claims since the policy, most of which are for a few hundred pounds.

Mr Stephen Manton, at Careassit, says his company has paid 18 claims since 1986.

Most claims arise from actions under the Representation of the People Act, when political parties breach the limits on electoral spending.

Premiums are standard for all candidates. LPG is charging a flat £55 which provides £50,000 of cover. Careassit's annual policy costs between £108 and £120, depending on the size of the excess.

## Three cultures converge in concern for consumer

John Willman analyses the new emphasis on quality in public services

THE KEY phrase of the campaign might be "we are all consumers now", as the parties compete to promise better-quality public services that are more responsive to their users.

The Conservatives say their Citizen's Charter offers "the most far-reaching programme ever devised to improve quality in public services".

Labour promises "high-quality, value-for-money services" with three "quality commissions" to keep schools, councils and the National Health Service on their toes.

The Liberal Democrats would "invest in a network of community services to improve quality, choice and opportunity".

This emphasis on quality in the public services is a new theme in general election campaigns. When the main elements of the welfare state - such as the NHS, secondary education and slum-clearance pro-

grammes - were established by the 1945 Labour government, the drive was for quantity, not quality.

"People were grateful for mass-produced services devised to meet urgent and basic needs which everybody shared," says Ms Anna Coote, research fellow at the Labour-leaning Institute for Public Policy Research. "But as people became better-educated, better-housed and better-off, they expected more diverse and flexible services to meet their individual needs."

Mrs Thatcher was a catalyst for bringing these expectations to the fore, says Mr John Reishon, chief executive of the Consumers' Association, publishers of Which? magazine.

"By her emphasis on competition and choice, she made people much more aware of the power consumers

could wield through their spending capacity," he says. "Users of public services are now very interested in their rights and in being able to make choices."

The Conservatives' problem is that opinion polls consistently show that voters think Labour is better able to provide high-quality public services. By launching his Citizen's Charter last July, Mr John Major hoped to demonstrate a Conservative concern for the public services and a distinctively market-oriented approach to improving them.

A fourth-term Tory government would introduce further privatisation to public services. There would be greater competition between providers, and more contracting-out to the private sector. Managers' pay would have a large performance

related element as an incentive to satisfy customers.

Where market forces cannot be brought to bear, services would be required to publish charters setting out clearly defined standards of service. If services fall below standard, there would be simple means of redress, including well-signposted complaints procedures and, in some cases, compensation.

In some respects, this programme is little different from those of the other parties. Mr Paddy Ashdown, leader of the Liberal Democrats, devoted considerable space in his 1988 political testament, Citizen's Britain, to the need for consumers of public services to have rights and entitlements.

Labour reached a similar position

in its policy review after the 1987 election, and can draw on the experience of Labour local authorities such as York City Council which have pioneered guaranteed standards.

Labour's manifesto promises "customer contracts" for services, with "clear avenues for complaint and redress".

This apparent convergence does not mean there is no difference between the parties, according to Ms Coote. "While the parties are using the same language, they have very different agendas," she says. The Tories, for example, see the drive for higher quality as part of getting better value for money from the existing budget.

"Let us hear no more of the phe-

ny argument that you can only make things better by spending

more money," Mr Major told a conference in January. "Politeness, keeping promises, giving the right information, answering letters promptly, these things don't cost money. They are the everyday currency of decent services and they must become universal."

Labour emphasises "underfunding" as a cause of poor-quality public services, and rejects the Conservative belief in the role of competitive pressure in improving performance. Labour would halt privatisation and compulsory competitive tendering in local government and the NHS.

For Mr Reishon of the Consumers' Association, neither approach is sufficient. He agrees there is scope for squeezing out inefficiency in some public services. He accepts that free competition is the best mechanism for consumers to exercise power but he believes some problems will require fresh money.

## Hexham picks new candidate

HEXHAM Conservatives are fighting back from the resignation of their MP, Mr Alan Amos, following an alleged incident on London's Hampstead Heath, yesterday unveiled their candidate - a 49-year-old man with a supportive wife, two children and a Labrador, Chris Tighe writes.

Mr Peter Atkinson, adopted at a meeting of association members in Hexham yesterday, also has the merit of having been born in the Northumberland constituency.

A former journalist in Tyne-side and London, since 1984 he has been a public affairs and political consultant, specialising in countryside matters and has advised the British Field Sports Association.

He lives in Suffolk, where he is a county councillor, but will move to the constituency.



Labour intensive: employment spokesman Tony Blair offers a study in concentration as he considers his response to yesterday's rise in the unemployment figures

### Quotes of the day

I'm a simple soul. If it looks like a dog, barks and wags its tail - it's a dog. No doubt your statisticians could tell me it is a kangaroo with an attitude  
Graham Perry in phone in to Michael Heseltine

To be Green in Britain in 1992, listening to the spiralling hysteria of the main parties, is like being a small mammal watching the last two dinosaurs engaged in a struggle to the death. On the one hand, there is a deep inner sense of personal fragility. On the other, there is a deep confidence that the future does not belong to the dinosaurs  
Green Party manifesto

The SNP seems to be promising that the sun will shine all day and that it will only rain at night  
Ian Lang, Scottish secretary

The loony left is alive and kicking in London - Lambeth council has introduced a women's only section in the Brixton library  
Michael Portillo, local government minister

I am not in favour of legalisation of brothels. If it is necessary to distinguish myself from Linda St Clair, it is best to have this out in the open as early as possible  
Chris Patten

It's monkey warfare, rather than guerrilla  
Nina Temple of the Democratic Left, after sabotaging a Tory poster

The words socialist and socialism don't stick in my throat. Of course we believe in democratic socialism  
Tony Blair

We are genuinely disappointed that the Labour party has produced what is a Conservative manifesto in many ways  
Paddy Ashdown



"Well if you're nothing else to do, perhaps you could stick this in your window"

## ELECTION 1992

# Major's campaign opens with tax assault

By Alison Smith

MR JOHN MAJOR, the prime minister, opened the first rally of his campaign tour last night with a fierce attack on Labour's tax plans, saying that the plans went beyond their impact on middle-income families and would affect everyone.

He said that Labour's shadow Budget would "kick-start not the economy, but the society of class and the philosophy of envy." Mr Major also

said remarks made by Mr Neil Kinnock during the 1987 election, when the Labour leader warned people not to grow old or fall ill if the Conservatives won, Mr Major told him and said that if there were ever a Labour government: "I warn you not to be ambitious. I warn you not to be qualified. I warn you not to be self-employed."

The prime minister's speech was directed at the harm

Labour's policies would do to all on lower incomes. Everyone would suffer because the housing market would collapse, with knock-on effects for businesses such as builders, electricians, do-it-yourself shops and garden centres.

The rally in Manchester was the first outing for the £500,000 set devised by Imagination, a theatre set design company, and for which Mr Andrew

Lloyd Webber was a creative consultant. Party officials, describing the set as spectacular, said that it reflected Mr Major's personality.

The rally is in a format which includes a showing of Mr Major's election broadcast televised earlier this week, and a film of the events of his 18-month premiership.

The north-west is a critical election battleground for the

Tories, as it contains many marginal seats. It is the focus of a considerable campaign effort and was visited by Mr Michael Heseltine, the environment secretary, earlier this week.

The prime minister concluded his speech with his fiercest onslaught yet on Mr Kinnock's fitness to govern.

Without mentioning the Labour leader by name he said:

"Britain can't afford to be led by people who don't know what their policy on foreign affairs and defence is from one day to the next."

He also made the contrast in the context of Britain's place in Europe.

"You need to be cool, clear-headed, have conviction," he said, and "that's how it was at Maastricht."

• Mr Major was greeted by a

rowdy demonstration in Bolton yesterday. He and his wife, Norma, were jeered and booed during a campaign walkabout in the town centre. Security men and party officials cut the walkabout short and the Majors retreated to the campaign bus. Some of the demonstrators were carrying Labour posters while others, apparently students, shouted: "Grants not loans".

## Plaid calls for Welsh self-rule within EC

By Anthony Moreton, Welsh Correspondent

PLAID CYMRU, the Welsh Nationalist party, yesterday launched its manifesto, urging self-government for Wales within the European Community.

The party — which has three MPs — said that as the UK became increasingly integrated into the EC it was essential that Wales should be a fully self-governing nation. A Mr Dafydd Wigley, Plaid president, said full self-government was no longer a distant

**Plaid Cymru**

1987	Wales	123,592
	of total votes 0.4	
	Seats 3	
	Candidates 28	
	for 1992 28	

aim but an urgent necessity and essential for democracy. "Massive increases" in the EC's regional and social funds must at the same time be introduced to balance the centralising role of the community and offer poorer countries like Wales the prospect of "intermediate prosperity".

The manifesto, titled *Towards 2000*, says any funding from Europe must be handled within Wales by a Welsh parliament, and must be in addition to money from the UK government.

Plaid's economic policy includes more help for small businesses and high-technology industry. It also calls for a 10-year plan to restore closed down rail links and development of harbours.

The party is to contest all 38 seats in Wales, though it will fight three Gwent seats — Newport East, Torfaen and Monmouth — jointly with the Green party.

This alliance with the Greens was first tried in the Monmouth by-election last May. The joint candidate won 277 votes out of the 45,195 cast in a 76 per cent turnout.

The manifesto has a particular emphasis on environmental issues. At the same time, agriculture "must remain a bedrock industry, with a commitment to the family farm".

The party also calls for a "massive drive" to improve housing conditions, with support for first-time buyers and people on low incomes.

## Waldegrave condemns NHS claims

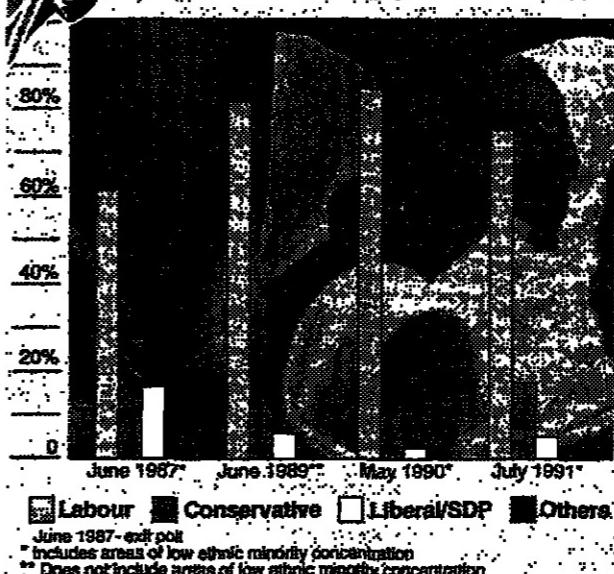
THE Labour party's use of tragic individual cases to bolster its attack on the government's NHS reforms has angered Mr William Waldegrave, the health secretary, writes Ivor Owen.

He has written to national newspapers claiming that "very many of the individual cases alleged have, on investigation, turned out to be completely false or heavily distorted". He says that by the time the hospitals concerned have established the truth "the lies have been spread".

Conservative party managers were incensed by a Labour party advertisement asserting that an 18-month-old baby born with a heart defect "died because the NHS is short of money".

Labour insisted the advertisement was factually correct.

### South Asian voting intentions



## Greens plan charge on all packaging materials

By Jimmy Burns

THE GREEN party yesterday announced its radical alternative to the three main parties in an attempt to reverse its declining fortunes.

It proposes a significant shift away from taxes on income to "green" taxes aimed at cutting the amount of non-renewable energy and raw materials consumed in the economy.

As part of its commitment to cut carbon dioxide emissions by between 60 per cent and 80 per cent by early next century, the party wants a significant move away from the use of private cars towards public transport and bicycles.

The manifesto, printed on recycled paper in two sections, was presented in the cramped offices of the London Ecological Centre by the party's new shared leadership: chairwoman Ms Sara Parkin and "joint speakers" Ms Jean Lambert and Mr Richard Lawson, both of whom are standing for parliament. "We know that the Greens in power can make a difference," Ms Parkin said. "Unlike the other political parties, this manifesto faces up to the real issues."

Mr Lawson, a GP who is fighting Weston-super-Mare, said: "The brains of the country's political economists are malfunctioning to such an

extent that they are destroying our renewable resources."

Ms Parkin yesterday criticised opinion polls which classify the Greens among "other political parties" including the Monster Raving Loony Party. The "other" group is trailing with a collective share of about 3 per cent.

Manifesto highlights are:

- Taxation. "Green" taxes on carbon fuel and all packaging materials; increased wind and diesel duties; zero value-added tax rating on goods and services that promote sustainable development and luxury rating on those that do the reverse; basic Income Scheme to replace all allowances, benefits and relief.
- Energy saving. Proceeds from closure of nuclear power programme to be spent on energy conservation and home insulation schemes; government partnership with private sector to develop offshore wind and wave power.
- Transport. Cancellation of all but most essential road-building schemes; priority to public transport and cycle paths.
- Global warming. Move from fossil fuels to solar sources; immediate ban on ozone-depleting gases except for specific and limited medical uses.

Greens launch: Jean Lambert (left) and Sara Parkin outlining their manifesto yesterday



Lydia van der Meer

## Asian vote confounds the stereotypes

Richard Donkin uncovers exploded myths about the allegiances of ethnic minorities

A NOTHER grey evening was drawing in as Mr Mohammed Ishaq studiously chewed a date to break his fast for Ramadan, which ends a few days before polling day. For Moslems it is a time of religious cleansing, but it may take longer for some of the Nottingham community to purify their bitterness towards the Labour party.

"If you say to me, why are you voting Labour? What have you done for you? I have no answer for you," says Mr Ishaq.

His word is important in this area of brick-built terraces which supports about 100 Moslem families. It is called the Meadows, but cows would not graze there now. No more than a handful of Moslems have jobs in this part of Nottingham South, where the Tories are trying to hang on to a 4.2 per cent majority over Labour.

Next door, in Nottingham East, the Conservative majority is even more slender and, on the basis of the present polls, the seat should fall to Labour with ease.

Labour's doubt concerns a section of its traditional Moslem supporters who feel that the party's national executive engineered a split among Moslem constituency members when Mr John Heppell, deputy

leader of Nottinghamshire County Council, was selected as the Labour candidate earlier this year.

The squabble has been marked by claims, counter-claims and a national executive investigation into constituency membership irregularities. But the validity of the allegations is less important than how Moslems react at the polls.

Arsonists over Nottingham East have spilled over into Nottingham South and many working class Moslems, upon whom Labour could have relied, seem intent on making the party sweat it out until election day.

Mr Ishaq, a firm Labour supporter, says that this time he is not so sure. He is angry and feels let down by Labour's failure to select an Asian candidate in either seat. As the local halal butcher explains: "How Ishaq voted, I vote, and that counts for everyone around us."

Dr Shamit Sagar, a lecturer in politics at Queen Mary and Weddell College at the University of London, says: "Attitudes of Asian voters to politicians and policies are remarkably similar to those of white electors."

Drawing on a 1987 Harris poll, he says the two most important issues among people of Asian origin are unemployment and prices. Since 1979, immigration issues have dropped well down the list of Asian concerns, he says.

Electoral candidates, he argues, worry too much about what they perceive as important ethnic issues. "They would be better off approaching an Asian doorstep as they do any other."

Traditional Asian support for Labour appears to be holding firm in spite of Conserva-

tive contentions that they are natural Tory supporters.

A poll by Harris last year for East BBC's Asian-affairs programme, said 78 per cent of Asians intended to vote Labour, 18 per cent Conservative and 4 per cent Liberal Democrat.

This would indicate that more people of Asian origin intend to vote Labour than at the last election, although their support has fallen since 1980.

Dr Sagar believes the statistics "explode the myth" that they are switching allegiance to the Conservatives in significant numbers.

A Sikh trader who commutes from Leicester to Nottingham, where he runs an electrical supply shop, says: "I may wear a tie but I carry the boxes into my shop and I drive the van. I may work for myself but I'm still working and Labour is still the party for the working man."

Efforts by Mr Kenneth Baker, the home secretary, and Mr Norman Tebbit before him to woo the rich Asian vote have secured high-profile supporters but failed to make significant inroads into the community and are unlikely to trouble either Mr Keith Vaz, the sitting MP in Leicester East, or Mr Greville Janner in

good connections." Of course, if Portillo is right about all of this, he really will be a man to watch. His own majority in Enfield Southgate is over 18,000.

Fishing votes Labour is pitching for the angling vote. David Clark, the party's agriculture spokesman, left a press conference in Cardiff and headed straight for a meeting in Brecon with the local angling society. "Britain's 3m anglers will have a key role to help improve water quality and monitor pollution," he told them.

Clark is pro-fishing but anti-hunting. Killing fish is a sport, he said, but hunting is "cruelty". Was he not for one sort of killing, and against the other, because more Labour voters are to be found on river banks? "Only a cynic would accuse me of vote catching," he said.

Portillo's prognosis for Tottenham is that an "unpopular" Bernie Grant faces a stiff challenge from a "candidate from the Greek community there with very

good connections." For the past 18 months the line has been that UK unemployment is lower than the European average.

Truth be told, among the main industrialised countries the rate is higher than the British only in Spain and the Irish Republic. The OECD puts UK unemployment at 10.6 per cent, higher than the government's own figure of 9.4 per cent. In Italy the rate is 9.9 per cent, in France 8.8 per cent, in the US 7.3 per cent, and in the old West Germany 4.3 per cent.

One could go on.

Howard's way Michael Howard, the employment secretary, was notable yesterday for his silence. Normally he is around to place a cheery gloss on the monthly labour statistics. This time, his officials said, the election campaign had got in the way.

He may also have run out

of gloss. For the past 18 months the line has been that UK unemployment is lower than the European average.

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One could go on.

Some hope

The official statement on the possible separation of the Duke and Duchess of York began with the words: "In view of the media speculation which the Queen finds especially undesirable during the general

election campaign..." It is unclear why the speculation is any more undesirable at election time than any other. The main political interest was in how far yesterday's unemployment figures of the front pages of the tabloids.

Anyone who thinks that the story will die because of the Palace statement does not know the popular press. A more intriguing question is how far the broadsheets will follow the tabloids' example.

among City dealers. City Index, a small firm which makes markets in sporting events and has offered a price for the past two elections, quoted Labour as ahead for the first time on Tuesday. The party fell back on Wednesday, but nudged into the lead yesterday with a quoted bid/offer price of 302-303 against the Conservatives 300-307.

Punters pay an agreed price per point and will recover that price for every seat above the offer price.

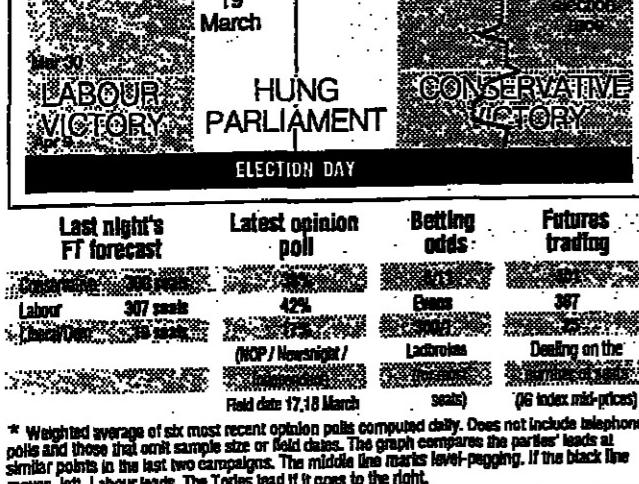
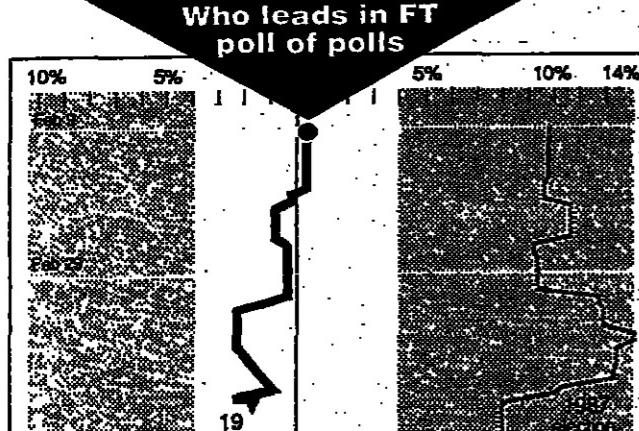
The aim is to offer more flexibility than the ordinary bookmaker without the downside of betting tax.

Hurd's maths

Douglas Hurd may be a very professional foreign secretary, but should be kept away from anything to do with statistics.

He told an election meeting in Southampton on Wednesday that the reason why the proportion of tax paid by the country's top 5 per cent salary earners had increased during the Government's lifetime was that there are more of them. When an FT correspondent gently pointed out to him that 5 per cent is 5 per cent is 5 per cent, the foreign secretary replied diplomatically that he had "elided" two separate arguments.

Flexible bets Labour has regained the higher ground not only in some opinion polls, but also



# NATURAL LAW PARTY

## -Manifesto-

### ECONOMY

The basic economic policy of the Natural Law Party will be in the spirit of Natural Law which is always nourishing, supportive and evolutionary. The Natural Law Party will follow the path of progress adopted by Natural Law which is growth and abundance through creation.

In order for everyone in society to really become self-sufficient and stand on their own feet, and thereby reach the ideal of a free-market economy—life in affluence and sustained growth—we will implement programmes to develop the creative potential of every individual and of society and train everyone to achieve perfection in their profession.

At the same time we will create that influence in the collective national consciousness which will induce in the individual the ability to think and act spontaneously in accord with Natural Law in accordance with the true force of Nature, which sustains all progress and prosperity.

Here in this approach, the field of Natural Law will not be handled primarily on the basis of distribution of wealth, but on the basis of proper education and training to develop the natural ability of every individual to create wealth.

The Natural Law Party will promote the ideal of a free market economy. However, it will not exclude support by the government for any promising venture. Subsidies will be available to the business sector but the officers of these companies will be trained in management through Natural Law, so that they are effective and the funds are not wasted.

The landable goal of a free market economy will be achieved with a well-organized and mutually supportive effort between the Treasury and the business sector. Both old industries and new developing ones will be assisted and supported by the government along with education leading to self-sufficiency.

The Natural Law Party will gradually shift the economy from its existing uncertainties (the policies of past governments have resulted in continued national frustration and have strained either the market or the Treasury). This has resulted in stress in everyone in the country and also (internationally) relations to a royal and steady path of sustained growth, rapidly reaching its goal of a truly free market economy. We will achieve this through the harmonization and application of the fundamental principles of the natural evolutionary process upon which Nature's economy is based. In this way a better economy will be created not on the basis of hard work but on the basis of following Natural Law which works through the Principle of Least Action (Physics)—maximum accomplishment through minimum effort on the basis of infinite creativity.

### TAXATION

The tax policy of the Natural Law Party will be characterized by low taxes for all, because if taxes are high then the free market economy ceases to be a 'free' economy. A free market economy should mean 'create more wealth and feel free to enjoy it.' Therefore promoting a free market economy and at the same time taxing the people heavily is not a wise policy.

We need for high taxation stems from problems created throughout society by people who do not know the laws of Nature. Violation of Natural Law is the root cause of all stress, sickness, inefficiency, lethargy, lack of creativity, and criminal behaviour, all of which create problems throughout society. The government is then expected to solve these problems and the only means that it knows to solve them is through the expenditure of wealth which must come from taxes.

The Natural Law Party will provide the knowledge of Natural Law to the people so that they do not violate Natural Law and therefore do not create sickness and problems in life. This will automatically reduce government expenditure and the need for higher taxes. We will gradually reduce taxes in stages as problems throughout society are reduced.

Our tax policy will not do injustice to either the wealthy or the poor. To do equal justice to all it will be necessary to have some variations in taxes according to the income but in all fairness to everyone we shall aim at keeping a tax level of between 10 to 20%. The national tax policy should not deprive the successful and creative people of the country of their wealth otherwise no wealthy business or wealthy business and no wealth will be left in the country.

The prime role of the government is to guide the people to raise their fortunes and when the people follow this policy of the government then it is wrong to apply tax those who are most successful and who are most precious for the growth of the national economy.

This policy is also in favour of the poor because they are assured of remaining wealthy once they have become wealthy.

We will achieve the ideal of the free market economy by giving people of low income the training to rise to a higher income.

We also plan to phase out the Value Added Tax (VAT) which has created a situation especially in the lower income brackets of society, such that every time they purchase something the heart shrinks at the word 'tax' added on to the price. If someone has to buy ten items in a day then ten times his heart shrinks, the caros goes to the government and the joy of his buying is shattered.

We will also phase out tax on the profits reinvested in a company or used to create new companies that employ more people. This will encourage businesses to re-invest their profits in creating new industries and new employment.

Finally, we will simplify the complicated tax and national insurance

systems. This will simplify administrative and make it more efficient.

[The Natural Law Party is in a position to implement this low taxation policy because its prevention-oriented administration will discover emergence of problems, negativity, crime and disease in the country, thereby increasing the efficiency of the administration and substantially reducing government expenditure.

Natural Law based national administration will have all these unprecedented and inconceivable advantages for the government and the nation to achieve perfection in their profession.

To some this may appear as a pleasant dream, but our assumptions are well founded on the concrete knowledge of the Laws of Nature, their application to national productivity and economy, which is verified through scientific research.]

### EDUCATION AND TRAINING

There is nothing that cannot be achieved through proper education. The Natural Law Party will introduce study and experience of Natural Law, and educate the whole population to think and act according to Natural Law.

This will not lead to violation of Natural Law, but this will eliminate the basis of stress, strain, and suffering.

With the support of Natural Law on the individual level and on the collective level of national consciousness—the rightful aspirations of the individual and the nation will gain support from Nature. There is nothing that cannot be achieved through the support of Nature, because Natural Law governs the infinite diversity of the universe with perfect orderliness and without a problem.

Through education of Natural Law the nation will rise to any desired height of achievement.

All knowledge of Natural Law is structured in consciousness. It is imperative to introduce the study of consciousness and research in consciousness in order to generate the influence of coherence and positivity in individual and national consciousness.

Consciousness is the most basic element of life and yet the present system of education does not provide knowledge of consciousness.

A large body of scientific research has already validated a programme that is available to develop the full potential of human consciousness. The Rik Veda is the lively expression of complete knowledge of this basic level of Nature's intelligence. The Vedic Literature, as brought to light by His Holiness Maharishi Mahesh Yogi, contains the complete record of this level of intelligence in Nature which creates and governs the infinite diversity of the ever-expanding universe—the Laws of Nature which maintain the orderly universe from the blossoming of the rose to the earth moving around the sun, to the galaxies moving in empty space.

The Constitution of the Universe—Natural Law—is inscribed in the field of pure intelligence or pure consciousness and is the eternal set of systems and laws that administer the evolution of everything in the ever-expanding universe in perfect harmony.

The Constitution of the Universe is so intimate to everyone because it is one's own self-government; it is one's own intelligence; it is the basic level of everyone's life; it is the organizing, nourishing power of life; it is the intelligence of life which motivates everyone in the evolutionary direction; it is the basic impulse of the heart and mind of everyone.

Administration through Natural Law is the supreme ideal of administration. Now in this scientific age it is possible to introduce Natural Law in the theme of administration and create national administration on par with the administration of the universe.

Our complete and scientific knowledge of Natural Law will provide a stable and very real foundation to all the affairs of our cherished nation. It will provide a profound basis to our national constitution—to the man-made laws and procedures of our administration.

More than 500 scientific research studies and experiences of over 4 million people throughout the world validate our programme. Both modern science and ancient Vedic Science, as brought to light by Maharishi, stand to authenticate our ability to raise national administration to an ideal state and establish an ideal government for our country.

We stand confident in our ability to raise national administration to be on a par with the administration of the universe—orderly, supremely efficient, and nourishing to all.

All our 651 constituencies will offer knowledge of Natural Law.

It is our joy to offer automation of administration through education in Natural Law. No one will violate Natural Law. No one will create the ground for stress, suffering, and failure.

We will provide the whole population with the most advanced knowledge of Natural Law, and give them proper training through the scientifically validated practice of the Transcendental Meditation and TM-Sidhi Programme, which develop the ability to think and act spontaneously in accord with Natural Law. This will maintain a highly integrated and evolutionary quality of life.

This will eliminate the root cause of crime and anti-social behaviour. Negative trends will simply disappear and national consciousness will rise in ever-increasing positivity and harmony preventing the growth of stress, strain, disease, and suffering. This will reduce the government spending and hence the need for everyone to contribute to the welfare of our world family and foster international pacifism.

Management of schools and colleges will be improved and the government-run educational institutions will be raised to the maximum level of efficiency.

### EMPLOYMENT

The Natural Law Party will implement programmes to achieve full employment.

The unemployed will receive specialized vocational training as well as training to uplift their latent creative potential and gain the support of the government to ensure success in their endeavour.

Furthermore, if industry is unable to provide the necessary jobs, the government will create jobs both at home and abroad. At home, the unemployed will render community services and assist in beautifying the environment with community parks, gardens, lakes and forests for the whole population to enjoy.

Ahead, we will promote British industry to educate and develop the developing world. Over half the world is still undeveloped and needs training in basic skills.

We will also create an economic climate such that moment, growing youth, and the elderly are not compelled to work. Everyone recognizes that children must receive full care from mothers at home to ensure that the next generation is strong, vital and healthy.

We will also encourage and give benefits to companies who only have a six hour working for their employees. The principle is that a free economy should mean the promotion of greater happiness, wealth and wisdom for everyone in society and not create an economy which leaves the whole population tired and stressed every evening and without time to really enjoy life.

We will also phase out tax on the profits reinvested in a company or used to create new companies that employ more people. This will encourage businesses to re-invest their profits in creating new industries and new employment.

Finally, we will simplify the complicated tax and national insurance

systems. This will simplify administrative and make it more efficient.

[The Natural Law Party is in a position to implement this low taxation policy because its prevention-oriented administration will discover emergence of problems, negativity, crime and disease in the country, thereby increasing the efficiency of the administration and substantially reducing government expenditure.

Natural Law based national administration will have all these unprecedented and inconceivable advantages for the government and the nation to achieve perfection in their profession.

To some this may appear as a pleasant dream, but our assumptions are well founded on the concrete knowledge of the Laws of Nature, their application to national productivity and economy, which is verified through scientific research.]

### INTRODUCTION

#### 'ONLY A NEW SEED WILL YIELD A NEW CROP'

Something new must be introduced into the field of administration so that the old established systems and procedures of national administration that are familiar to the people are enlivened and revitalized, so that administration always maintains its vitality, comprehensive purposefulness, and is always fulfilling to everyone.

Administration should have the ability to always satisfy everyone. This will only be possible when Natural Law upholds administration because Natural Law is the only one element in the universe that promotes the progress, growth and evolution of everyone and everything and does equal justice to all.

We offer to the nation our plans and programmes to create such an ideal administration through the introduction of Natural Law.

We offer to the nation an ideal system of administration on par with the administration of the universe—orderly, efficient, self-sufficient, invincible and always nourishing to everyone.

Introduction of Natural Law in the theme of national administration will glorify administration on all levels—national, provincial, city, community, family, and the administration of mind and body. The administration of all values of life will always remain efficient, effective, nourishing, vital, and evolutionary.

Everyone is aware that the existing parties cannot satisfy all the divergent trends and tendencies of society.

In the past one party has always taken delight in refuting the policies and confounding the actions of the other party. What the nation requires is one party with the ability to satisfy the divergent goals of our pluralistic society.

In order to save the precious national time, energy and intelligence, and to satisfy the holistic requirement of our family of commonwealth nations, it is vital that the Natural Law Party be unashamedly brought to power.

A vote cast for any of the opposing parties is a vote for conflict. It is not only a wasted vote, but it is a destructive vote—an individual's contribution to political chaos.

A vote should not go to a party because it will tax the wealthy more, or because it will give the money to the poor. It should go to the party that can really design policies that can satisfy both the wealthy and the poor.

Only a party that can satisfy all the diverse needs of the nation deserves the support of every voter. The Natural Law Party is that party.

The policy of the Natural Law Party will be to consult and discuss national issues with the leaders of all the parties. We will honour the talented experienced statesmen of our country.

The Natural Law Party is the party of everyone who wants to produce a stable, integrated, coherent government.

We will fulfil the goals, plans and programmes of every party.

Our planning programme focuses on the nation, not on a party. All of us together will raise the United Kingdom to great heights on every level and prove the United Kingdom to be the most creative country of our European Community and a great well-wisher and promoter of our commonwealth and the whole world.

We will keep the path of politics neat, clean, progressive and inspiring to all, nourishing to all, and satisfying to all.

We believe that politics is a pious profession that should not be muddied by conflict and controversy.

We uphold our Sovereign, Her Majesty the Queen.

We lovingly and respectfully uphold the Church of England and any religion that is dear to anyone in our country.

The members of the Natural Law Party come from throughout the nation, from every walk of life, representing every professional field and all opinions of the people—Conservative, Labour, Liberal Democratic and Independent. They are scientists, artists, engineers, lawyers, doctors, nurses, teachers, businessmen, economists, labourers, homemakers, and students. Therefore the nation through our administration will receive the best of all principles, all philosophies, all sciences, all technologies, and all religions.

All candidates of the Natural Law Party have demonstrated greater orderliness of brain functioning, as indicated by increased EEG-coherence, and greater command of Natural Law indicated by their improved mind-body co-ordination in their achievement of Yogic Flying. We recommend that the voters of each constituency demand comparative brain functioning from the candidates of other parties.

The integrated brain functioning of our candidates will enable them to remain balanced and steer the course of progress under all situations and circumstances. Functioning from their balanced state of mind, they will demonstrate their natural ability to co-ordinate all the different interests of the people, create integrated national consciousness and bring satisfaction to everyone through their coherent national administration.

We are confident that our administration based on Natural Law will satisfy the interests of everyone, and will uplift the current depression in national consciousness; and that the voters in every constituency will enjoy voting for Natural Law to create a perfect government in the United Kingdom.

This will be the first government in the world established on sound scientific principles.

Nature is a composite of innumerable divergent values, and man-made law based on limited human intelligence cannot possibly satisfy all these trends and tendencies and guide them all in an orderly, evolutionary direction. Only through the support of Natural Law—the intelligence of Nature with its infinite organizing power—can a government fulfill the needs and ever-growing aspirations of all the people in the country.

With the support of Natural Law, our government can create the supreme quality of life—Heaven on Earth in the nation.

The ultimate goal of the Natural Law Party is for everyone to enjoy Heaven on Earth through the implementation of Maharishi's Master Plan to Create Heaven on Earth.

crisis a 'Disease-Free Society' through prevention-oriented health education based on the complete knowledge of prevention available in Maharishi Ayurveda.

A unique feature of our health care programme will be the creation of health of the citizens, by reducing stress and tension in the collective consciousness which is a major source of ill health on the individual and national level. This aspect of collective health, which has been completely missing so far, will be provided by the Natural Law.

We will also provide the use of natural medicines, which are free from harmful side-effects.

Individuals will have freedom of choice for the system of treatment under the national health care programme and we will implement a nation-wide training programme of health care professionals in promoting alternative systems of medicine.

The basic cause of ill health in the individual and disease on the national level is violation of Natural Law. Therefore health care must include education for every individual to think and act spontaneously in accord with natural law and thereby not violate the laws of Nature.

Unemployment benefit will be supported by programmes to increase the community and self-sufficiency by the growth of higher states of consciousness and by effective training and re-training programmes. Programmes will also be introduced for the unemployed to give service in areas of general good for the community.

Child benefit will be implemented as a right of nature and not as a right of man, which is not found to go out to work. This will be a measure to ensure the strength and self-sufficiency of the next generation.

The prevention- and promotional

heavy taxation and will justify our low taxation policy.

We will apply Natural Law to every area of the nation, offering training for achieving perfection in every profession as well as training in new professions to promote Natural Law.

We will create new jobs to beautify the country in every way.

We will engage the talented and creative people to remodel the urban areas and create a new disease-free, crime-free, pollution-free Great Britain.

We will also decorate the nation by building new ideal villages by the side of densely populated cities, with beautiful homes, gardens, and fountains, and lakes beautifying the countryside.

Natural Law-based living will build the nation and will make the United Kingdom a great and beautiful country—everything will be beautiful and on a high level of dignity and grandeur.

Natural Law is infinitely stable and infinitely flexible. So in keeping with this universal quality of Natural Law, the Natural Law Party will be able to satisfy the tastes and ideals of all the people.

Everyone is aware that the existing parties cannot satisfy all the divergent trends and tendencies of society.

In the past one party has always taken delight in refuting the policies and confounding the actions of the other party. What the nation requires is one party with the ability to satisfy the divergent goals of our pluralistic society.

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## ADVERTISEMENT

**This page shows 119 of the candidates of the Natural Law Party together with the names of the constituencies in which they are standing. The Natural Law Party aims to have candidates in all 651 constituencies.**



## TECHNOLOGY

In a lush patch of Brazilian rainforest a group of golden lion tamarins discover the joys of swinging between trees. Brought up in the Los Angeles zoo and recently introduced to the wilds, they form part of one of the world's most successful experiments in saving a species from extinction.

The project brings together first and third world nations, private and public sectors, environmentalists and farmers, as well as several scientific disciplines. Its techniques are now being copied worldwide.

Only 400 of the monkeys survive in the wild. Throughout this century many have been captured to keep as domestic pets by people attracted by their exotic beauty and flaming golden fur. Moreover, their natural habitat has almost disappeared.

The animal has been rescued through the combined forces of Alder Coimbra, Brazil's first private specialist, and Devra Kleiman, a director of the National Zoo in Washington.

Coimbra realised the danger in the 1980s when there were around 600 left. He was unable to raise much interest until 1972 when Kleiman held a conference in Washington on Saving the Golden Lion Tamarin. Experts from Europe and the US discussed how tamarins could be reproduced in captivity and then reintroduced to their native habitat.

Breeding tamarins in zoos proved so successful that there are now more in captivity than in the wild. "When I started there were just 72 animals in 16 zoos. Now we have more than 550 in 130 zoos and a third of them are on contraceptives because they are growing so quickly that we cannot find zoos for them," says Kleiman.

In 1983 the team of Brazilian and American scientists began the more difficult process of reintroducing those born in captivity into the Atlantic rain-

forest in the Poco das Antas biological reserve south of Rio. So far 68 have been reintroduced with a 70 per cent survival rate and a further 60 are to be reintroduced this year.

Denise Rambaldi, who heads the field programme, says that the animals generally adapt quickly to the new environment. "Initially they do not know how to defend themselves against predators and they fall over a lot because they're used to stronger branches in their cages. But after the third tumble they

usually learn."

According to Rambaldi, the main indicator of the project's success is the ability of the reintroduced animals to breed among themselves and with their wild cousins. Of 33 surviving offspring at least 10 are the result of crossing wild and reintroduced tamarins, adding variety to the gene pool. Family histories are kept on all former captive and wild tamarins to avoid inbreeding.

"There is no doubt that the ability of once-captive tamarins to bear offspring some-

times by mating with wild tamarins and their gradual ability to feed themselves in the wild proves that reintroducing them into their old habitat has been a success," says Coimbra.

The project is special for several reasons, says Kleiman. Reintroducing captive-born animals is a pioneering method of preserving species, and the preservation of tropical forests is a developing science. It brings together 130 zoos, IBAMA (the Brazilian state environment agency), the World Wildlife Fund and the

## Rio Primate Centre.

The success of the project is far from guaranteed. "We're fighting against time. In less than 20 years tamarins could be extinct in Brazil and thus worldwide," warns Coimbra.

The main problem is lack of forested land. The reserve is only 5,500 hectares, of which 60 per cent is covered by forest.

Each group of five or six monkeys requires 40 hectares of forest and Kleiman estimates that 20,000 hectares are needed to keep the 2,000 tamarins necessary for the breed's sustainable survival. "The larger aim of the project is to regenerate the Atlantic forest for tamarins and other endemic species," she adds.

Consequently, the project's organisers are trying to involve private business, aiming to raise \$250,000 a year to buy remaining forestland. So far they have persuaded 11 farmers to dedicate their remaining forest to protection for the monkeys.

Another problem is a wave of tamarin robberies to sell on Brazil's black market. At least 10 have been stolen in the last year and a publicity programme has been launched to raise the consciousness of the local population about the importance of the species.

"When we have the international community supporting the feeding and maintenance of these animals outside Brazil, sending them to Brazil and then hearing it does not look good for Brazil," warns Kleiman.

One answer has been to hand every tamarin back in a special ceremony to the Brazilian government to create more local responsibility. But Costa believes a tougher crackdown on the trade is necessary. "Catching an animal is regarded as a source of wealth. It is hard to persuade someone with hunger in his stomach that for the sake of ecology he should remain hungry."



## Tamarins return to the jungle

## Superconductors won't slow down

**THE NEXT GENERATION** of superfast telecommunications and computer equipment will require higher speed components utilising the rules of quantum mechanics and techniques like superconductivity.

Sanyo Electric, the Japanese electronics group, has developed what it claims is the world's first superconducting transistor that uses "tunnel-effect" oxide superconductors. The new device has a theoretical speed 10 times faster than current semiconductors and uses less than one-hundredth as much electricity.

It is built around a thin high-temperature superconductor film made of barium potassium bismuth oxide deposited on an oxide semiconductor so that it is only one crystal wide. The film creates a junction in which electrons move under the laws of quantum mechanics, rather than conventional electron flow, resulting in high speeds and low power consumption.

Under the "tunnel-effect" phenomenon electrons are able to "tunnel" through thin barriers at very high speed. In certain conditions, by varying those conditions, the flow of electrons through the transistor can be regulated.

Other companies have developed superconducting transistors as well as tunnel-effect semiconductors, but Sanyo says its transistor is the first that is both superconducting and uses tunnel-effect oxides.

## Cancer drug gains approval

**AS BIOTECHNOLOGY** has provided the means to prepare commercial quantities of the proteins which regulate the human immune system, medical attention has been focused on these "biological response modifiers" (BRMs) and their potential role in the treatment of cancer.

One particularly promising BRM was called the T-cell Growth Factor when it was discovered in 1976 and subsequently renamed interleukin-2. In Europe, EuroCetus has used recombinant DNA technology to produce large quantities of interleukin-2 in the form of its first commercial product — Proleukin.

Now, after completing medical trials, EuroCetus has won marketing approval in the UK for Proleukin which has proved effective in the treatment of renal cell carcinomas, the most common cancer of the kidney. It is notoriously difficult to treat and is relatively insensitive to current forms of chemotherapy and radiotherapy.

Proleukin appears to work indirectly by stimulating the immune system rather than by direct attack on cancer cells, and researchers hope that it may also prove effective in treating other cancers.

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## Stopping an arc before it starts

**ACCIDENTS CAUSED** by arcs which develop in electrical switchgear and distribution boards account for about one-third of all electrical accidents in industry. When arcs occur on land-based equipment they can damage plants and cause injuries, but off-shore arcs jeopardise the lives of everyone working on a platform.

When an arc develops it resembles an explosion with temperatures reaching 20,000 deg C, and light intensities 2,000 times stronger than office lighting systems. The traditional solution on oil-offshore drilling and production platforms has been to enclose distribution panels in metal casings.

The enclosure contains the explosion, but does nothing to protect the electrical circuitry. To solve the problem ABB Control, part of the Asea Brown Boveri group, has developed the TVOC optical-based monitor which disconnects faulty electrical equipment in less than two milliseconds — less than the time it takes for an arc to fully develop. Because the ABB solution prevents arcs rather than containing them, special arc-proof containers are not needed, and repair times are cut or eliminated.

**Dirty laundry looks to its past**

**WHILE** few may remember the drudgery of the traditional Monday wash, modern washing machines are arguably not as economical, effective or environmentally friendly as a washing board and a pair of hands.

But now a French invention called the Wash'ball marketed by Welcom International promises a simple but ingenious solution. When a set of the 12 black shock-resistant balls are put in the washing machine along with the dirty laundry their mechanical action complements the stirring and shaking movements of the machine to produce the effect of "a good, old fashioned hand scrubbing".

Using the environmentally harmless 37mm diameter balls improves stain removal and cuts by half the amount of detergent needed, thus saving money, reducing waste and extending the life of washing machine parts like hoses and filters, according to the manufacturer.

Contact: Sanyo Electric Japan, 06 591 1161; EuroCetus UK, 0856 824097; ABB Control, 01423 363001; Pirelli, 011 21 55 07 55; Welcom International, France, 43 37 55 07.

## Computer auditors take a fresh look at the books

A new report which is likely to set global standards for the audit and security of IT systems was launched in the UK this week.

Systems Auditability and Control (SAC), published by the Institute of Internal Auditors, is the first study for 15 years to present auditors with a comprehensive analysis of risks and best practices in the control of IT.

Its predecessor in 1977 became the standard reference work for computer auditors. The 1992 version, launched at Compacs, the IIA's annual conference,

is designed to be of wider appeal reflecting a trend for auditors to cover both IT and non-IT aspects.

SAC has a trenchant message for managers. Some 40 per cent of IT systems fail to meet business requirements, it says, while only 11 per cent of organisations operate effective controls during systems development. Many new systems are late, overrun their budget or are abandoned before completion.

"This is not the auditor's responsibility — it's top management's," says David Bentley, chief internal auditor at

Leeds Permanent Building Society, and chairman of Compacs.

Specific IT risks identified by SAC include poor controls in end-user systems; the openness of systems to intruders; impaired accuracy and integrity of data; and interruption of business due to system or network failure.

SAC also details the use of IT in auditing. "There's no way we can audit a mass of networks and computer systems using traditional techniques," says Charles Le Grand, director of research at the IIA.

SAC is based on a survey of 400 companies worldwide including Rolls Royce, Lloyds Bank and British Petroleum in the UK. It was launched in the US last May and is being translated into French, Japanese and German.

## Ian Holdsworth

\*The SAC report, £147 for IIA-UK members, £175 for non-members, is available from: The Institute of Internal Auditors - UK, 13 Abbeville Mews, 88 Clapham Park Road, London SW4 7BX.

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## THE PROPERTY MARKET

**C**anary Wharf, the largest, most expensive office project in Europe, is being put to the test. More than 3,000 people have arrived at the development in London's Docklands over the past few months including the staff of Morgan Stanley, Ogilvy & Mather and the Daily Telegraph. So does their experience justify the long-held belief of Olympia & York, the developers, that "once people are there, Canary Wharf will sell itself"?

The project has some enthusiastic advocates. "It looks absolutely first class," says a senior executive of Morgan Stanley, which has swapped five cramped buildings in the City and West End for spacious, state-of-the-art offices, a conference and a gymnasium.

"Marvellous," says Mr Mike Walsh, chairman of Ogilvy & Mather, which has moved its staff away from a tatty, 70-year-old building built north of Waterloo Bridge to two open-plan floors in Cabot Place.

Staff milling around the shopping mall at lunchtime have mixed views. "It is disastrous," says a brisk, smartly dressed Morgan Stanley employee, scanning the bookshelves in the newsagent. "I hate it. It's like Ford open prison," she adds.

# The people's jury is out

By Vanessa Houlder

Although Canary Wharf boasts a dozen shops, a pub, a restaurant and two cafés which report brisk trade, the range of diversions in the West End is widely mourned. "There is nothing here for anyone. What there is, is too expensive," says a young back-office worker at Morgan Stanley.

Even the limited amusements offered in the southern Isle of Dogs inspire nostalgia in one Daily Telegraph employee. "I never thought I'd say that," she says wryly.

Transport heads the list of complaints, although several Canary Wharfers have found it better than they feared. Employers are smoothing the transition with free car parking, free river bus passes and even, in the case of Morgan Stanley, a temporary private bus service.

Heavy car parking charges (up to £25 for a day) are designed to encourage people to use public transport. But the Docklands Light Railway (DLR) is still unreliable and overcrowded. The riverbus does not currently have sufficient capacity to cope with

peak demand. Getting to Westminster through lunch-hour traffic takes up to an hour.

Many of these gripes will disappear in time. Two extra riverbuses will be in service by May, reducing intervals between the boats to just 10 minutes; the DLR is being upgraded; the opening of the Limehouse Link next year will cut congestion on the roads; the Jubilee tube line will be in place in 1996.

Several other shops and restaurants are due to arrive, including Marks and Spencer. A post office counter will open in May; there will be a health club, although its opening has been delayed for six months until next spring.

In the summer, the 25 acres of open space and riverside promenades will seem more inviting for the office workers who complain of having nowhere to go at lunchtime.

That said, Canary Wharf's claim that "the environment offers a higher quality of working life than any other in London, with incalculable benefits in terms of morale, productivity and staff retention" looks far-fetched at present.

What of Canary Wharf's central claim that it offers "unprecedented benefits to modern, competitive businesses" compared with London's other inadequate and

dear office accommodation?

The property industry would largely agree with Canary Wharf that "the quality of the buildings surpasses that of any other office accommodation in the capital".

Nonetheless, there is no shortage of high-quality, modern buildings in other parts of London. According to APR, an independent research body, two-thirds of the 40m sq ft available for let in central London is brand new. In any case, the problem for London developers is not that companies are happy with their existing offices, but that they cannot escape from lengthy leases at overpriced rents.

Similarly, Canary Wharf is not unique in its promise to help companies "improve their operational efficiency and competitiveness", although the claim is well founded. Ogilvy & Mather is pleased with the improvement in culture and communications that has resulted from its move. "There is a real buzz," says Mr Walsh.

The cost savings of moving to Canary Wharf have narrowed over the past two years, as rents in some parts of central London have halved.

Ogilvy & Mather, which is thought to be paying around £30 per sq ft at Canary Wharf, signed its lease when the rent at its old headquarters was

threatening to soar. Now agents reckon that renewing its old lease would cost the same or less than it is paying at Canary Wharf.

Canary Wharf is expensive compared with the rest of Docklands, where it can cost less than £10 per sq ft to rent modern, air-conditioned space. If, for instance, the Department of the Environment moves to Docklands, it will be difficult to justify a deal with Olympia & York, unless it is at an unprecedentedly cheap rate.

Canary Wharf also claims that its tenants "will be at the heart of the most rapidly improving transport infrastructure in the country, in an area which will become the most accessible in the capital". The first point is probably true: £3.5bn is being ploughed into Docklands transport links. The second point is more controversial. Some commentators think that, if Canary Wharf achieves its projected 50,000 jobs, the rail, riverbus and road capacity may be stretched.

The reservations expressed by some occupants and potential tenants are not usually shared by casual visitors. The scale, detail and sheer novelty of the project impress many who flock to it at weekends.

Visitors' reactions to the architecture vary hugely. Cesar Pelli's imposing steel tower has been widely acclaimed, but many, like Prince Charles, detest the

monolithic scale of the buildings. Canary Wharf's visitors' centre plaintively reminds critics: "Sir Christopher Wren's plans for St Paul's attracted a considerable amount of criticism for its size at the time."

The verdict is also mixed on the interior, which ranges in style from an elegant glass dome at Cabot Place East to a slightly oppressive atrium tower clad in 199 tonnes of streaky, blood-red marble.

Visitors are not just regaled by the architecture. A thousand people a day visit Canary Wharf's visitors' centre, which is an entertaining mix of history and hyperbole. "Canary Wharf, London's third business district, is perhaps this century's prime example of Britain's unwavering strength and confidence," says a display board. "The best transport system in London" trumpets another.

The greatest attraction of Canary Wharf lies in the views from its 800 ft tower, the tallest in the UK. Visits have been limited to potential tenants, opinion-formers and potential investors in the Enterprise Zone Trust - which was trying to raise £215m on one of the Canary Wharf buildings before it was withdrawn yesterday. But O&Y is "seriously considering" extending this opportunity to the public.

A chance to see a view of London hitherto confined to aircraft pilots is likely to pull in the crowds. From 800 ft up, there is a panoramic view across areas as diverse as the City, Wapping, Limehouse, Stepney, the Royal Docks, Bromley, Stratford, Greenwich and the Isle of Dogs, displaying



Pilot's eye view: it may be revealed to the public

dramatic contrasts in architecture and wealth.

Letting visitors up the tower could be a profitable marketing ploy. Anything that adds to London's taxi drivers - some of the most influential arbiters of opinion in the capital.

CAPITAL GROWTH (%)			
Retail	Office	Industrial	All Properties
Year to Jan 92	-2.9	-13.8	-1.1
Quarter to Jan 92	-3.0	0.3	-0.8
Month of Jan 92	-0.1	-0.9	0.2
Investment Property Database			-0.3

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In accordance with the law of the 16th May 1992 and the Decree of the Minister of Finance of the 1st January 1992, the Portuguese Government has issued a bond in favour of the Fundo de Investimento da Junta de Comunidades de Lisboa in the amount of 1,000 million Escudos.

**1ST SERIES BONDS**

Portion of the market consisted of 11 bonds of £10,000 nominal £258,60. The balance of the bonds were made up by the drawing of 225 bonds of £10,000 each, having a total nominal value of £2,467,50. In accordance with the terms of the General Bond, bonds of this series are repayable at a premium of 2% of their face value.

**2ND SERIES BONDS**

Portion of the market consisted of 11 bonds of £10,000 nominal £258,60. The balance of the bonds were made up by the drawing of 225 bonds of £10,000 each and 189 bonds of £10,000 each, having a total value of £2,617,50. In accordance with the terms of the General Bond, bonds of this series are repayable at a premium of 2% of their face value.

**3RD SERIES BONDS**

Portion of the market consisted of 11 bonds of £10,000 nominal £258,60. The balance of the bonds were made up by the drawing of 225 bonds of £10,000 each and 189 bonds of £10,000 each, having a total value of £2,617,50. In accordance with the terms of the General Bond, bonds of this series are repayable at a premium of 2% of their face value.

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Please telephone Wai-Fung Cheung on 071-873 3574 or write to her at the Financial Times One Southwark Bridge London SE1 9HL.

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## MANAGEMENT



Nine years ago this month, Margaret Thatcher set about trying to help British industrialists fill a yawning gap in their competitive armoury against Japan, Germany and Italy. "Design your way out of recession" proclaimed the then Department of Industry in a "design for profit" awareness campaign targeted at managing directors and finance chiefs.

The industry minister responsible for design went on to declare that companies should cease their futile practice of calling in designers only as an afterthought, merely to put products in an attractive package. Instead, he said they should be made key members of the product and production team and have as much influence in the product marketing and finance. Quite so.

A month later the government announced it would put its money where its mouth was, by tripling to £10m its funding of a Design Council advisory service which provided free consultancy to small and medium-sized companies.

By the end of that year, the London stock market had begun to wake up to the attractions of design. Through Terence Conran of Habitat-Mothercare and Ralph Halperin of Burton, design was suddenly the "in" competitive weapon in retailing.

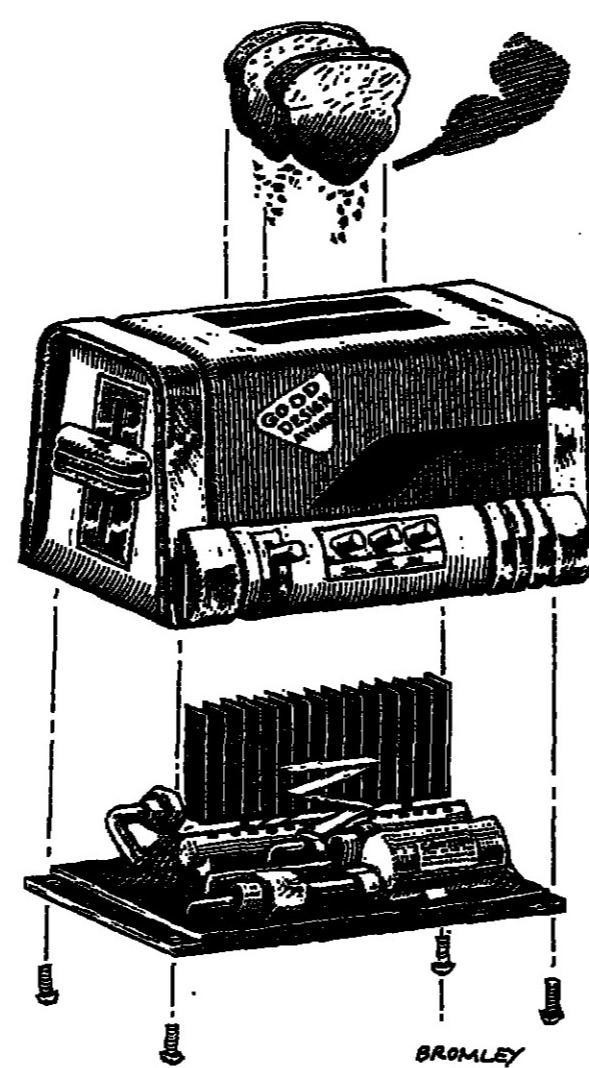
Then all sorts of other service organisations caught on, calling in specialist consultants to redesign their "corporate identities". British Airways changed livery, the Woolworth group became Kingfisher, and British Rail revamped all its colours.

Though product design fared less well than retail or graphic design, fortunes were made all over the design profession as consultancies went public and their shares were snapped up.

Across the Atlantic, however, design was still generally seen as a corporate also-ran. It usually operated as a poor relation of more "professional" disciplines such as marketing or engineering.

Now these Anglo-American roles seem almost to have been reversed. Having boomed through the 1980s, the British retail design bubble has burst. Many corporate identity schemes have been frozen, either because of the recession or in the wake of the controversy over the most recent,

## Blueprint for design supremacy



£50m revamp at British Telecom, which has scared off many boardrooms.

Several consultancies have suffered spectacular crashes, and with a few notable exceptions, only three sectors are doing well: brand identity, packaging and, significantly, product design. That the latter is thriving amid the depressed state of UK manufacturing is a particular tribute to the high standard of its work for a growing number of foreign clients. Some consultancies are doing more than 80 per cent of their work abroad.

On the institutional front, government finance for design consultancy has tailed off just when manufacturers most need it – even if they don't realise they do. The Design Council (of which I am a member) has emerged much leaner than before from a period of retrenchment, but continues to be frustrated at the reluctance of many manufacturers to use design to the full, even after a decade of propaganda and education. Far too many still see it as merely a surface activity.

In American things are now a very different story. Despite the recession – or partly because of it – business interest in design is booming after a series of heroic, design-led successes. These include Ford's Taurus and Sable models, a string of Japanese products from Sony and others, and, most recently, Apple's PowerBook laptop computers.

While press interest in Britain has faded from its peak, the serious American business press has gone wild about design.

What accounts for this transatlantic gulf? Is it just a natural time-lag as corporate America wakes up belatedly to a management fashion which has peaked in Britain? Will its own interest also wane?

The answers to these questions lie, above all, in the more professional way in which American companies have gone about using design.

First, the American design wave is very much more product-led than was the British,

where retail and graphic design left product design very much in the shade. Yet, as the Americans are finding, product design and development is a much deeper and longer process than the surface work of retail and graphic projects, and cannot be stopped so quickly when times turn tough, or management fashions change. So it provides a more solid base on which to build design into the fabric of a company.

Second, the American design community, and those Britons and others who export designs to the US, have benefited immeasurably from having come on the coat tails of the powerful quality movement. In Britain it was the other way round.

The "design message" was promulgated in the early 1980s

before the quality fashion arrived from the States – in some companies it swamped

their nascent interest in design.

In a well run company, quality and design should go hand in hand, two relatively new disciplines – or ways of thinking – which must be integrated into the product development process with the more established ones of marketing, engineering, production and so forth.

Such integration within Ford of America is precisely what made the Taurus-Sable project so remarkably successful; in Europe, however, design has fared less well within Ford's management hierarchy, as the lacklustre new Escort demonstrates.

The need for design to be integrated as a team player with quality, marketing and so forth is very much the message of a highly influential US research body, the Design Management Institute (DMI). By collaborating with the Harvard Business School, this Boston-based organisation has developed a set of increasingly popular international teaching case studies, some of which are now being taught on Harvard's "core" courses and elsewhere.

In Britain, the London Business School is now also taking the integrated route. LBS was the world's pioneer in teaching design to students and executives, though it is now being challenged by Harvard. Its work is being focused more than in the past on product design and development – a well known Japanese professor of technology management joins its staff next month, when it also hosts the DMI's annual international research forum of design academics.

But a few swallows in Regents Park cannot, on their own, create a summer of revolution in the engine rooms of UK industry. There is still far too little evidence in Britain that industrial designers are being taken as seriously as in many US companies, where they really are becoming full team players. One of the few exceptions is the Rover Group, whose chairman, George Simpson, was guest speaker at last week's announcement of the Design Council's British Design Awards.

Industry and designers alike will be helped if more companies take a leaf out of the American and LBS book, and make integration a priority. As Simpson argued last week, design is, in every sense, a multi-disciplinary team activity with intimate connections to quality, marketing and production. It should not be seen as an independent cure-all.



### What do you need to clinch a deal in Russia?

• Strong direct ties with a local partner such as a region or enterprise, high-level political connections can help.

• A presence in Russia, preferably with a permanent office which can be cheaper than several trips a year. There is a limit to how much business can be done over the telephone.

• More funds than you first thought.

• Alternative ways of generating revenue alongside your main project like driving a tourism blockbuster setting up a furniture factory alongside a successful industrial project.

• Start with small projects to test the market and learn the language.

• Be prepared to travel hundreds of miles between your business contacts.

## The Russian revolution

Leyla Boulton looks at difficulties facing investors

Leonid Grigoriev, the economist responsible for attracting foreign capital to Russia, compares his job to that of a gardener. As head of a newly-created Committee for Foreign Investment, he says he has to clear away a multitude of rocks and wild growth before foreign investment can flourish.

As foreigners already trying to do business in the former Soviet Union will confirm, the environment remains distinctly hostile.

The economy is crying out for foreign investment to convert military production to civilian output, to modernise creaking old factories, and to cut huge waste in the exploitation of natural resources. Yet, after seven decades of protection against foreign capitalists, everything about the place seems designed to discourage foreign investment – apart from jealously guarded natural resources and the potentially enormous future markets.

Businessmen cannot get visas upon arrival but need to apply for them in advance, with the support of a local sponsor and specifying which destinations they propose to visit. Private ownership of land is already out of date – and convincing the government to provide conditions for investment to flourish.

For despite the symbolic victory of occupying the Gosplan building, the young government of economic reformers which he joined three months ago has yet to gain real power over the vast state machinery

it inherited from the former Soviet Union.

Grigoriev has to break off the interview a few times to shout down the telephone to secure hard currency for colleagues to fly to Washington the next morning. Their mission is to negotiate a bilateral agreement to protect US investment in Russia.

In fact, Russia is suffering not so much from an absence of foreign investors as from its inability to satisfy those prepared to defy present problems to do business.

The government has achieved many firsts since coming to power: it concluded Russia's first oil production sharing agreement, got a crucial mineral deposits law through parliament, and selected a US-Japanese consortium to investigate huge oil and gas resources of Sakhalin Island. It is even negotiating the first ever deals allowing foreign companies to exploit Russian gold mines. But most of the projects are still facing snags getting off the ground.

What is Grigoriev's advice for foreign investors? "As a government official I say 'You must come here'. But as an honest man, I'm saying 'We're starting from the beginning'. Things may yet get worse before they get better but gradually we will create decent conditions for investment."

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## ARTS

**Jumping on a circus roundabout**

Susan Moore visits the 'Automata' exhibition on the South Bank

**B**y happy coincidence the film of Alexander Calder operating his wire circus plays in two London exhibitions. At the Royal Academy, amid his mobiles, wire sculpture, jewellery and drawings, Kingmesser Calder is filmed bringing to life his extraordinary miniature troupe. Trapeze artists somersault and fly from bar to bar, fall off into the safety net and, with Calder's assistance, make their way to the edge and swing to the floor. A horse, cranked into action by the turn of a handle, revolves around the ring and an acrobat flips into the air to land on its back. An exotic dancer, the victim of an incompetent knife-thrower, is removed from the scene by stretcher.

There is no attempt at illusion or deception. The lumbering, bear-like impresario is only too apparent. He simulates the lion's roar, blows the whistle between acts and introduces each performer in guttural musical half French. His stubby fingers unfurl and roll up the different coloured mads used for each act, and help the improvised and only partially automated performers and animals on their way.

The performance is pure delight. His audience is transfixed by the way these tiny perfunctory people - constructed out of wire, cork and fabric scraps - are able to replicate human movement by the most economical of means. We ooh at the trembling gait of the stretcher bearers, and the gyrations of the belly dancer's hips, and ah at the strong man, Tinguoli, clad in a scrap of leopard skin, raises his great weight in a sequence of authentic jerks.

The Circus, begun in Paris in 1926, proved the precursor of the mobile and of a new kind of automaton or man-made man, far removed in spirit and appearance from the slick clockwork parious toys of the 18th and 19th century, Imperial Easter eggs and Laughing Policemen. Its progeny currently fill the foyer of the Royal Festival Hall, their grindings, honkings and rattlings drowning Calder's recorded roars and whistles.

Modern automata defy classification. The motley wood and metal constructions of the 25 makers here inhabit very different planes of a strange, whimsical world born of folk art, toy-making and the kinetic sculpture of Tinguoli and Calder. What they have in common - and what distin-

guishes them from the likes of chess-playing mechanical boffins and writing boys - is both a deliberate lack of technical sophistication and a self-consciously ironical wit. These automatists make no attempt to conceal the enchantingly simple mechanisms of their creations. They simply invite the spectator to share the joke.

Sam Smith is perhaps the real father of the new generation of British automatists - and it is essentially a British and a narrative genre. Tableaux such as "Custer or a second groom being rowed across the lake by his third bride" combine folk art with Absurdist humour. His brightly coloured and minimally articulated carved figures leap out of the fairground and into the gallery. There modern automata have sat, albeit uncomfortably, ever since.

Absurdity runs rife. All we see of Peter Ellis's "Injuns" is two tiny feathers hopping up and down behind a massive block of wood. Likewise his "Hoe-down" is reduced to a pair of miniature dancing cowboy boots at the end of very long poles. As a yacht bobs up and down in the distant waves in Tom Wilkinson's "The Crustacean Keep-fit", a crab on a treadmill daintily hops over its course of beached shells and starfish to the balmy strains of an Hawaiian band.

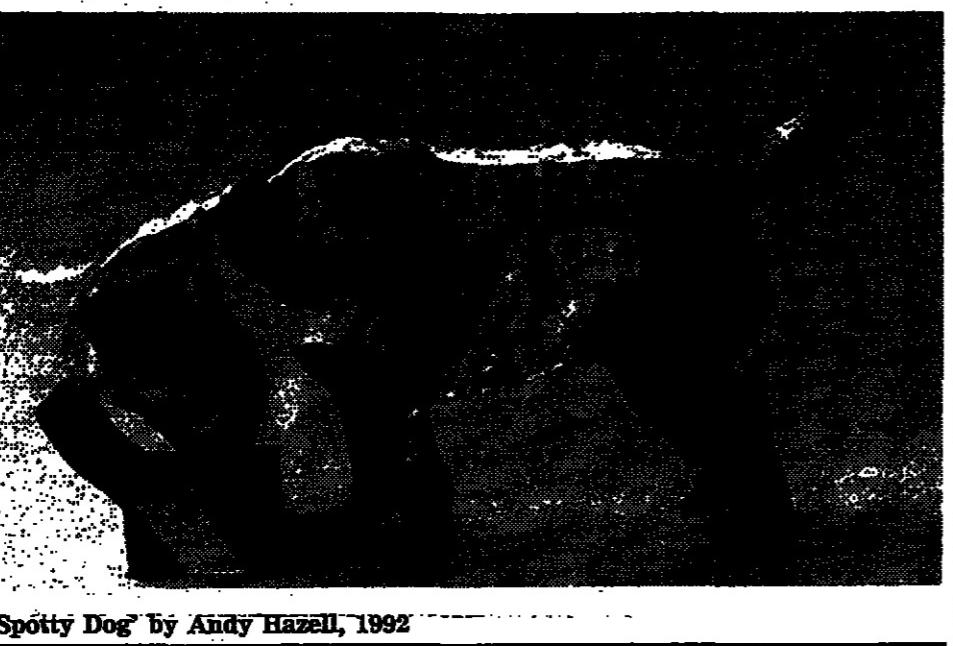
Wit and subversion often go hand in hand. Ron Fuller's version of sheep shearing has the woolly one wielding the giant shears and every now and then chopping off the head of the

farmer presented for crew cut. John White's grinding "Cycling to Work" offers satirical social comment. His "But soft, what lout thro' yonder window breaks?" is what else but a winged, bald fat-bellied lager lout blowing a horn? Jon Mills' metal Punk steadily bashes a nail into his head.

Some automata are made simply to amuse the person who pushes the button, turns the handle, pedals the bicycle wheel or slots in the top. Others are intent on unsettling their audience. Human behaviour is horribly well observed and sped with uncomfortable accuracy. Paul Spoorer sets his six blank-faced sailors around a table eagerly awaiting their share of the substantial roast the captain is carving. Turn the handle and the sailors impatiently hang the table with their knives and forks. It is 1518, and in their ignorance they are clambering to devour the last Dodo.

In contrast to colourful end-of-their-complexity come the likes of Benedict Whyray's life-size metal party guest - complete with moving wire-mesh waistcoat - and calligraphic woman with a poodle, achieved with a caricaturist's telling economy of line. Tim Hunkin's fairly crude paper maché busts are again extraordinarily expressive, registering a variety of all too convincing reactions to abstract art; wide-eyed incomprehension from the builder who scratches his head, a shrug from his wife nicely pasted up in pink floral wallpaper. Salvaged materials

"Automata" continues at the Royal Festival Hall until April 12, and at the John Hansard Gallery, Southampton, April 28-May 30.



'Spotty Dog' by Andy Hazell, 1992

**Dance in 'Death in Venice'**

## COVENT GARDEN

Covent Garden's new staging of *Death in Venice* deserves its acclaim. Anyone interested in movement must particularly rejoice in Philip Landeridge's Gustav von Aschenbach, even more full of beautifully expressive detail in stance and gesture than his recent Captain Vere and Peter Grimes.

My brief, however, is to talk of the staging's new dances. Kim Brandstrup's choreography is unobtrusive, well-made and in no respect interesting. It fits tactfully into the overall scheme of things, but it makes Tadzio appear a creature of thoroughly finite variety. His dances are an array of half-a-dozen movement motifs that seldom coalesce into a phrase. As a result everyone can see that young Giacomo Cintia is very pretty, but no one can be sure how good a dancer he is.

And he looks very real. Tadzio's music, inspired by the tintinnabulations of the Javanese gamelan, is unmistakably other; it shows that he exists on a different plane. And in this respect Brandstrup's choreography is unusual. The biggest disappointment occurs at the end. As Tadzio summons Aschenbach's soul

into the horizon, the music evokes the end of Mahler's *Lied von der Erde*. This Tadzio, however, just swings his legs and strikes a static classic pose. It was just here that Frederick Ashton's choreography for the original production was most masterly. His Tadzio slowly swam through flowing classical poses, travelling as if in slow motion into the distance.

Ashton's dances were generally the least admired feature of the original staging - partly because the first Tadzio, Robert Huguenin, with thighs too powerful to make sense of the role's boyishness, looked too knowing and partly because, as Ashton remarked, Britten was not interested in writing dance music. Brandstrup has had the same problem with the pentathlon dances in Act I as Ashton had in 1973: the music asks for activity too literal to be interesting as dance.

I saw the old staging in 1973, '75 and '78; the latter revival was when Ashton's dances came into their own. The Tadzio then, Douglas Howes, was not a classic pretty-boy type, and his serenely excellent dancing and exceptionally innocent manner made new sense of the choreography's

Alastair Macaulay

classicism. Even the beach dances seemed to have doubled in substance.

Ballet, said Balanchine, is Woman; and it is essentially a heterosexual art. The woman dances on pointe; the man does not. He partners her. She can do more than he. The positions may not be reversed without a diminution of the art's classical dimension. The danseur is human, the ballerina becomes an allegory. Ashton usually followed these principles.

But in the ending of *Death in Venice* is a boy who summons the poet into eternity. This is really the gay equivalent of the end of Stravinsky's ballet *Le Bois de la Fe*, in which the fairy (or muse) leads the hero into her eternal kingdom.

When *Death in Venice* was new, Nureyev and Dowell had won for the male dancer a status equal to the ballerina. One may not altogether enjoy that: "The era of the ballerina is over," remarked Fonteyn. But it gave a special significance to Ashton's finale to *Death in Venice* that is absent from Brandstrup's new choreography. Ashton's Tadzio was male and a ballerina.

Alastair Macaulay

On the summer, the RSC stages the world premieres of Richard Nelson's play *Columbus*. Later in the year, Kenneth Branagh takes the title role in *Hamlet*, directed by Adrian Noble (071-638 8881).

The Stratford season opens on April 1 with Bill Alexander's production of Shakespeare's comedy *The Taming of the Shrew*, with Anton Lesser as Petruchio (Royal Shakespeare Theatre, previews from March 29, 78). Swan Theatre makes a rare foray into music theatre with John Gay's *The Beggar's Opera* on April 7 (previews from March 26), directed by John Caird.

Other highlights of the Stratford season include the return of Peter Hall to direct All's Well That Ends Well (June 30), and Tamburlaine the Great, to be directed by Terry Hands with Antony Sher in the title role. Max Stafford-Clark and Michael Attenborough make their Stratford debuts directing new productions (0783-295222).

On April 9, London's Royal

Opera House hosts the Kirov

Opera and Ballet for a gala in

the presence of the Princess of Wales, featuring extracts from Evgeny Onegin, Swan Lake, Prince Igor, Le Corsaire, War and Peace and other great Russian works.

This is followed on April 14 by Prokofiev's Fiery Angel, in a production by David Freeman first seen in Leningrad last December (071-240 1086).

## EXHIBITIONS GUIDE

## BASEL

Kunstmuseum From An Isolated Land: ten artists from east

## BRUSSELS

Musée d'Excellence Turner's Rivers

Germany whose work went largely unnoticed because it did not conform to official policy in the Communist era. Ends May 3. Also Hans Holbein the Younger: an exhibition, drawn from the museum's own rich collection of Holbein's work, focusing on drawings and page illustrations. Ends May 17. Closed Mon.

Museum für Kunst und Gewerbe: Community painting: 35 exhibits by a group of artists from Dresden (including R. P. Peake), who explored gaps in the official artistic policy of Communist East Germany in the 1970s. Ends June 22. Also Georg Baselitz: trial woodcuts from the workshop of one of the major painter-engravers of the 20th century. Closed Tues.

BRÜCKE MUSEUM THE BRÜCKE: the museum named after the Dresden-based group of early 20th century German Expressionists celebrates its 25th anniversary with an exhibition of 370 drawings and watercolours. Ends May 17. Closed Tues.

NATIONAL GALLERY REMBRANDT: after recent showings in Berlin and Amsterdam, this major exhibition of paintings by Rembrandt and his pupils arrived in London on March 26, along with a selection of etchings from the British Museum (till May 24). Advance booking through First Call (071-7200 7200).

TATE GALLERY OTTO DIX (1891-1969): major centenary exhibition. Ends May 17. Also David Hockney: Seven Paintings. Ends July 26.

ALICE MUSEUM DEGENERATE ART: 1930s art which fell foul of the Nazis. Ends May 31. Also German Expressionists: 120 watercolours and drawings. Ends May 3. Closed Mon.

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MUSÉE D'ART CONTEMPOR

## FINANCIAL TIMES

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Telephone: 071-873 3000 Telex: 922186 Fax: 071-407 5700

Friday March 20 1992

## Propping up Japan Inc

MR YASUSHI Mieno, the governor of the Bank of Japan, has made his point. Having asserted his independence by conspicuously failing to respond to pleas from leading politicians for a cut in interest rates, he should now do what he probably intended to do all along. The latest GNP figures, which showed that the Japanese economy was shrinking marginally in the final quarter of last year, merely provided a formal excuse. A cut in the discount rate must be odds-on before March 31, an important reporting date for Japanese financial institutions.

Mr Mieno would, of course, be entitled to plead that the views of leading members of the ruling Liberal Democratic party on monetary policy are scarcely impartial. Just as the stock market boom provided them with fund-raising opportunities, both legitimate and scandalous, the subsequent crash has had an equal and opposite effect on their finances. The LDP is thus one of many victims of Mr Mieno's tough monetary stance. But in this instance, its deputy president, the vociferous Mr Shin Kanemaru, is right, even if his motivation is open to question.

The Bank of Japan's reluctance to bring down interest rates more rapidly is rooted in the fear that asset price inflation could be re-ignited. This is understandable on the part of any guardian of the currency; but in this instance it is a case of responding to the last crisis but one. The Japanese financial system is breaking at the seams. And as the scandal at Daiwa Securities revealed last week, there are still substantial losses in the system which have yet to be recorded and absorbed because no one can agree on where those losses should properly fall. Put another way, the understandings on which many of the trade-offs and cross-subsidies in the Japanese financial system have been based are falling apart. There are likely to be more uncomfortable revelations in the pipeline.

## Real economy

The more important reason for questioning the present monetary stance lies in the real economy. Many leading Japanese industrialists have

been arguing that Japan Inc is fundamentally sound and that it faces no more than a cyclical upset. Yet there are good grounds for thinking that the problem is structural. Growth in the late 1980s was driven primarily by business investment, which was undertaken on the kind of scale that prevailed when Japan was still capable of generating double-digit growth. The investment boom was financed at what were perceived to be minimal, or even negative, borrowing costs. Much of that investment thus went into sub-optimal projects, which is the polite economist's way of saying that it was wasted.

## Inescapable fall

Against that background, and with real financing costs looking exceptionally high, a fall in capital spending was inevitable. Meantime, in the aftermath of the asset price bubble, it is hardly surprising that the debt-laden personal sector is reluctant to spend and that the trade surplus is rising ominously. Yesterday's news that volume limits on car exports to the US are to be cut will probably make little difference to the political fallout in the run-up to the presidential election. Japanese car production in the US was no doubt undertaken to deal with just such a contingency, and it is easy to identify some of the obvious

factors behind the Socialist collapse; but if the conservative opposition parties cannot gain extra votes from the Socialists' unpopularity, then the traditional political establishment is in a bad way.

The Socialists' main point of vulnerability is high and rising unemployment. From 1987 to 1990 it steadily declined, from a peak of 10.5 per cent to a low point of less than 9 per cent, but since then it has been creeping up and may hit 10 per cent again. The government's many job creation and training schemes have failed to stem the tide.

Second comes immigration. Stricter rules and tighter restrictions on asylum seekers have failed to prevent a continued small inflow of immigrants, mainly for family reunion. The real problem is the multiplier effect between the immigrant community from North Africa, unemployment, deprivation in the outer suburbs, and anxieties regarding law and order.

Third is political corruption. Public esteem for the Socialists dropped steeply with the revelation in 1988 of a nationwide system of party kick-backs. Former Prime Minister Michel Rocard tried to wipe the slate clean with tough new rules on party financing, but the move backfired when it was coupled with an amnesty for past offenders. This enraged a number of magistrates and, since then, investigations into the scandal have been repeatedly relaunched, in the glare of the television cameras, manifestly for political reasons.

Yet not all of Labour's reforms are desirable. The NIESR expects unemployment to be 300,000 lower under Labour in 1993, largely because of the more extensive package of support for the unemployed promised in its manifesto.

commendably, Labour promises to restore last year's cuts in spending on training for the unemployed in order to guarantee job experience or training, as well as just counselling, for everyone unemployed for over six months. But it also plans a statutory minimum wage which would cost upwards of 100,000 jobs – ostensibly to end "poverty pay", but in reality to appease the public sector unions.

Fourth is the political corruption. Public esteem for the Socialists dropped steeply with the revelation in 1988 of a nationwide system of party kick-backs. Former Prime Minister Michel Rocard tried to wipe the slate clean with tough new rules on party financing, but the move backfired when it was coupled with an amnesty for past offenders. This enraged a number of magistrates and, since then, investigations into the scandal have been repeatedly relaunched, in the glare of the television cameras, manifestly for political reasons.

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In particular, the demands of the hustings leave Premier Major and colleagues little time to reflect on the implications of the flutters in German parliamentary opinion about the march towards European monetary union, given the go-ahead in Maastricht three months ago.

Even so, there are distinct signs of Schadenfreude in the British government that the idea of relinquishing monetary sovereignty has begun to provoke the same sort of questioning in Germany as it has done in Britain during the past few years.

Labour has also shuffled towers bringing some order to the archaic UK system of wage bargaining.

Yesterday brought the dismal news that UK average earnings have fallen by less than one percentage point since last June, since when unemployment has risen by 350,000. At this rate, many more jobs will have to go before the UK finally gets its rate of wage inflation down to a sustainable level within the ERM.

Labour's national economic assessment might, at least,

respect the minds of British business and trade unions on the need to cut wage inflation to below 5 per cent. The risk is that it, as with many of Labour's proposals, could become a tool for government intervention to protect interest groups when the going gets tough.

Labour now talks the language of the market and stresses the need to boost Britain's miserable labour productivity. It also recognises that government has a role in providing better incentives for training, guidance on wage expectations and direct measures to cut long-term unemployment. The risk is that Labour would then undo all of these good things by impeding competition and pricing the unskilled out of work.

## Fiscal stance

Nor does fiscal policy materially differentiate the two parties. Both budgets implied the same overall fiscal stance, although Labour would channel more money into temporary investment incentives and infrastructure spending than into tax cuts. Labour's package would probably be slightly more expansionary. Independent calculations from the National Institute of Economic and Social Research suggest growth under Labour would be 3 per cent in 1993 compared to 2.7 per cent under the Conservatives. Yet the difference between them is dwarfed by the normal margin of error in forecasts.

It is the two parties supply-side policies that will most affect the long-term difference in the rates of economic

If the opinion polls are to be believed, the vote in Sunday's regional elections will detonate a seismic rearrangement of the political landscape in France. At the very least, it will open a new and decisive phase in the presidency of Mr François Mitterrand. But if he and the French people are unlucky, it could even herald a return to the political instability which was supposed to have been banished with the establishment of the Fifth Republic 33 years ago.

The polling forecasts have been simple, striking and remarkably consistent. The ruling Socialist party is set to see its popular support fall by more than a third to less than 20 per cent; but the traditional conservative parties will also sink significantly, to about 33 per cent. By contrast, the extreme right-wing National Front and the ecologists will both surge ahead, to about 14-15 per cent each. Only one political group appears virtually untouched by this prospective earthquake: the Communist party, which should hang on to 8-10 per cent.

For many commentators, the breakthrough by the National Front is the most important development, as it would give France's largest ultra-right-wing party in western Europe. Others have highlighted the collapse in support for the ruling Socialist party, because it reinforces the vertiginous drop in the popularity of Prime Minister Édith Cresson since she was appointed 10 months ago, and calls into question the future legitimacy of a socialist government.

Set the local significance of these polling forecasts is the aspect which appears least dramatic: the small but unmistakable slump in support for the mainstream conservative parties, the centre-right UDF umbrella grouping, and the Gaullist RPR party. Whatever the meaning of the 15 per cent swing behind the National Front, it is dwarfed in significance by the collective rejection of all the traditional parties of government. It is easy to identify some of the obvious

**The popular rejection of the Socialists and their conservative opponents may be overstated in Sunday's vote**

factors behind the Socialist collapse; but if the conservative opposition parties cannot gain extra votes from the Socialists' unpopularity, then the traditional political establishment is in a bad way.

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**Flutters over Emu**

Like the famous fog in the Channel, the election campaign has somewhat isolated Europe from current British politics.

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**Yellow peril**

There were worried frowns recently at Thompson Clive Investments, a specialist venture capital investment trust, when a look through its stock exchange yellow book revealed

Sunday's regional elections will demonstrate the dissatisfaction with France's traditional parties of government, says Ian Davidson

## A shock to the political system

This list of complaints against the Socialists explains why the conservatives are suffering too. They do not pretend to have any better solutions for unemployment or immigration; and they are only slightly less vulnerable to suspicions of corruption.

The popular rejection of the Socialists and their conservative opponents, though not in doubt, may however be overstated in Sunday's vote, because of the peculiarity of the event.

- The timing: this is tailor-made for a gratuitous protest vote since it falls between two general elections.
- The electorate: this is expected to be as high as 50 per cent and will penalise mainstream parties much more than protest groups.
- The voting rules: minority parties will gain maximum benefit from these elections, which are based on complete proportional representation.
- Finally, there is the intense publicity drawn by the National Front breakthrough, which has transformed these elections for 22 separate regional councils into something like a national opinion poll. Only half the voters say they will make their minds up on local grounds; the rest will therefore give vent to their feelings of discontent and disarray almost regardless of the local consequences.

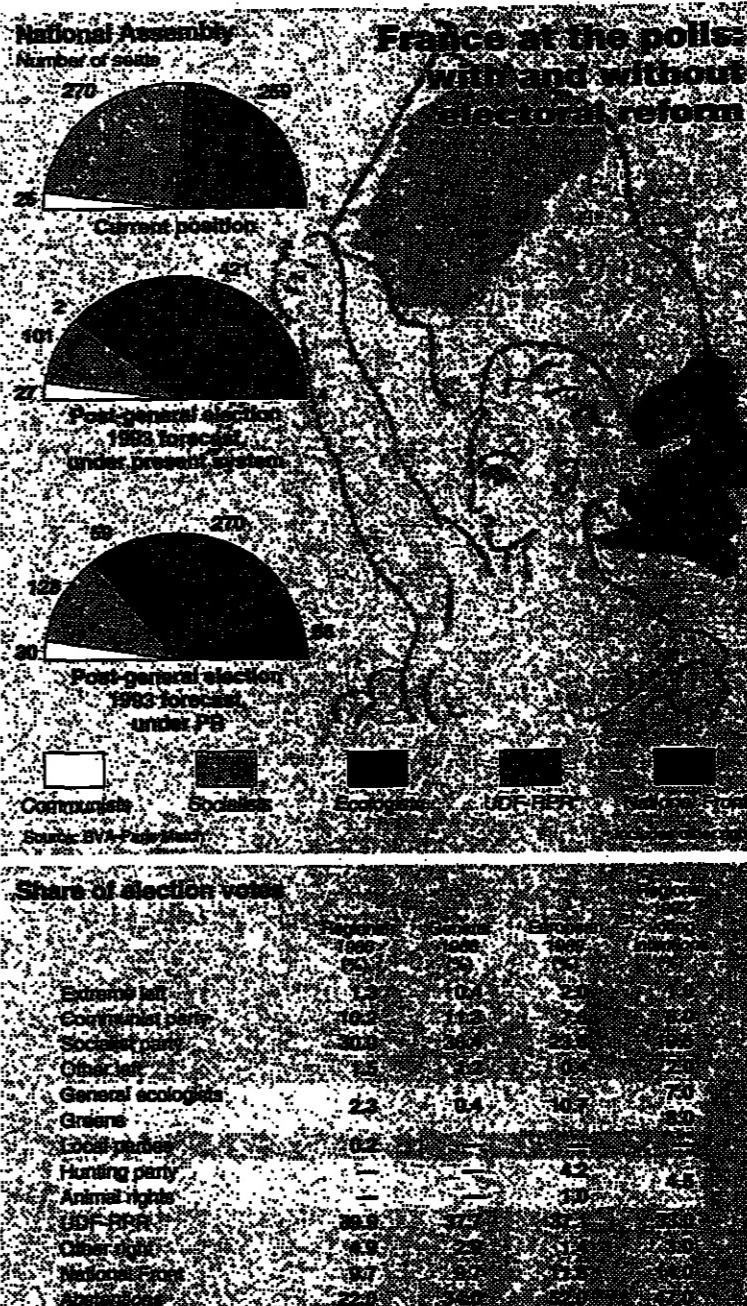
On all these grounds, the Socialists will seek to discount the significance of Sunday's vote. Indeed, Mrs Cresson is already downplaying the results in advance: "There will certainly be a drop in the Socialist electorate," she said this week. "But I do not think one can speak of a defeat." Even so, the voting figures will themselves influence the political debate.

The most immediate problem in the regions will be how the mainstream conservative parties react to a significant advance by the National Front. They have vowed to form no alliance with the FN; but in many cases they will be unable to form a working majority alone. No doubt some local parties will be unable to resist the temptation to go back on their pre-electoral vows, which would inevitably provoke a row between the Gaullists and the UDF at national level. This could undermine their attempts to form an electoral alliance in time for next year's general elections.

Yet the most critical new factor will be the level of support for the Socialist party. Locally, they may be able to take advantage of the FN breakthrough to gain minority control of one or two extra regions through alliances with the ecologists. But if the national vote for the Socialist party falls below 20 per cent, the credibility of Mrs Cresson's government will be damaged beyond repair.

France will then wait with bated breath to see what Mr Mitterrand does next; for no one doubts that the president is a politician of resource and ingenuity; that he will have several surprises up his sleeve; and that he is likely to spring some of them before the year is out.

Neither of his most obvious options looks satisfactory. Mrs Cresson has become a serious handicap; the name of Mr Jacques Delors, president of the European Commission, has been



**S**ending money across the European Community is an experience calculated to remind consumers that they still live in a patchwork of national economies and banking systems rather than a truly integrated market.

While cash machines and credit cards have made it possible to obtain cash in seconds virtually anywhere in the EC, sending money is a different matter. Most methods are liable to take days and are only available at a charge of anything from 25 to £30.

The contrast with the cheap, rapid, and reliable money transmission services which the domestic banking systems of most European countries now offer consumers is glaring. In the summer of 1990, the European Commission challenged the banks and published a preliminary discussion document about ways of providing cheaper and more efficient cross-border money transfers. A refined version of that document should be published on Wednesday, the fruit of several months' research by two working groups.

The Commission stresses that this is a "bank-bashing exercise". Indeed, directors of retail banks and national central banks are well represented on the working groups. But officials expect resistance from the banking community, which they may decide to combat with a more forceful approach, perhaps by imposing legislation and investigating possible excessive charges.

The impetus for improving the system comes from the imminent arrival of the single market. "There's not much point in telling people they can sell and buy across borders if it takes a week to get their money," says one Brussels official.

The Commission estimates that some 200m separate cross-border transactions of less than Ecu2,500 (£1,777) are made annually, a figure bound to increase when EC trade barriers come down on January 1 1993. The fee for each payment varies between Ecu7 and Ecu40 (£23.44) depending on the urgency of the transfer, and whether the sender wants to pay the receiving bank's fees.

According to the Commission's conservative estimates, that means it costs the client about 20 times more to make a payment across EC borders than it does to make a similar domestic transfer. But reliable statistics on volume, costs and fees are hard to obtain. To an extent, the Commission has had to fall back on anecdotal evidence.

"We hear a sufficient number of stories about serious people taking thousands of pounds or francs in notes

# Cash without tears, across EC frontiers

David Barchard and Andrew Hill on improving the system of European cross-border money transfers



across frontiers [to avoid transfer fees] to suggest there is a certain volume of demand which is not being fulfilled," says one official.

According to the Commission, many small businesses, both buyers and sellers, abandon attempts to trade across borders rather than have their margins eroded by banking fees. The smaller the transaction, the worse the problem: among the most vociferous critics of the current situation are specialist publishers, used to sending one or two books to other EC clients who incur transfer fees out of proportion to their small bills.

The banks argue that harmonisation of systems should wait until the EC introduces a single currency towards the end of the decade, eliminating the need for the costly clearing of foreign currency. But Commission officials are sceptical about this argument. They point out that banks in Belgium and Luxembourg still charge each other's clients as though they are making cross-border payments, even though the two countries have enjoyed the benefits of currency union for some 70 years. In any case, they believe currency exchange and telephone charges make up a much smaller proportion of the fee to the customer than the adminis-

tive commission charged by the sender's bank and the correspondent branch.

The Commission's ideal solution would be to link the automated clearing houses (ACH) – the inter-bank cheque-processing centres – in each EC country, and turn them into a single system. But there are obstacles. The cost is high, the technological difficulties daunting and inter-bank clearing arrangements vary.

Mr Bert Morris, chief executive, support services, at National Westminster and chairman of BACS, the British inter-bank automated bulk clearing system, says: "You have to bear in mind that not everyone in Europe wants ACH linkages; the French and Germans in particular are wary of this approach. We may well end up with a basket of measures to meet different needs." If the banks cannot provide a system of easy cross-border transfers, several other financial institutions are eager to do so. Both Visa International, which operates a wide variety of clearing and payment systems as well as its credit cards, and American Express, have put forward proposals to the Commission.

"We are talking about a cross-border money transfer market which is probably around £25bn a year. It is a lot

larger than the European travellers' cheque market which is around £20bn," says Mr Patrick Bowden, assistant general manager at Visa's European headquarters in London.

Visa envisages building a network with banks from France, Belgium, Spain, Italy, the UK and Scandinavia which would enable sums of money to be sent through the Visa system, with price and delivery times guaranteed in advance.

The principal American Express offering appears to be the Moneyorder. This system telegrams money across borders within minutes, but it is fairly expensive – a money order costs a minimum of \$35. Distribution outlets could be broadened to include, for example, post offices.

One snag for both Visa and American Express is that the large banks in some European countries, particularly Germany, view them as American interlopers and are deeply suspicious of them.

Not that the banks are unaware of the cross-border payment market. Some already offer limited services aimed at customers who need to make or receive regular payments across frontiers: pensioners or migrant workers.

Other banks have combined into groups to offer their customers branch services in

other EC countries. One such system is IBOS, established by Royal Bank of Scotland, Banco Santander in Spain, Banco de Comercio y Industria of Portugal and Credit & Commerce de France. Another has been set up by Britain's Lloyds Bank working with Crédit Agricole in France, Banco Ambrosiano Veneto in Italy, Bayerische Vereinsbank in Germany, Rabobank Nederland in the Netherlands, and Banco Bilbao Vizcaya in Spain.

The Commission has welcomed such initiatives, but it is convinced of the need for a basic "safety net" standard, which all customers could rely on without having to bank with a particular group or own a certain credit card. The Commission's document will make recommendations, including:

- A "consumer's charter" to ensure that consumers know their rights. When making a cross-border payment the client should be told how it is done, how much it costs, and how long it will take. In addition, the sender should pay all the fees, including those of the correspondent bank;

- A right of redress through a national banking regulator if there are problems;

- Improvement of cross-border links between national domestic clearing systems. Some southern member states may need grants to improve their domestic payment systems – perhaps from EC funds set aside for improving European networks;

- A minimum threshold – probably Ecu10,000 per transaction – below which national authorities will be unable to insist on cross-border transfers being notified to central banks, a practice which adds to costs in countries such as Portugal and Greece.

The story of the first week of this election is that Labour has – so far successfully – positioned itself to be given the benefit of the doubt. It may have done so unfairly, or on specious grounds, but that is beside the point. Judgments of the nature of its methods will vary according to political taste. The unpalatable fact with which the Tories have to wrestle is that many uncompromising voters remain to be persuaded that Mr Neil Kinnock is a red-blooded wild and woolly socialist under that smart dark-blue suit.

According to one Brussels official, the carrots for improving the system are the commercial advantage of being first into the growing market, and the promise of central funding. The stick is the threat of legislation.

If legislation proves necessary, the Commission – wary of interfering in commercial policy decisions – will not force the banks to build an expensive infrastructure. Instead, Sir Leon Brittan, the commissioner responsible for competition and financial services, would probably lay down certain firm legislative criteria, applying the same consumer standards to cross-border payments as to domestic banking. So far, Brussels has been generally impressed by the banks' response to its gentle pressure. But if the same groups fail to improve their performance, the indications are that bank-bashing will begin in earnest.



*Joe Rogaly*

## Major's best bet

The Conservatives have not had a good week. There is one sure-fire argument in favour of re-electing them, and so far they have failed to get it across. Surefire? Sure. What would win the election for Mr John Major would be a general belief that Labour cannot be trusted – not on taxation, not with management of the market economy, and not on the ground of general competence.

We have no need to spend long hours discussing whether this proposition is sound. To do so would be to engage in what Mr Christopher Patten, the Conservative party chairman refers to when pursued with awkward questions as "Some sort of discourse". Soundness is not the issue. What matters is what people perceive. Do floating voters in marginal constituencies think that Labour can be trusted, or do they not?

The story of the first week of this election is that Labour has – so far successfully – positioned itself to be given the benefit of the doubt.

all this away, to reveal what they honestly believe to be the clumsy, grasping, egalitarian, tax-grabbing monster beneath. They made the attempt again yesterday morning, with an attack on the cutting budget presented by Mr John Smith on Monday.

This, it was argued by the prime minister, the chancellor and the employment secretary, would increase taxation for the middle classes, and add to unemployment. That was not all. It was also incompetent. "This is not just a mock budget," said Mr Major, speaking election-eve. "It's a mockery of a budget."

I asked Mr Patten whether this line of attack would continue. The reply was a robust affirmative. The manifesto issued by Labour on Wednesday would be fully costed. The message would be driven home. Yesterday was not, however, the day for it. The unemployment figures and the news of the marital difficulties of the Duchess of York 1974-75 were fresh. These

fate conspire both to help the government by reducing the visibility of the unemployment statistics and simultaneously to hinder it by frustrating its assault on Labour.

Yet concentrating fire on Mr Smith's tax plans, and by extension Labour's perceived untrustworthiness, is not an entirely hopeless endeavour.

Monday's alternative budget redistributes large sums of money from high earners to everyone else; those high earners include the very London-based scribes and broadcasters whose task it is to disseminate what the participants in the election have to say.

Thus there should be no difficulty about delivering the Conservative message, which is that more people than Labour thinks are turned away by the thought of a 10 per cent cut in the income of senior managers.

Mr Patten has striven to tear

There is therefore a sense in the Patten strategy of working on potential Tory voters' natural mistrust of Labour – a mistrust that, in spite of Mr Kinnock's efforts, has been suppressed, not obliterated. If the Tories' knocking copy gathers strength from repetition, Mr Smith's achievement in selling his budget on Monday may turn out to be short-lived. In those circumstances the trend in the opinion polls, which has favoured Labour this week, would be reversed. Mr Major's mistake in getting himself into a position in which he was obliged to call an election in mid-recession would quickly be forgotten.

Another, less happy, possibility exists. Labour's calculations of the number of gainers from its proto-budget may be accepted by most voters. Then every Tory mention of Labour's plans will be an advertisement for Labour.

That happened with the National Health Service. The government's NHS policy is right, but it will never be believed and therefore it is always tactically wrong to mention it. Taxation is a Tory issue, but on the polling evidence so far, exploiting it has not worked to the government's advantage. It had better start doing so soon, if Mr Major is to be saved.

## LETTERS

### UK and US suffer same problems but politicians not addressing them

From Prof Jeremy J Siegel.

Sir, In your editorial, "An election that matters" (March 10), you state that neither the Tories nor Labour is talking about Britain's most trenchant problems, specifically "... a disastrous secondary education system; local government, which has lost its independent fiscal base and its sense of purpose; and a labour market, battered by legal change and economic boom and bust, still failing to train enough skilled workers."

For a moment I was sure I was reading about the US! It is striking that the hub of our two countries' challenges could be so similar, yet our presidential candidates avoid discussing these very same issues.

Certainly one could assert that Britain is now suffering the same plight as the US because Margaret Thatcher, an ideological soul mate to Ronald Reagan, allowed these problems to fester during her 12-year reign.

But I believe the source of our common problems runs much deeper. The easy transfer of technology and products to the populated "third world" countries means that

public education shoulders much blame because it lacks the structure to teach new skills and offer a fresh vision of the future. In the US too many students are expected to go to college and acquire a working permit called a "diploma", often emerging untrained for the jobs available in areas of expanding employment, such as computers, health care and skilled trades.

The changing demands on the workforce will eventually affect all other industrialised nations. Continental Europe's economy appears ready to follow Britain's and the US's into a recession. Many of their cities show some of the same deterioration as those in America, as swarms of immigrants, attempting to take advantage of western Europe's higher living standards, are not being integrated into society. Even Japan, which deals with a

totally homogeneous population, is battered by scandal in government, a real estate collapse that dwarfs our own, and the loss of manufacturing jobs to the new Asian markets.

The responses to these challenges are not easy, but no politician is talking about them. The world would be infinitely richer if we allowed free trade among nations and heavily supported, and/or restrained those who lost their jobs as a result. Furthermore, the educational system must be revamped so that job preparation, as well as general education, becomes a primary goal. The future can be bright for America and the rest of the world if the common nature of many of our problems is confronted directly, rather than lost in meaningless rhetoric of "middle class tax cuts", "capital gains", or "Buy American". Yes, this election matters – but not about matters currently debated by the world's politicians.

Jeremy J Siegel,  
professor of finance,  
Wharton School of the University  
of Pennsylvania,  
Philadelphia PA 19104-630, US

### Political parties wasting money with poster advertising approach

From Mr Chris King.

Sir, It is evident from reading David Owen's article (Management: Marketing and Advertising, March 12) on the scramble for poster sites by the political parties that much time, effort and money goes into this operation. What a pity most of it is totally wasted.

In our own independent research, most political poster advertising misses the mark, with only 8 per cent of the audience recalling specific executions. This is not surprising as much of this advertising breaks the rules of effective communication.

Let us use Castlemaine XXXX as an example, as this brand is featured in Owen's article. First, if a selling message from Castlemaine basically said that Fosters lager tasted like XXXX, it would not only fail foul of the regulatory bodies but would carry no persuasive selling power whatsoever. Yet this is the basic tenet of all the political ads from Labour and Tory alike.

Second, if the poster had the word "Fosters" in 3 feet high letters and "Castlemaine" in 1 foot letters, it would be no sur-

### Freedom of choice is important element of UK pension system

From Mr John Coddock.

Sir, As providers of both final salary and money purchase schemes, including personal pensions, my company has no need to take sides over their rival merits. Our views are therefore likely to be more balanced than Philip Chappell's (Personal View, March 13).

Each method has considerable merits and can deliver substantial pensions. Equally, each has shortcomings when compared with the other. With money purchase, for example, the pension you retire on cannot be finally known until the

day you retire – a disconcerting thought if you have fastened on to a particular proportion of final pay as the pension you want. Final salary safely delivers certainty, assuming no Maxwell rerun, but the uncertainty of money purchase might mean a better than expected pension, not worse.

Final pay can be criticised for its cross-subsidies. But these do not work uniformly from leavers to stayers, young to old, or low paid to high paid. They can, and frequently do, operate by means of enhanced benefits, for example, for ordinary employees who are forced into retirement by ill-health or redundancy. A strict money purchase approach could not manage such treatment.

The important element in today's pension system is the genuine freedom of choice for employers and their employees to exercise over which pension route to follow.

John Coddock,  
managing director,  
(Life and pensions),  
Legal & General,  
Residence Les Iris,  
1115 Vallierens,  
Switzerland

Fax service

LETTERS may be faxed on 071-473 0550.

They should be clearly typed and not hand-written. Please use fax machine for fine resolution.

Second, if the poster had the word "Fosters" in 3 feet high letters and "Castlemaine" in 1 foot letters, it would be no sur-

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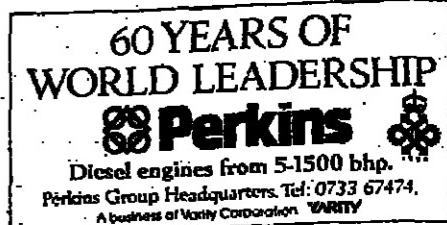
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# FINANCIAL TIMES

Friday March 20 1992



Democratic candidate withdraws because of defeats in primaries and shortage of funds

## Tsongas backs out of presidential race

By Jurek Martin, US Editor, in Washington

MR PAUL TSONGAS yesterday ended his attempt to become the US Democratic party's presidential nominee.

The withdrawal of the former senator from Massachusetts means that both the Democratic and Republican fields have been reduced to a clear front-runner, a dissident outsider, with no other contender apparently in sight.

Mr Tsongas, the first in either party formally to declare a candidacy nearly a year ago, gave up because he was beaten in recent primary contests, mostly by Governor Bill Clinton of Arkansas, and because political money is not attracted

to losers. Defeats in Michigan and Illinois on Tuesday were the writing on the wall and Mr Tsongas's dog-tired interviews after those primaries showed he knew it.

He planned an afternoon announcement in Boston but his staff said he would not immediately endorse either of the remaining candidates, Mr Clinton or Mr Jerry Brown, the former governor of California.

Logically, Mr Clinton should be the principal beneficiary of Mr Tsongas's withdrawal,

because the policy gap between them is much narrower than

that between Mr Tsongas and Mr Brown. This should show

up in next week's Connecticut primary, where Mr Tsongas, from a neighbouring state, might have done well.

However, Mr Tsongas has repeatedly said he would not be Mr Clinton's running mate because they disagree profoundly on key aspects of economic policy, particularly Mr Clinton's advocacy of a middle class tax cut. Recent exchanges between the two have also been bitter. There may not, therefore, be an instant rush to Mr Clinton.

Mr Tsongas leaves the contest with honour, having made some cogent points, especially on economic policy. He also

claims that he showed the way to other Democrats. Ignoring the obvious handicap of being another Greek from Massachusetts, like 1988 presidential contender Mr Michael Dukakis, he took on the president when Mr Bush, in the afterglow of the Gulf war, appeared unsatisfactory. Now Mr Bush's rating is more like 40 per cent and his re-election far from assured.

Mr Tsongas stood on the right of the party. Although a liberal on social issues, he did not promise tax cuts for the individual, but advocated tax breaks for investment in manufacturing, eschewed protectionism, and generally called for sacrifices in the cause of economic revitalisation.

His appeal demonstrated not only in his native New England but in Maryland and Delaware, was mostly to the more affluent Democrat, precisely the sort of constituency that in the last three elections has deserted the party.

This proved more effective than the conventionally rooted campaigns of Senators Tom Harkin of Iowa and Bob Kerrey of Nebraska - who both sought the backing of organised labour - but was no match for Mr Clinton's broad-based approach and infinitely superior organisation.

## De Klerk set to quicken pace of political reform

By Michael Holman in Johannesburg

PRESIDENT F.W. de Klerk indicated yesterday that he would quicken the pace of constitutional reform in South Africa.

Mr de Klerk, buoyed by the white electorate's overwhelming endorsement of negotiations with black political leaders, said "a sense of urgency" and "dynamic negotiation" was needed to end any uncertainty about the country's political future.

Echoing the need for rapid progress, Mr Nelson Mandela, the African National Congress president, urged Mr de Klerk to act quickly.

Mr Mandela told a press conference in Cape Town: "Our demand is that the interim government must be introduced this year, and we think that is possible."

"We sincerely hope now that Mr de Klerk has got an overwhelming endorsement for his role in the negotiations, that he will now be able to move with speed."

Mr de Klerk, who was speaking in Cape Town after a meeting with Mr Pierre Trudeau, the former Canadian prime minister, declined to put a timetable on the reform process.

"The basis of negotiation is consensus so no one can say how long it will take," said Mr de Klerk. But he made clear that Tuesday's referendum, in which 69 per cent of the white

electorate voted for constitutional talks, had given impetus to the negotiations.

Officials from the government and the ANC believe that an interim government could be in place by the end of the year.

The combination of the size of the "yes" vote in the referendum and the confidence created by the success of the national side in the World Cup cricket tournament in Australia, has left most of white South Africa feeling in better heart than it has for years.

The response from the business community, fearful that sanctions would be reimposed in the event of a "no" vote, has bordered on the euphoric. "Thank you for saying 'yes,'" read one company-sponsored full-page advertisement in the country's leading daily newspaper.

A sizeable exception to the rejoicing is represented by the parliamentary caucus of the rightwing Conservative party, for whom the referendum was a disaster.

The caucus met yesterday to consider its strategy in the face of Tuesday's rebuff.

Many observers expect a split in the party, which perhaps 31 per cent of whites to oppose reform.

Some Conservative MPs believe the party should now participate in constitutional



Nelson Mandela greets children on his arrival in Cape Town yesterday at the start of a four day tour of the area talks, which so far it has boycotted. Mr Andries Treurnicht, the party leader, gave no clue yesterday of his plans, but warned that Mr de Klerk "will be the victim of his own reform."

"Mr de Klerk is negotiating his own government out of power," said Mr Treurnicht.

## Japan cuts limit on cars for US

Continued from Page 1

Fiscal 1991 exports, or to reduce it below that. We've known none of them can be satisfying enough for everybody concerned."

Mr Watanabe acknowledged that the ceiling may have to be abandoned depending on the outcome of the General Agreement on Tariffs and Trade negotiations, where efforts are being made to ban all "grey area" trade controls.

But he argued that the voluntary trade restraint would promote free trade by giving breathing space to allow a recovery at General Motors, Ford, and Chrysler in the US.

The Japanese car companies yesterday greeted the new ceiling with resignation, saying it was unavoidable in the current political climate.

## Tokyo announces decline in output

Continued from Page 1

However, bankers and industrialists, who for weeks have been calling for further interest rate cuts, will seize on yesterday's figures.

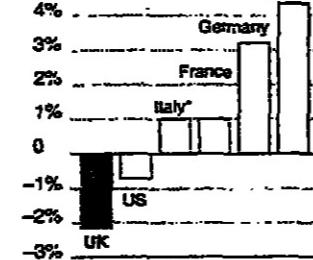
Mr Yoh Kurokawa, president of the Industrial Bank of Japan, said that although business's gloom was exaggerated, Japan needed an interest rate cut to boost confidence and revive the stock market. He added, however: "This is not a structural recession but a cyclical one."

According to the EPA, consumption was weak, held back by lower year-end bonuses and a decline in confidence. It grew just 0.4 per cent.

Private investment (excluding housing) declined but only by 2.5 per cent - less than expected and a sign of continu-

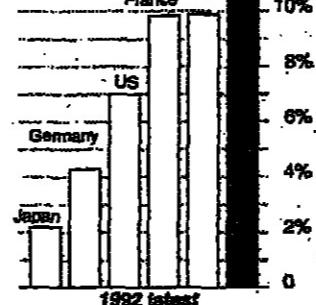
### Real GDP/GNP growth

Percentage growth over previous year



### Unemployment rates

1992 latest



ing resilience in the economy.

On a year-on-year basis, the economy grew 3.2 per cent, including a 2 per cent rise in domestic demand and a 1.2 per cent rise in net exports.

## UK jobless figures jolt Conservatives

Continued from Page 1

unemployment has increased by 184 per cent over the past two years. In Greater London, it now stands at 10 per cent, above the national average, having more than doubled since January 1990.

To attempt to regain the political initiative, Mr John Major, the prime minister, last night signalled the start of a fierce Conservative onslaught on Labour's tax plans. He also joined in his party's attacks on Mr Kinnock, arguing that the "question of leadership" was central to the election.

Mr Major began what his cabinet colleagues said marked the beginning of an unrelenting effort to "shred" the shadow budget announced earlier this week by Mr Smith. Mr

Major said Labour planned the biggest increase in personal tax since the war.

Mr Chris Patten, the Conservative party chairman, signalled that his party would play the "tax card" with a ferocity which would stop Labour in its tracks in the last three weeks of the campaign.

That strategy was reflected in the sharpness of Mr Major's language. Referring to Labour's tax plans, he said: "No one at any stage in the history of Britain has launched such an onslaught on the security of hard-working middle income

families". Yesterday's economic news was not as bad as "black Thursday" a month ago, when the news of the big jump in January unemployment coincided with a sharp rise in house repossessions and a significant fall in manufacturing investment.

But other official figures released yesterday underlined the severity of the British recession.

• The Central Statistical Office reported that output by the service sector, which accounts for three-fifths of the economy and includes retailing, transport and government services such as education, fell by a record 1.6 per cent last year.

• Conservative "gainers" dropped again, to 95.5, some 4½ percentage points below their announcement-day level.

excluding electricity, fell 16 per cent last year - the highest figure since records began in 1961.

• Gross trading profits by industrial and commercial companies, leaving aside oil and electricity, fell more sharply in 1991 than at any time in the previous 17 years.

The FT Election Share Index of politically sensitive shares yesterday again swung towards stocks that might gain from a Labour victory.

• The "Labour gainers" section of the index rose strongly, to 95.5, less than half a percentage point below the level at which they started the campaign.

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## THE LEX COLUMN

### Working assumptions for the polls

FT-SE Index: 2,467.6 (+2.9)

#### Guardian Royal Exchange

Share price relative to the FT-A Insurance Composite Index

130

120

110

100

90

80

70

60

50

40

30

20

10

0

Source: Comshare

1977 80 82 84 86 88 90 92

arrangement has scuttled the chance of a deal between Mercury and AT&T. It may be that C&W is paying the price for refining its strategy in public, a notion raised first by the off-on talks with AT&T and more recently by the abrupt departure of a senior manager. On balance, investors are probably right to show scepticism until C&W proves it has recovered its poise.

#### Guinness

Yesterday's fall of more than 2 per cent in Guinness shares suggests that the equity market has still not fully adapted to low inflation. On its own admission, Guinness will find it harder to raise prices in a non-inflationary environment.

In nominal terms its profits, which have more than doubled since 1987, will grow more slowly even if they still show a real increase. That might necessitate some adjustment to the rating, especially relative to depressed manufacturing companies with recovery potential. But in its haste to take the point on board, the market appears to have overdone the gloom.

#### Cable & Wireless

Judging by yesterday's 5 per cent fall in Cable & Wireless shares, the market thinks the telecoms group has lost the sureness of touch demanded of highly rated companies. The irony is that the restructuring announced yesterday for its business services and personal communications network (PCN) divisions appear to make sound commercial sense, even though the accompanying provision suggests this year's earnings per share will be slightly lower than the 31p reached last year.

Under its chairman, Lord Young, the group has been steadily moving away from the idea that it is a global provider of premium services, partly because competition has forced it to reduce the scope of its ambitions. Arguably, C&W needs a stronger and narrower base from which to compete in the crowded business sector, while yesterday's joint venture with US West in the nascent PCN market both removes a competitor and creates a more powerful threat to cellular operators like Vodafone.

Perhaps understandably, the market was more inclined to the view that this latter

The only consolation for the government in yesterday's unemployment figures is that they could have been worse. A monthly rise of 42,000 is broadly in line with the average for the previous three months, so at least the trend is not accelerating. That said, the Tories will not have been helped in marginal constituencies in the last three elections has deserted the party.

This proved more effective than the conventionally rooted campaigns of Senators Tom Harkin of Iowa and Bob Kerrey of Nebraska - who both sought the backing of organised labour - but was no match for Mr Clinton's broad-based approach and infinitely superior organisation.

A more general worry is the way in which average earnings continue to grow by more than 7 per cent despite the decline in inflation and continuing announcements of large-scale lay-offs. This may reflect the continuing impact of his pay awards last spring, in which case one could expect the figure to drop fast quickly. It may also be that redundancies have been concentrated among lower-paid workers, pushing up the average pay of those that remain. That might in



# FINANCIAL TIMES COMPANIES & MARKETS

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Friday March 20 1992

## INSIDE

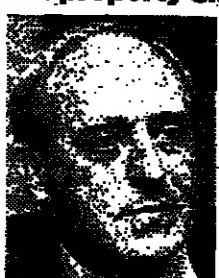
**Kumagai Gumi warns of 24% downturn**

Kumagai Gumi, the aggressive Japanese contractor, yesterday forecast pre-tax profits for the year would fall 24.7 per cent, and that the value of its international contracts would plunge to Y50bn (\$370m) next year from Y160bn. Page 22

**Peasants back farm reforms**

Peasant organisations in Honduras have finally agreed, after months of protest and toruous negotiations with the government and ranchers, to support measures aimed at streamlining farm legislation including grounds for the compulsory redistribution of land. The government now boasts it has "the most comprehensive agricultural policy law in Latin America". Page 30

**UK property slump hits Laing**

 John Laing yesterday became the second large UK construction group this week to announce a pre-tax loss for last year after making large provisions to cover the collapse of UK property values. Mr Martin Laing (left), chairman, said in the light of "a thumping great loss" the company would cut its final dividend from 10p to 6p making a total of 8p for the year. Page 28

**Spain bucks the bourse trend**

Spain bucked the lower turnover trend on Europe's bourses during February with a rise of 4.8 per cent. Foreign investors bought blue-chips in anticipation of lower interest rates - the central bank duly obliged the market towards the end of the month - and on optimism about inflation and the economy. Back Page

**Buoyant Unichem quits bidding**

 Unichem, UK pharmaceuticals wholesaler, yesterday announced a 31 per cent increase in annual pre-tax profits and its withdrawal from the battle for Macarthy a week before the first closing date for the £66m (\$165m) agreed offer from Lloyds Chemicals. Page 29

**Guinness profits ahead 13%**

Guinness, the UK-based international drinks group, matched market expectations yesterday with a 13 per cent increase in 1991 pre-tax profits from £847m to £956m (£1.65bn). Page 20

**China neutral on Midland move**

China indicated yesterday that it would not raise serious objections to Hongkong and Shanghai Bank's proposed takeover of Midland Bank. Page 20

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ACIL	22	Laing (John)	28
Air New Zealand	22	Lesmo	21
Arcoelectric	22	Lev Debutante	29
Arjo Wiggins	28	Liberty	28
Askey Group	20	M&G Income Inv Trust	28
BASC	18	Mack Trucks	28
BAT Industries	21	Manders	21
BP Oil	5	Mitsubishi	21
BSG International	28	NRT Nordisk	28
BZW Com Inv Trust	29	Nestle	22
Brierley Invs	22	Nestor-BNA	22
Cable and Wireless 31	28	Pearcey	28
Caird	19	Peter Chadburn	22
Caripo	19	Rainbow Airlines	22
Cards	26	RPS	19
Clarke Foods	25	Recycland	29
Coats Viyella	23	Renault	22
Colie Myer	22	Rossington Invs	22
Compass Airlines	23	Santu	22
Courtyard Leisure	22	Schroders	22
Dai-Ichi Kangyo Bank	22	Shanghai Asian Inv	22
Dairy Farm Int'l	22	Select Appointments	22
David Services	22	Smith & Nephew	22
Dom Coming	22	Sobey's	22
Eon	19	Stag Furniture	22
Ferromet	29	Starkey	22
Ferrum	22	TNT	22
Foreign & Co High	22	Tarmac	22
Guinness	20	Times Times Television	22
HK & Shanghai Hotels	22	Thomson Asian	22
Hydro Development	22	Unichem	22
Imi	19	Vinten	22
Johnson Cleaners	22	Wassall	22
Kumagai Gumi	22	Waste Management	19
Kumpulan Guthrie	22	World of Leather	22
Kwik-Fit	22		

## Chief price changes yesterday

FRANKFURT (DM)		PARIS (FFP)	
Raises	35	Decreases	1173 + 13
Asic	305 + 35	Gulf Litigants	1784 + 34
Barclays	1085 + 151	Gea	635 + 13
Bankers	635 + 13	Fafsa	
Barclays	2075 - 18	Acid Ent	1002 - 28
Barclaycard	570 - 19	Caterer	810 - 15
Barclays	635.5 - 12.8	Credit Lyco	573 - 11
Barclays	505.5 - 12.8	Secu Pascope	775 - 13
Barclays	10	TOKYO (Yen)	
Barclays	10	Midori	
Barclays	10	CSK	2780 + 340
Barclays	10	Date Seal	2800 + 300
Barclays	713 + 3	Ipsi	360 + 50
Barclays	60	Nissan Food	2400 + 200
Barclays	27.5 - 1	Shimizu Kain	330 + 40
Barclays	57 - 1	Yatog Ito	300 + 35
New York prices at 12.30.			
LONDON (Pence)			
Raises	12	Addis	26 - 13
Aviaphoto	240 + 12	Cable & Wirs	555 - 28
BAT Int'l	607 + 27	Castrol	65 - 3
De La Rue	577 + 14	Courtier Lot	21 - 5
GRE	128 + 13.2	Gardner	27 - 3
Loyds	367 + 12	Gammes	556 - 14
Luhrs	350 + 10	Hannover	242 - 14
Macmillan	470 + 97	Health (CE)	400 - 5
Metz	157 + 8	Leeds	155 - 5
Patis-Royal	138 + 14	Loewe	524 - 13
Transc	37 + 7	MTM	81 - 9
Trade Industry	37 + 7	Telcom Hisp	100 - 5

## COMPANIES &amp; MARKETS

Friday March 20 1992

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**Renault operating profits decline 25%**

By William Dawkins in Paris

RENAULT, the French state-owned car and truck maker, yesterday unveiled that net profits for last year more than doubled, though operating earnings fell sharply in difficult market conditions.

Net profits at Renault, which has been allied with Volvo, the Swedish automotive group, for the past two years, rose to FF1.21bn (\$85m) in 1991 from FF1.21bn the previous year. This is because of a steep drop in exceptional charges and a fall in the interest bill, the benefits of

trimming the workforce and paying off debts.

Sales rose marginally from FF1.63bn to FF1.65.9bn over the same period, on which operating profits plunged 25 per cent to FF1.65bn. That represented 1.9m cars and trucks sold, a fraction ahead of the previous year, giving Renault 10 per cent of the European market, against 9.9 per cent the previous year.

The fall in operating earnings was partly because of the freeze in demand caused by the Gulf war, but also reflected the impact

of last autumn's strike at Renault's two main plants, said Mr Louis Schweitzer, managing director.

Renault lost the sale of 80,000 cars, worth FF1.5bn, because of the strike, of which it had caught up on 20,000 by the end of the year. Its sales to France fell by 14.5 per cent last year, slightly faster than the car and light commercial vehicle market, bringing Renault's market share down fractionally to 29.1 per cent, where it is still domestic leader.

Its other two main European

markets, Spain and Britain, also declined sharply. Germany rose 30 per cent and Renault doubled sales there, lifting its German market share by nearly two points to 5.4 per cent.

Interest charges fell from FF1.98bn to FF1.19m, reflecting the reduction in debt made possible by Renault's sale of FF1.65bn of new equity to Volvo and the French government, and by last year's cash flow. Net debts fell by 13 per cent to FF15.5bn.

The fall in exceptional charges reflects the previous year's heavy write-offs for Renault's subsidiary in Argentina and its truck units.

Volvo contributed a small loss of FF12m to Renault's results, but the French group estimates that it has already saved FF11m on its development bill by deciding to use Volvo's larger (more than two-litre) petrol engines.

Volv and BMW results, Page 20

**Martin Dickson looks at French truck maker's shake-up of its US business**

**Mack's long haul back to health**

Mr Michael Helm, general manager at Mack's Macungie plant on the outskirts of Allentown, north-east Pennsylvania, points proudly to a huge void between the assembly lines. "You could put a tennis court or two there," he says.

The void represents some of the 124,000 sq ft of space saved by a complete overhaul of the plant's manufacturing methods since October 1990 when Renault of France acquired full control of Mack, a troublesome minority investment it had held since the early 1980s.

The overhaul, following a study of Renault's methods at RVI, its truck and bus division, and after consulting Macungie's own workforce, has sharply boosted productivity.

For example, unnecessary parts and materials which used to clutter the production line have been cleared, cutting inventory expense and making more efficient use of manpower: one team has been reduced from 10 men to seven because its members do not have to walk so far to pick up parts.

The reforms Renault is introducing at Mack are mostly standard practice among leading vehicle manufacturers. But the fact that a state-owned French company, with a patchy profit record, is teaching such lessons to a grand old name of the American motor business highlights the blinkered concentration on the short-term which has led many US industrial companies to lose their competitive edge over the past two decades.

"There is still a long way to go," says Mr Helm, "when in point of fact that's not true. We [at Mack] used to believe that if it wasn't invented here it couldn't be good."

"Up to 1990 Mack was a totally egocentric company, with a parochial culture," says Mr Elias Pascual, the 51-year-old Frenchman sent by Renault to turn the company around.

"It became the most fantastic machine for inventing

manufacturing techniques and the quality of its vehicles began to deteriorate."

The problems worsened in 1987 when it moved from Allentown to a new plant in South Carolina to escape the United Auto Workers (UAW) union and high wages.

However, after a legal battle the union won the right to represent the South Carolina workers. Then a lack of proper quality controls meant poorly finished vehicles quickly tarnished Mack's reputation.

These factors, and a slump in US truck demand, prompted Renault to step in to protect its investment. It launched a takeover and assumed management control and sent Mr Pascual, a senior executive at RVI, to sort out the mess.

He made a clean sweep of the company's top management, bringing in a few senior French executives and hiring American technicians from outside Mack's ingrown culture.

Arguably his most important achievement has been to implement a system for measuring and controlling quality.

This is standard at most large industrial companies but, the old Mack, says Mr Pascual, "the management didn't feel the need for quality tools because quality was given from God. When you don't see things deteriorating."

The company has also negotiated with the UAW substantial changes in work rules - which had been untouched since 1972 - to permit more flexible use of labour. And the number of employees has dropped by 16 per cent to 5,400 since the end of 1990.

The result has been a dramatic improvement in productivity. Hours required to produce a truck have fallen from 35 per cent where the new techniques have been introduced. And the quality of vehicles has improved to the point where Mr Pascual can claim they are among the best in the industry.

However, in the 1980s the company went badly off the road when management failed to invest sufficiently in plant or

toxic waste treatment facilities.

None of this means a rapid return to profits. For one thing, North America's heavy truck manufacturers - led by Navistar, Paccar and Daimler-Benz's

Freightliner, each with roughly 22 per cent of the market - are battling for market share at a time of weak demand.

However, the company argues that this decline has been exaggerated by its reluctance to compete in

## INTERNATIONAL COMPANIES AND FINANCE

## Guinness ahead 13% but shares fall on warning

By Philip Rawstorne in London

**GUINNESS**, the UK-based international drinks group, matched market expectations yesterday with a 13 per cent increase in 1991 pre-tax profits to £256m (£1.65bn) from £227m.

Mr Anthony Tennant, chairman, said further "acceptable growth in profits" should be achieved this year, and industry analysts are forecasting a 12 per cent rise to about £1.7bn.

However, the company's shares closed 14p down at 556p on Mr Tennant's warning that trading conditions were likely to be no easier than last year.

"There seems to be little prospect of a speedy end to the recession in several major markets, notably the UK and North America," he said.

Group trading profit improved 19 per cent last year from £83m to £98.5m on turnover up 16 per cent at £4.07bn.

Guinness's 24 per cent stake in LVMH, the French drinks and luxury goods group, con-

tributed additional profits of £123m.

Diluted earnings per share increased 15 per cent to 33.5p.

The dividend is raised 15 per cent with a 7.75p final payment making a total 10.8p.

Guinness spent £881m on acquisitions during the year - notably Cruzcampo and Unión Cervecería, the Spanish brewers; Asbach, the German brandy; and Pampero, the Venezuelan spirits company.

Continental Europe now contributes the largest slice of profits, up from 24 per cent to 30 per cent after last year's acquisitions.

Volumes were constrained by economic conditions in the US, UK and Australia, but the group's established premium brands gained market share in Asia/Pacific, Latin America and Europe, and margins were maintained or improved.

The Cruzcampo group's contribution to the brewing division more than covered the financing cost of its acquisition. It

accounted for £61m of total brewing profits of £244m (£160m) and £283m of the £1.39bn turnover (£1.3bn).

Since 1987, in addition to its £1.1bn stake in LVMH, Guinness has invested £1.5bn in acquisitions.

"We believe there will be further opportunities in both beer and spirits," Mr Tennant said.

The group's free cash-flow last year amounted to £182m.

Continental Europe now contributes the largest slice of profits, up from 24 per cent to 30 per cent after last year's acquisitions.

The accounts include an extraordinary charge of £41m reflecting the £10m net cost of settling the Argyll Group's claim for compensation arising from the 1989 Distillers takeover, partially offset by the recovery of £23m of the £58m invested in the Ivan Boekay partnership.

Lex, Page 18  
LVMH results, Page 21

## China stays neutral on Midland HK deal

By Simon Davies in Hong Kong and Alexander Nicoll in London

CHINA indicated yesterday that it would not raise serious objections to Hongkong and Shanghai Bank's proposed takeover of Midland Bank.

A statement issued in Hong Kong by an unofficial mouthpiece for the Beijing government allayed fears that the Chinese authorities would see

Hongkong Bank's move as desertion of the territory's sovereignty in 1997.

The Hong Kong branch of the China News Service, an unofficial Chinese news agency which has close ties to Beijing and usually reflects the official line, said the merger was a means of switching the assets of the colony's quasi-central bank out of Hong Kong. But it also said the move by Hongkong Bank to merge with Midland Bank represented a sound commercial strategy for the long term due to the limited potential business growth in Hong Kong.

The China News Service statement added that the proposals reflected "the group's strategy of vigorously expanding their overseas business".

The double-edged response was interpreted as neutral and reflecting an apparent decision by the Chinese government to adopt a wait-and-see attitude towards the proposed merger, which will substantially dilute the impact of earnings in Hong Kong on the enlarged group.

Mr William Purves, Hongkong Bank chairman, kept the Beijing authorities informed of the bank's plans and has emphasised its long-term commitment to the territory. This appears to have lessened the likelihood of any negative official reaction.

Hongkong Bank's role in the colony is sensitive because it performs some of the functions of a central bank, including issuing banknotes. Its chairman sits on the Executive Council, the government's most important decision-making body. However, the Chinese authorities had previously given tacit approval in 1990 to switch the domicile of its holding company to London.

Matters have been further complicated for Finmeccanica by a demand from the European Commission in Brussels that the group repay £16.5bn (\$49.6bn) in financial assistance, deemed illegal subsidies by Brussels, destined for Alfa Romeo while the group was still owned by Finmeccanica before its sale to Fiat.

It blamed the profit decline mainly on an 8 per cent fall in the selling price of its principal steel and aluminium products. This pushed group turnover down by 4 per cent to £1.81bn.

The company, the Netherlands' only steel producer and the sixth biggest in Europe, noted that difficult economic conditions in western Europe had resulted in the postponement of both corporate investment projects and purchases of consumer durables.

## Speculation mounts over flotation of Finmeccanica

By Halg Simonian in Milan

SHARES in Sifa, a stock market quoted subsidiary of Italy's state-owned Finmeccanica engineering group, were suspended yesterday amid growing speculation about an impending flotation of the parent company.

Finmeccanica, which is owned by the IRI state holding concern, is the financial holding company for much of IRI's engineering and high-technology activities, including the Alenia aerospace company.

Finmeccanica owns 65 per cent of Sifa, which has financial and property interests. Finmeccanica officials would not comment on the rumours yesterday, but an announcement was expected after meetings of IRI's senior management and directors in Rome last night, to be followed by a Finmeccanica board meeting.

A partial flotation for Finmeccanica would mirror the situation among IRI's telecommunications interests, where both the holding company,

STET, and the subsidiaries, notably the SIP domestic telephone utility, are quoted.

Italy's big public-sector groups have become obliged to turn to a variety of cash-raising measures, including partial privatisations, recently to overcome an increasingly severe cash squeeze.

Government funding has become much more selective on account of efforts to reduce the huge budget deficit, leaving many state-owned companies with the stark choice of cutting ambitious investment plans or turning to previously unattractive options like disposals or part-privatisations.

Matters have been further complicated for Finmeccanica

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## Car division loss grows but Volvo back in black

By John Burton in Stockholm

VOLVO, the Swedish vehicle group, returned a profit (after financial items) of SKr1.5bn for 1991 after incurring a loss of SKr2.27bn in 1990. It is holding the dividend at SKr15.50 a share.

The return to profit was due to income from Volvo's shareholdings in the French vehicle group Renault and the Swedish pharmaceutical and food company Procordia, and the sale of shares in Saga Petroleum, the Norwegian oil company.

Profits after financial items, however, dropped by 28 per cent as restructuring costs of SKr4.4bn are excluded from the 1990 results. There was an operating loss of £1.65m against a profit of SKr5.67m in 1990.

Car division losses grew to SKr1.7bn from SKr1.2bn. The bus division also had a loss of SKr1.55m against a profit of SKr5.7m in 1990, while marine and industrial engines had a deficit of SKr34m against a profit of SKr8m.

The truck group made a profit of SKr7.88m, a 44 per cent fall. Aerospace was the only division to improve, with earnings of SKr12.8m against SKr3.3m.

Sales fell by 7 per cent to SKr7.72bn as the recession



Christer Zetterberg: fortunes may now be improving

deepened in Volvo's main markets. Net earnings from associates totalled SKr1.2bn once a loss of SKr5.1bn was deducted from Volvo's other corporate holdings, including its stake in Nedcar, the Dutch auto joint venture.

Renault contributed SKr561 to earnings and Procordia reported an operating profit of SKr1.4bn in the fourth quarter of 1991, following five consecutive quarters of losses, including a deficit of SKr697m in last year's third quarter.

Sales in the last quarter of 1991 rose 19 per cent to SKr1.15bn from the preceding quarter, but were only 4 per cent above sales a year earlier.

The sale of shares gained

**BMW pegs payout despite 12.5% gain**

By Andrew Fisher in Frankfurt

NFT PROFITS of BMW rose last year by 12.5 per cent to DM1.65m (£95m), but the German luxury car company decided to keep its dividend unchanged at DM1.20 per voting share and DM1.30 for the preference stock.

The Munich-based company gave no further information about its progress in 1991 ahead of its annual press conference on April 1. It has already said that deliveries to customers in 1991 rose by 5 per cent to 552,600 cars and that turnover advanced by 10 per cent to nearly DM30bn.

Much of BMW's improved performance stemmed from the success of the latest generation of its 3-series model, the smallest car in its range. Despite some disruption caused by the changeover to the new model, car production was 6.5 per cent higher at 583,000 units.

BMW is now working on a version of the 3-series to compete with the powerful six-cylinder model at the top of Volkswagen's latest Golf range. The company said nothing about this yesterday, but recently confirmed a statement by Mr Wolfgang Reitzle, BMW's research and development director, that such a car was being planned.

## Cerus expects another heavy deficit

CERUS, the troubled French holding company of Mr Carlo De Benedetti, the Italian financier, expects to record another heavy loss for 1991, though the deficit will be well down on the previous year, writes William Dawkins.

The group expects to make a FFr1.3bn (£230m) net loss for last year, against the FFr1.2bn net loss recorded in 1990. It attributed the deficit to some 675,000 motorists compared with 878,000 a year ago.

Commercial insurance losses increased marginally from FFr1.85bn to FFr1.85m in spite of a rise in liability claims from FFr4.1m to FFr3.6m with increasing numbers of negligence awards against surveyors identified as one reason.

FFr1.8bn cut costs in its UK operations and staff numbers by 1,100 over the past 14 months. General expenses at FFr1.1bn were cut by 8.6 per cent to FFr6.6m.

As with its competitor UK underwriting losses dominated the the results amounting to FFr3.2m from FFr2.5m. But a combination of rate increases of around 30 per cent and more selective underwriting reduced losses on the private motor account to FFr5.9m from FFr7.4m.

The dividend cut also protected solvency. The solvency margin (the yardstick which measures net assets as a percentage of non-life premium income) amounted to 43 per cent at the end of 1991.

Lex, Page 18

## MINORCO

RESULTS FOR THE SIX MONTHS ENDED DECEMBER 31, 1991

### MAINTAINED EARNINGS INCREASED DIVIDEND

- Earnings before extraordinary items were US\$98 million, an increase of 3% on the previous half-year.
- In the United Kingdom, Minorco acquired Buxton Lime Industries, a major supplier of chemical grade limestone to industry.
- The acquisition of a further quarrying operation in the region south of Berlin gives Minorco a strong position in the German aggregates industry.
- Interim dividend increased by 6% to 18 US cents per share.
- Minorco's gross cash resources stand at US\$18 billion.

RESULTS	Half-year to December 31 1991	Year to June 30 1990
US\$ millions except per share amounts	1991	1990
Sales	558.0	54.5
Earnings before taxation	105.6	115.9
Earnings before extraordinary items	98.0	95.6
Earnings before taxation per share (\$)	0.62	0.68
Earnings before extraordinary items per share (\$)	0.58	0.56
Dividends declared per share (\$)	0.18	0.17
	0.51	

### INTERIM DIVIDEND

An interim dividend of 18 US cents per share has been declared for the year to June 30, 1992 payable to shareholders registered in the books of Minorco at the close of business on April 10, 1992. The interim report will be mailed to shareholders on or about March 26, 1992. Copies may be obtained from the UK transfer agent, Barclays Registrars, Bourne House, 34 Beckenham Road, Kent, BR3 4TU.

MINORCO

MINORCO SOCIETE ANONYME, LUXEMBOURG, MARCH 19, 1992

## Dairy Farm

Highlights 1991

### A year of consolidation

- Turnover +26%
- Profit after taxation -3%
- Earnings per share -3%
- Dividends maintained
- Excellent growth from established businesses in Asia
- Market share increased in Australia
- Good results from associates Maxim's and Kwik Save
- Weak performance in Spain holds back Group profit

"After some years of rapid expansion, Dairy Farm experienced a year of consolidation in 1991. The Group is strong financially and is well positioned in major markets in Asia, Australasia and Europe. We have every reason to be confident about the future."

SIMON KESWICK, Chairman  
19th March 1992

### 1991 RESULTS

	Year ended 31st December	
1991	1990	
US\$m	US\$m	
Turnover	4,618.5	3,654.3
Operating profit	160.6	158.3
Share of profit of associates	64.6	55.4
Profit before interest	225.2	213.7
Net interest expense	(24.2)	(10.4)
Profit before taxation	201.0	203.3

## INTERNATIONAL COMPANIES AND FINANCE

**US thrifts on 'road to recovery'**

By Alan Friedman in New York

THE long-suffering US savings and loan (S&L) industry is on the road to recovery, with virtually all of the weakest institutions having been disposed of, according to the head of the industry's largest trade association.

Mr Don Shackleford, chairman of the US League of Savings Institutions, which represents 1,800 S&Ls across America, said the industry had returned to profitability last year, for the first time since 1988.

The industry had earned a net total of \$2bn in 1991, with 86 per cent of private-sector institutions in the black, Mr Shackleford said in a speech in New York yesterday.

**Trading in Continental Air shares suspended**

By Nikki Tait in New York

THE American Stock Exchange yesterday agreed to suspend trading in the ordinary shares of Continental Airlines, the fifth largest US carrier which has been operating under Chapter 11 bankruptcy protection since late 1990.

Along with the ordinary shares, the public market in two debt issues will also be suspended, all with effect from this morning. Five other debt issues will continue to trade.

The announcement comes after wrangling between the exchange and Continental, which has said it is anxious to protect investors. It highlights the difficulties in deciding whether to maintain a public market for a company's securities once it has gone into bankruptcy.

Continental, for example, has filed a reorganisation plan which, if accepted by creditors and the bankruptcy courts, would render the ordinary shares worthless. Yet its common stock has continued to change hands, and still enjoys speculative flurries.

Nor is Continental a one-off. A small British investor lost thousands of pounds by buying shares in Pan Am when the international carrier filed for bankruptcy in January 1991. Nine months later, Pan Am – like Continental – filed a reorganisation plan which would have eliminated the ordinary equity (although, in this case, the airline eventually folded).

The American Stock Exchange, which is smaller than the New York Stock Exchange, said that 11 of the 850 companies listed with it were in Chapter 11.

It admits there is no standard policy towards trading in bankrupt companies' securities – but justifies this on the grounds that every corporate situation is unique, and judgments need to be made on a case by case basis.

One problem is the length of time that a bankruptcy can last – allowing for significant jockeying between creditors and changes in underlying trading fortunes.

The continental board, however, has now formally authorised the filing of an application with the Securities and Exchange Commission to "delist" its common stock. This is due to be lodged with the SEC shortly.

**Telelobe monopoly extended**

By Robert Gibbons

CANADA'S federal government has extended Telelobe's monopoly on overseas telecommunications for another five years.

Any other course of action would allow international competitors to fragment Canada's small telecommunications market and hamper its global development, said Mr Perrin Beatty, federal communications minister. "Canadian telecommunications players must be able to compete internationally," he added.

He said the five-year extension would allow Telelobe to plan ahead, and after 1997 the "exclusive mandate" would be reviewed again.

Control of Telelobe management has shifted recently to Bell Canada, the eastern Canada telecommunications utility, and its parent BCE has taken over leadership of the whole trans-Canada public telecommunications system.

Both the government and BCE believe a single public system, including Telelobe and its international gateways, is needed to enable Canadian rates to compete effectively with AT&T of the US. They fear more and more Canadian voice and data traffic from overseas could be routed through the US.

BCE and the trans-Canada system, now called Stentor, have taken the first steps in cementing global links.

**LVMH improves on late surge**

By Alice Rawsthorn in Paris



Bernard Arnault: net profit rose 11 per cent

LVMH, the French luxury goods group run by Mr Bernard Arnault, yesterday announced an 11 per cent increase in net profits to FF1.74bn (\$659m) in 1991 from FF1.57bn the previous year.

The group, which owns a string of prestigious brand names including Louis Vuitton luggage, Christian Dior perfumes, Moët et Chandon champagne and Hennessy cognac, saw sales slip in the opening months of last year because of the impact of the Gulf war on international air travel and the important duty-free market.

However, it managed to stage a recovery in the second half of 1991. By the end of the year, group sales rose by just over 11 per cent to FF1.224bn from FF1.985bn, and operating profits increased 18 per cent to FF1.61bn, against FF1.57bn.

As a result, net earnings per share rose 11.5 per cent to FF2.22, compared with FF2.28 last time, and the board pro-

posed a dividend of FF168 a share for the year.

The champagne and wines division sustained a slight fall in operating income to FF1.28bn, against FF1.34bn, in sales ahead to FF1.55bn from FF1.51bn. The downturn

in operating income reflected the impact of the economic recession in its key markets of the US and UK.

By contrast, cognac and spirits saw operating profits rise to FF2.79bn from FF1.75bn, on sales of FF4.23bn, against FF3.07bn. This reflected the buoyancy of the Asian market and strong growth in sales of older cognacs.

Luggage and leather goods reported a rise in operating profits to FF1.88bn from FF1.75bn, on sales of FF4.45bn, up from FF4.45bn. The recently introduced *cuirépi* range experienced a 50 per cent increase in sales.

Perfumes and beauty products benefited from the launch of two new fragrances – Dune by Dior and Givenchy's Amélie – and saw operating profits rise to FF1.63bn, against FF1.62bn last time, on increased sales of FF4.87bn, against FF4.85bn.

Seagram's spirits and wines group posted a 9.5 per cent gain in operating income, with higher margins and lower overheads. A decline in the US and the effects of a higher US dollar were offset by a strong performance in Asia and Latin America.

Fourth-quarter final net profit was \$159m, or \$2.07 a share, against \$175m, or \$2.07, a year earlier. Revenues were \$2.06bn against \$1.93bn.

to 18 cents.

In the half-year, Minoro bought Buxton Lime Industries in the UK from ICI for \$207m, and acquired another quarrying operation near Berlin to add to Elbkeles, one of the assets currently being sold off in east Germany. In the half-year, the German aggregates business did better than expected and turned in a "satisfactory" performance.

Minoro's biggest purchase was the Freeport-McKormick gold operations, subsequently renamed Independence Mining, for \$705m. In the six months, Independence produced 172,000 troy ounces of gold, a 22 per cent increase.

The bank said yesterday that its dividend for the current year would be DM13 a share, the same as in each of the past five years.

The rights issue will create a total of 1.76m shares. These will qualify for the 1992 dividend, and the subscription period will last from April 30 to May 15.

On Monday this week, the Bayerische Hypotheken-und Wechsel-Bank (the Hypo-Bank), the other large Bavarian bank, announced a one-for-six rights issue to raise DM910m.

The bank gave no reasons for its rights issue, but it is likely that the proceeds will be used to finance further lending and its continued expansion into the five new eastern German states, where it has built up a network of around 50 branches from scratch since

the summer of 1990.

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The bank gave no reasons for its rights issue, but it is likely that the proceeds will be used to finance further lending and its continued expansion into the five new eastern German states, where it has built up a network of around 50 branches from scratch since

**Minorco sees more acquisitions**

By Kenneth Gooding, Mining Correspondent

MINORCO, the Luxembourg-based overseas investment arm of the Anglo-American-DuBears group of South Africa, spent more than \$1bn on acquisitions in the past two years, but still had \$1.5bn in cash at the end of December.

The group, which collected \$2.5bn from the sale of its shares in Consolidated Gold Fields of the UK following an unsuccessful bid, still generates most of its earnings from financial income.

However, Minorco said yesterday that present conditions offered the opportunity to make strategic acquisitions at attractive values.

In the six months to December

31, Minorco's earnings before tax slipped from \$115.9m to \$106.6m. Operating earnings contributed \$72.3m of the total and financial income of \$102.6m, compared with \$8.1m and \$93.6m last time.

This was better than most analysts had expected. Minorco described the results as satisfactory. However, it added: "Prevailing economic conditions, with weak commodity prices and a trend towards lower interest rates, persuade us to remain cautious about our results for the second half."

Nevertheless, the company is lifting its interim dividend by 6 per cent, from 17 cents a share

to 18 cents.

In the half-year, Minorco bought Buxton Lime Industries in the UK from ICI for \$207m, and acquired another quarrying operation near Berlin to add to Elbkeles, one of the assets currently being sold off in east Germany. In the half-year, the German aggregates business did better than expected and turned in a "satisfactory" performance.

Minoro's biggest purchase was the Freeport-McKormick gold operations, subsequently renamed Independence Mining, for \$705m. In the six months, Independence produced 172,000 troy ounces of gold, a 22 per cent increase.

The bank said yesterday that its dividend for the current year would be DM13 a share, the same as in each of the past five years.

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**Vereinsbank plans rights issue**

By David Waller in Frankfurt

BAVARIISCHE Vereinsbank, the larger of Germany's two big Bavarian banks, plans to hold its third rights issue since the beginning of last year.

It is offering one new share for every 10 already held to raise a total of DM627m (\$362.3m), following a total of DM968m raised in two issues last year. The new shares will be offered at DM350 each.

The Munich-based bank also announced yesterday that its group partial operating profits had risen 21 per cent to DM1.95bn last year, while parent company partial operating profits – which are a more

direct reflection of conditions in the domestic banking market – rose 31.4 per cent to DM7.8m.

As with all of Germany's big banks, the Vereinsbank – the country's fourth largest – has been a beneficiary of strong demand for credit in the past year.

The bank gave no reasons for its rights issue, but it is likely that the proceeds will be used to finance further lending and its continued expansion into the five new eastern German states, where it has built up a network of around 50 branches from scratch since

the summer of 1990.

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# Smith & Nephew plc 1991 Results

"1991 has been a year in which we have continued to build on our position as a leading worldwide healthcare group."

- Sales up 8% to £792 million
- Pre-tax profit unchanged at £132 million
- Dividends 4.44p, up 2%
- Earnings per share 9.0p
- Well defined product portfolio
- Strengthened balance sheet
- Gearing down to 23% from 31%

"Smith & Nephew begins 1992 with confidence. We have products which are world class and which are supported by strong international marketing and distribution."

"Our objective is to concentrate on a well defined portfolio of products that sell well worldwide. The potential for growth in our major markets is significant."

*Eric Kinder*  
Eric Kinder, Chairman

**Smith+Nephew**  
LEADERSHIP IN WORLDWIDE HEALTHCARE

Prices for securities determined for the purposes of the Securities Trading and Settlement Rules for Trading Securities on the Stock Exchange in England and Wales.

Prudential Price for Pool Purchases and Pool Sales for Trading Securities on the Stock Exchange in England and Wales.

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Jenine Lefebvre

## INTERNATIONAL CAPITAL MARKETS

# Strong gains for long-end Treasuries on trade data

By Karen Zagor in New York and Sara Webb in London

**US TREASURY** prices posted strong gains at the long end of the yield curve yesterday as the market ignored an unexpectedly sharp drop in jobless claims and turned its attention to favourable trade data.

At midday, the yield on the benchmark 30-year bond had fallen through the psychologically important 8 per cent mark, with the issue climbing 1% to 100% to yield 7.95 per cent. Movement was less pronounced among shorter-dated maturities; the three-year note firms by 4% to yield 6.24 per cent.

The Federal Reserve entered the open market to arrange \$2bn customer repurchase agreements when Fed funds were trading at 4% per cent. The operation, which adds reserves to the banking system, had no implications for official policy.

The market took a 27,000 decline in jobless claims for the week ended March 7 in its stride, although the drop was

**GOVERNMENT BONDS**

larger than expected. Instead, there was some buying on the back of merchandise trade figures for January, which showed a decline in exports for a third consecutive month.

**UK GOVERNMENT** bonds slipped back again on political uncertainty, with the fall in the other European government bond markets contributing to the weak sentiment.

With the latest round of opinion polls showing that neither the Labour party nor the Conservative party has a clear lead in the general election campaign, the market is likely to focus on fresh polls this weekend, traders said.

In addition, yesterday's unemployment figures were seen as "politically negative" and unlikely to provide much comfort for the gilt market,

**BENCHMARK GOVERNMENT BONDS**

	Country	Rating	Chg.	Price	Change	Yield	Week	Month
AUSTRALIA	10.000	10/02	-0.005	98.185	-0.13	10.13	9.98	10.10
BELGIUM	9.000	06/01	-0.15	100.150	-0.250	9.80	9.72	9.73
CANADA	8.500	04/02	+0.150	97.750	+0.150	8.84	8.82	8.85
DENMARK	9.000	11/02	-0.275	98.164	-0.15	9.81	9.86	9.88
FRANCE	8.500	03/07	0.162	98.1842	+0.15	9.86	9.79	9.76
ITALY	8.500	11/02	-0.240	98.830	-0.240	9.85	9.82	9.84
GERMANY	8.000	01/02	-0.240	100.2400	-0.120	7.95	7.92	7.92
JAPAN	12.000	02/02	-0.250	98.5900	-0.250	12.22	12.13	12.21
NETHERLANDS	8.250	02/02	-0.250	98.4900	-0.250	8.32	8.28	8.28
SPAIN	11.000	01/02	-0.250	102.4500	-	10.85	10.77	10.78
UK GILTS	10.000	11/02	-0.020	100	-0.020	9.98	9.85	9.80
	9.750	08/02	-0.020	101.1200	-0.020	9.81	9.81	9.81
	9.000	10/02	-0.020	102.1200	-0.020	9.85	9.84	9.81
US TREASURY	7.500	11/01	-0.020	100.2400	-0.120	7.55	7.58	7.52
	8.000	01/02	-0.120	100.1200	-0.120	7.75	7.87	7.87

London closing, \* denotes New York morning session. Yields: Local market standard. \* denotes 30-day rate. \*\* denotes 100-day rate. Prices: US, UK in £/100s, others in dollars. Technical Data/ATLAS Price Source

according to dealers. The figures showed a seasonally adjusted rise of 40,200 in February, taking the total number of jobless to 2.6m, the highest level since October 1987.

The benchmark 11% per cent gilt fell from Wednesday's close of 1124 to 1122 by late afternoon, yielding 9.875 per cent. Shorter-dated stocks held up better as traders point out that disappointment over the diminished prospects of a base rate cut has already been discounted by the market. The 10 per cent gilt due 1996 slipped from 100% to 100%, yielding 9.97 per cent.

**FRENCH** government bonds fell nearly a quarter of a percentage point, reflecting concern over the outcome of the regional elections this Sunday.

The June futures contract on the Paris Matif fell from Wednesday's close of 107.88 yesterday, opening at 107.88 yesterday and dropping to 107.88 by late afternoon.

Elsewhere in Europe, German government bonds weakened during the afternoon as worries about wage talks continued to unsettle the market. The Life bond futures contract opened at 87.94 and

Kankaku this week announced its latest earnings forecasts for the fiscal year to March 31. It predicted a pre-tax loss of ¥47.5bn (\$359m), the largest losses in the current market downturn in the industry.

Specific rescue measures, which include low-interest loans and dispatching of bank personnel to help in administration, will be decided in consultation with Kankaku, the bank said.

**FT/ISMA INTERNATIONAL BOND SERVICE**

Listed are the latest international bonds for which there is an adequate secondary market.

	Country	Chg.	Other	Chg. day	Yield
U.S. DOLLAR STRAIGHTS	100	104.1	1.5	9.5%	10.725
ADRIATIC 9.12/96	100	104.1	1.5	9.5%	10.725
ALBERTA PROVINCE 9.18/95	100	107.4	1.5	7.68	9.27
AUSTRIA 9.12/95	100	105.7	1.5	9.5%	10.725
BELGIUM 9.5/95	100	105.8	1.5	9.5%	10.725
BELGIUM 9.5/96	100	105.8	1.5	9.5%	10.725
BELGIUM 9.5/97	100	105.8	1.5	9.5%	10.725
BELGIUM 9.5/98	100	105.8	1.5	9.5%	10.725
BELGIUM 9.5/99	100	105.8	1.5	9.5%	10.725
BELGIUM 9.5/00	100	105.8	1.5	9.5%	10.725
BELGIUM 9.5/01	100	105.8	1.5	9.5%	10.725
BELGIUM 9.5/02	100	105.8	1.5	9.5%	10.725
BELGIUM 9.5/03	100	105.8	1.5	9.5%	10.725
BELGIUM 9.5/04	100	105.8	1.5	9.5%	10.725
BELGIUM 9.5/05	100	105.8	1.5	9.5%	10.725
BELGIUM 9.5/06	100	105.8	1.5	9.5%	10.725
BELGIUM 9.5/07	100	105.8	1.5	9.5%	10.725
BELGIUM 9.5/08	100	105.8	1.5	9.5%	10.725
BELGIUM 9.5/09	100	105.8	1.5	9.5%	10.725
BELGIUM 9.5/10	100	105.8	1.5	9.5%	10.725
BELGIUM 9.5/11	100	105.8	1.5	9.5%	10.725
BELGIUM 9.5/12	100	105.8	1.5	9.5%	10.725
BELGIUM 9.5/13	100	105.8	1.5	9.5%	10.725
BELGIUM 9.5/14	100	105.8	1.5	9.5%	10.725
BELGIUM 9.5/15	100	105.8	1.5	9.5%	10.725
BELGIUM 9.5/16	100	105.8	1.5	9.5%	10.725
BELGIUM 9.5/17	100	105.8	1.5	9.5%	10.725
BELGIUM 9.5/18	100	105.8	1.5	9.5%	10.725
BELGIUM 9.5/19	100	105.8	1.5	9.5%	10.725
BELGIUM 9.5/20	100	105.8	1.5	9.5%	10.725
BELGIUM 9.5/21	100	105.8	1.5	9.5%	10.725
BELGIUM 9.5/22	100	105.8	1.5	9.5%	10.725
BELGIUM 9.5/23	100	105.8	1.5	9.5%	10.725
BELGIUM 9.5/24	100	105.8	1.5	9.5%	10.725
BELGIUM 9.5/25	100	105.8	1.5	9.5%	10.725
BELGIUM 9.5/26	100	105.8	1.5	9.5%	10.725
BELGIUM 9.5/27	100	105.8	1.5	9.5%	10.725
BELGIUM 9.5/28	100	105.8	1.5	9.5%	10.725
BELGIUM 9.5/29	100	105.8	1.5	9.5%	10.725
BELGIUM 9.5/30	100	105.8	1.5	9.5%	10.725
BELGIUM 9.5/31	100	105.8	1.5	9.5%	10.725
BELGIUM 9.5/01/02	100	105.8	1.5	9.5%	10.725
BELGIUM 9.5/02/03	100	105.8	1.5	9.5%	10.725
BELGIUM 9.5/03/04	100	105.8	1.5	9.5%	10.725
BELGIUM 9.5/04/05	100	105.8	1.5	9.5%	10.725
BELGIUM 9.5/05/06	100	105.8	1.5	9.5%	10.725
BELGIUM 9.5/06/07	100	105.8	1.5	9.5%	10.725
BELGIUM 9.5/07/08	100	105.8	1.5	9.5%	10.725
BELGIUM 9.5/08/09	100	105.8	1.5	9.5%	10.725
BELGIUM 9.5/09/10	100	105.8	1.5	9.5%	10.725
BELGIUM 9.5/10/11	100	105.8	1.5	9.5%	10.725
BELGIUM 9.5/11/12	100	105.8	1.5	9.5%	10.725
BELGIUM 9.5/12/13	100	105.8	1.5	9.5%	10.725
BELGIUM 9.5/13/14	100	105.8	1.5	9.5%	10.725
BELGIUM 9.5/14/15	100	105.8	1.5	9.5%	10.725
BELGIUM 9.5/15/16	100	105.8	1.5	9.5%	10.725
BELGIUM 9.5/16/17	100	105.8	1.5	9.5%	10.725
BELGIUM 9.5/17/18	100	105.8	1.5	9.5%	10.725
BELGIUM 9.5/18/19	100	105.8	1.5	9.5%	10.725
BELGIUM 9.5/19/20	100	105.8	1.5	9.5%	10.725
BELGIUM 9.5/20/21	100	105.8	1.5	9.5%	10.725
BELGIUM 9.5/21/22	100	105.8	1.5	9.5%	10.725
BELGIUM 9.5/22/23	100	105.8	1.5		

## INTERNATIONAL CAPITAL MARKETS

## New paper adds to Ecu market's disappointment

By Tracy Corrigan

THE Ecu bond market, which has performed disappointingly for most of this year, is facing an overhang of paper after further supply of new issues yesterday was added to Denmark's Ecu1bn 10-year domestic offering launched on Wednesday.

Dealers reported some selling of the Danish deal yesterday, which had not been fully placed. The price fell to 98.93, below the fixed reoffer level of 99.27, after the syndicate was broken.

The decline was roughly in line with the rest of the market, although the spread widened a little from six to seven basis points above the 10-year French government OAT issue.

Some dealers felt that the performance was disappointing, considering the long build-up to the transaction, while others said that the deal had done as well as could be expected, given lacklustre market conditions.

Yesterday, two French borrowers added to the existing supply of five-year paper. Supply has been concentrated at the five-year area of the yield

### INTERNATIONAL BONDS

curve due to an improvement in swap spreads at that maturity as a result of an issue of CTE's - Italian domestic Ecu bonds - by the Italian government.

Credit Local de France launched an Ecu225m deal, which will be added to an existing Ecu500m offering, while Caisse Centrale de Co-operation Economique (CCCE) brought an Ecu200m offering. The Crédit Local deal was swapped into floating rate dollars, while the CCCE deal was swapped into a mixture of fixed and floating-rate French francs and Ecu.

Both deals were considered fairly priced, to yield 8.74 per cent and 8.67 per cent respectively, but are likely to take some time to place due to poor market conditions and poor investor demand.

The Crédit Local deal is expected to appeal to mainly institutional investors who pre-

fer large transactions, while CCCE borrows infrequently, so its triple-A rating has some added rarity value. However, the deal is not likely to be very actively traded once it is placed.

Also in the Ecu market, Bank of Greece launched an Ecu200m offering of floating-rate notes, Greece's first such issue, although the central bank has previously issued fixed-rate Ecu in the international markets, and has a domestic programme of both fixed and floating-rate debt.

In the Australian dollar sector, State Bank of New South Wales launched a A\$100m seven-year deal via Deutsche Bank, while General Electric Capital Australia launched a smaller A\$75m deal one year via Hambros Bank. Although there is a fairly heavy level of risk in the sector this year, with A\$1.5bn of Eurobonds redeemed this month - dealers report a disappointing level of reinvestment by investors. However, some fresh funds are going into the market.

### NEW INTERNATIONAL BOND ISSUES

Borrower	Amount m.	Coupon %	Price	Maturity	Fees	Book runner
ECU						
Credit Local de France (ctfr)	225	8.1	100.675	1997	1%	Crédit Lyonnais, Crédit de France, Phillips & Drew
SBW	500	8.3	100	1997		
Caisse Coopérative Ec (ctfr)	200	8%	101.445	1997	1%/ $\frac{1}{4}$ %	Credit Lyonnais

AUSTRALIAN DOLLARS

\$1.5bn of New South Wales (a)†

Gen.Elec-Cap Australia (a)†

75 10% 101.40 1997 2 $\frac{1}{2}$ % Deutsche St Cap.Mkt.

Hambros Bank

†Convertible placement. \*Convertible. †With equity warrants. ‡Floating rate note. †Final terms. a) Non-callable. b) Coupon pays 7% above 3 months Libor. Non-callable. c) Fungible with an existing Ecu 300m issue.

\*above 3 months Libor. Non-callable. c) Fungible with an existing Ecu 300m issue.

### ROC Taiwan Fund makes equity offer

THE ROC Taiwan Fund, a closed-end investment company listed on the New York Stock Exchange and one of several quoted funds to invest in the Taiwan stock market, is launching an international equity offering which could raise \$45m in new money, writes Sara Webb.

The ROC Taiwan Fund plans to increase the number of its shares from 35m to 29m by offering 2m shares in North

America and a further 2m to international investors.

The shares have currently been trading at around 31% with a premium of about 17 per cent to the net asset value (NAV), according to Credit Suisse First Boston, the lead manager for the international tranche. First Boston Corporation is lead manager for the North American part of the issue. The shares will be priced at the beginning of April.

Taiwan's central bank said earlier this year that it would restrict the flow of equity investment funds into the island, much to the annoyance of Taiwan fund managers. The central bank has delayed the approval of remittances of funds by foreign firms investing in Taiwanese stocks because of concern about the appreciation of the Taiwan dollar against the US dollar.

## French plan relaunch of second-tier market

By Alice Rawsthorn  
in Paris

THE French stock market authorities are formulating a plan to relaunch the Second Marché, or second-tier market, for companies too small or too young to be quoted on the main stock market.

Mr Pierre Fleuriot, director-general of the Commission des Opérations de Bourse (COB), and Mr Jean-François Thodore, president of the Société des Bourses Françaises, yesterday announced the formation of a working party to identify ways of trying to revitalise the new venture.

Regulators, Treasury officials and a sprinkling of bankers are pressing ahead with finalising the rules for the new project. Turnover in the cash market for Italian government securities has soared since the arrival of screen-based trading, which bolstered liquidity just as international investors began to turn to Italian bonds on account of their relatively high interest rates at a time of limited exchange rate risk under the European Monetary System.

The Second Marché, which was launched in 1983 to offer a French counterpart to other junior markets such as the Unlisted Securities Market in the UK, now has 233 companies quoted on it.

Nearly 400 companies have joined the market since its inception, with 30 firms "graduating" to the main market and two - Canal Plus, the pay-TV group, and Cap Gemini Sogeti, the computer services company - having joined the CAC 40 Index of France's larger companies.

However, the Second Marché, like its counterpart in the UK, has been struggling since the stock market crash in the autumn of 1987.

The flow of new issues has slowed, with just 11 new companies joining the market in 1991 compared with 80 in 1987.

The volume of trading has also fallen from 64.4bn shares in 1984 to just 27.1bn last year.

As a result, the COB and SBF have decided the time has come to try to revive the market. Mr Fleuriot yesterday identified four key areas for the working party - which will include members of the COB and SBF - to examine.

These include the marketing of the Second Marché, adapting the method of quotation to meet the needs of smaller companies and reviewing the role of intermediaries such as banks and brokers.

But most bankers would balk at the idea of creating a new exchange in little more

house is likely to start at around £60bn, rising to about double that once the system is functioning. There will be various categories of membership: the two most important being "general" members, which will need to have around £100m in capital and will be allowed to clear for themselves and third parties; and "individual" members, with a capital requirement of around £20m, which will be authorised to clear only their own contracts and those of clients.

The timing will be accelerated by the decision to use foreign specialists on two crucial elements of the new venture.

Software for futures trading is being developed by STM, a Canadian specialist which wrote the software for the existing cash market in bonds.

And ICCH Financial Markets, part of the UK-based clearing group, will supply software for clearing.

Meanwhile, the Italian authorities have been free to concentrate on legal and regulatory points. A ministerial decree in mid-February set out the legal framework for the new market, which resembles that already in use for the cash market. Working groups are now drawing up rules for operating and trading bond futures, along with precise definitions of a domestic venture.

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The next week's meeting of the participants in the screen-based cash market should provide the first indication of how many banks and brokers want to trade futures. Under last year's reform of Italy's securities markets, at least 30 participants are needed, five of them market-makers, for the project to go ahead.

Bankers doubt there will be any problem raising the requisite numbers.

"Many already want to take part from now," says one expert involved in the discussions.

The Italian Bankers' Association, which is also involved in the project, is thought to have received at least 100 expressions of strong interest.

But, for the new market to open on time, progress must still be made on certain key points. Those include drawing up contract specifications and

## Italians chase a futures fast track

Haig Simonian on plans for introducing a derivatives market

HAVING successfully revived its government bond market with a screen-based trading system in 1988, Italy's regulators are now trying to do the same with futures.

According to the Italian Treasury, a new domestic market for government bond futures should be ready by July. If it opens in time, the Italians will justly be able to claim to have created one of the world's fastest-developed derivatives markets. A first hurdle will come at next week's annual meeting of the roughly 300 participants in the existing cash market, who will decide whether to back the new venture.

Regulators, Treasury officials and a sprinkling of bankers are pressing ahead with finalising the rules for the new project.

Turnover in the cash market for Italian government securities has soared since the arrival of screen-based trading, which bolstered liquidity just as international investors began to turn to Italian bonds on account of their relatively high interest rates at a time of limited exchange rate risk under the European Monetary System.

The growth appeal of Italian bonds was enough to persuade two derivatives markets, the London International Financial Futures Exchange (Liffe) and the Matif, the Paris-based exchange, to launch futures contracts on Italian bonds last year.

Trading at Matif has dwindled, but Liffe's Italian bond futures has become one of its fastest-growing products, with more than 800,000 contracts changing hands since last September's launch. The Liffe contract, now supplemented by an option, has filled the gap in the market for a suitable trading instrument on Italian government paper," says one dealer.

The Italian authorities, headed by the Treasury and the Bank of Italy, now want to repeat Liffe's success at home. Officials argue that as the cash market for government paper is based in Italy, domestic demand for futures should be strong, too. Chauvinism has sometimes fuelled the calls for a domestic venture.

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clearing house will be a joint stock company, in which all but one of the 25 existing "primary dealers" will probably be the initial shareholders. The exception, J.P. Morgan, may be prevented from taking a stake on account of US regulatory requirements.

The capital for the clearing

overcoming technological problems in making sure the software for trading and clearing futures works on the cash market's existing system.

Discussions on contract specification are "at an advanced stage of reflection," says one official. It is widely expected that first contract will involve a notional 10-year bond similar to that on Liffe. However, no details have been released as to contract size or the range of bonds suitable for delivery.

Decisions on which bonds can be delivered will be taken very close to the starting date of the project," says one expert.

So far, the plans appear to be on schedule. Preparation of the software is believed to be going well. The risk of delays on the clearing side is limited by the fact that the new market is taking on software already in use in Belgium and at a number of exchanges in Japan, according to ICCH.

However, with so much of the debate taking place behind closed doors, precise progress is hard to judge. Some bankers involved warn of slippage because of possible technical hitches when it comes to running the new software on the existing system. "Creating the right interface could still take time," says one consultant.

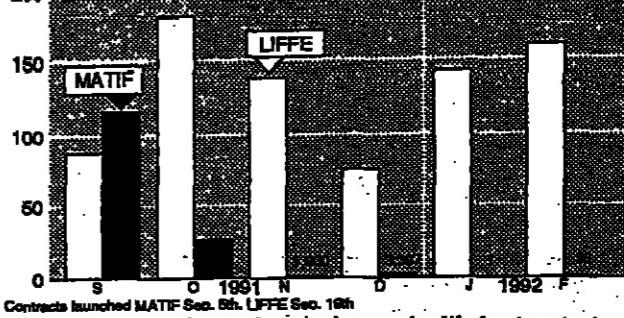
There is also some unease that precise rules for the clearing house are still not ready, despite original hopes to have matters settled by the end of last year. "There are still a lot of loose ends," says one banker.

Although the project is being co-ordinated by the Bank of Italy, some participants also fear the timetable could slip owing to the fact that responsibilities are divided between a number of regulatory and trade agencies, with no single organisation cracking the whip. "These processes need to be managed. If they're not managed, they tend to get derailed," says one specialist with experience of setting up new futures and options markets.

"So far, there is no reason to expect delays," says an official from the bankers' association. He points out that the first training courses for dealers are due to begin later this month. With the new venture scheduled to start in mid-year, this is barely a moment too soon.

### ITALIAN GOVERNMENT BOND FUTURES

Number of contracts traded (000)



Contracts launched MATIF, Oct. 88, Liffe Sep. 89

Rather than creating a large public exchange from scratch, futures trading in Italy is to be an adjunct of the existing

futures-based cash market.

That should allow Italian banks to avoid some of the work required in Switzerland and Germany. The Italians' venture will be based on the technology already used for cash bond trading. By embarking on a less ambitious project from the start it may be possible to get going more quickly.

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The next week's meeting of the participants in the screen-based cash market should provide the first indication of how many banks and brokers want to trade futures. Under last year's reform of Italy's securities markets, at least

# THE WORLD IS FLAT?

MANY GREAT MEN BELIEVED IT...

## UK COMPANY NEWS

## Figures short of expectations as falling paper prices take their toll Arjo Wiggins declines to £231.5m

By Paul Abrahams

ARJO Wiggins Appleton, the Franco-British pulp and paper group, yesterday reported pre-tax profits down 10.8 per cent from £259.6m to £231.5m for the year to December 31.

Mr Cob Stenham, chairman, said the result was strong given market conditions and the underlying strengths of the new group, formed by the merger in 1990 of Arjomar-Prioux and Wiggins Teape Appleton, had become apparent.

However, the results, compared with non-statutory pre-tax results of the enlarged group in 1990, were below analysts' expectations. Although sales volumes increased 3 per cent, group turnover was down 4 per cent from £2.6bn to £2.49bn reflecting weak prices. However, the shares rose 13 per cent.

Most of the profits fall was caused by a £25m decline at the Iberian forestry and pulp operations. A new paper machine at the Iberian Sopor-

cel subsidiary came on stream at a time when demand and prices were already weak, said Mr Stephen Walls, chief executive.

Pulp prices had fallen by a third over the past 12 months, he added.

The new Sopcel machine would adversely affect results in 1992, he said. In January, AWA broke off negotiations with South-Africa-based Mondi Paper, part of the Anglo-American group, for the sale of its 42.86 per cent stake in Sopcel.

The group's worldwide forestry and pulp operations fell into a £9.4m loss compared with a profit of £5.7m last year.

The group's results were also affected by poor paper demand throughout Europe, said Mr Walls. Demand in Germany and France had slowed, while the UK and Scandinavia remained locked in recession.

Profits from the European paper operations fell 5.2 per cent from £141.6m to £134.1m.

### Loss at Select Appointments

Select Appointments (Holdings), which operates miscellaneous business services including permanent and temporary staff placements, went sharply into reverse in the six months to October 5 ending with a pre-tax loss of £508,000 compared with a profit of £711,000.

Sales of this USM-quoted company totalled £10.1m (£31.3m) but the current figure related only to ongoing operations in the UK, Australia and New Zealand, while the previous year's included £15.3m sales of the discontinued businesses of Morgan and Banks and Select USA.

Disposal of these companies was reflected in an extraordinary charge this time of £21.1m.

### MGN Pension Trustees chairman

Mr Colin Cornwall has been appointed as independent chairman of MGN Pension Trustees. He has previously been director of pensions and company secretary at Courtlands.

### Higher margins help Kwik-Fit

By Jane Fuller

A TWO THIRDS increase in pre-tax profit is a rare sight in a recession, but Kwik-Fit Holdings, the tyre and exhaust fitter, delivered it yesterday.

By pushing operating margins up from 10 per cent to 15 per cent and reducing interest costs by nearly 24m, it turned a 17 per cent rise in sales into 66 per cent at the pre-tax level. This was in spite of losing £770,000 on asset sales, compared with a £2.04m profit.

The pre-tax figure for the year to February 29 rose to £3.1m (£19.4m) on turnover of £253.8m (£229.4 including a discontinued business). Earnings per share, helped by a lower tax rate of 30 per cent, rose 73 per cent to 13.27p (7.67p).

The previous year's pre-tax profit and earnings figures were restated from the original £24.5m and 10.22p respectively to show a reduction in the exceptional gain on a business sale. This was caused by the reinstatement of a £5.6m goodwill write-off to comply with a new accounting standard.

Operating profit, unaffected by the changes, advanced by 51 per cent to £34.5m (£22.8m).

Net debt of £19.1m at the previous year-end was turned into £3.82m cash.

Mr Tom Farmer, chairman and chief executive, said margins had been helped by an increase in sales of higher margin products, especially exhausts. Prices had gone up by 7 per cent but the cost of running a depot had been kept level by focusing on savings.

A net 13 depots were opened, bringing the total to 599, of which 480 are in the UK with most of the rest in the Netherlands, where record results were achieved. Mr Farmer said 27 outlets would be opened in the first half of this year.

Tyres, which carry a lower margin, accounted for 50 per cent of sales. There had been an upsurge in demand in December and January as tighter regulations on tread depth took effect. Most of the fleet business is in tyres.

Exhausts accounted for 32 per cent of sales. Mr Farmer said the market had got over a dip caused by manufacturers fitting longer-lasting products, which had delayed replacement.

Earnings per share were 18p (21.5p). The recommended final dividend is again 5.05p, maintaining the total at 8.35p for the year.

#### • COMMENT

AWA came to the market blemishing both its qualities as a defensive stock and a progressive dividend policy. Neither has materialised. Last year's results were uninspired, while trading conditions this year look to be increasingly difficult. A strong German market during the first half which boosted the results last year will not be repeated, and the company looks vulnerable to an increase in pulp prices which, given the state of demand for paper, it would have difficulty passing on to customers. With analysts' forecasts for next year wavering at about £219m, giving a multiple of 14, the stock looks decidedly dull. A poor defensive stock with limited recovery potential.

The outlook was dependent upon an upturn in the world economy, said Mr Walls. The sector was not out of the woods of overcapacity and low prices. Pulp prices had started to increase, but paper prices had a long way to go until we would feel comfortable. There also was still a continuing problem of poor demand, he said.

**C and W moves could save £175m next year**

By Michiyo Nakamoto

CABLE AND Wireless is restructuring its business services units and merging its personal communications network business with Unitel, a US-owned operator, in moves that will lead to savings for the group of £175m in the next year.

The UK-based international telecommunications group is, however, making an exceptional charge of £250m in the current year to March 31 to cover the costs of the restructuring.

Shares in C and W dropped sharply on the news before closing down 28p to 555p as investors were disappointed by the prospect of another year of flat earnings. In the year to March 31 1991, C and W reported pre-tax profits of 260.9m against £257m but earnings per share were flat at 31.3p.

The restructuring would provide the foundation for a more focused strategy for C and W's business services activities, an area where it expects to see the greatest competition.

C and W was not interested in building a mega-network in the world but would concentrate on areas where it already has strength. The move was aimed at "clearing the decks for the nineties," said Lord Young, chairman.

The merger of Mercury Personal Communications, a wholly owned C and W subsidiary, with Unitel, a consortium led by US West, a diversified communications company based in Colorado, brings together two of three competing operators of personal communications networks (PCNs).

It highlights the difficult market faced by groups licensed to operate PCNs or mobile communications systems based on digital cellular radio technology.

PCNs were initially heralded as a low-cost mobile system which could compete against BT's fixed-link telecommunications network.

However, the market for mobile communications has failed to grow according to the industry's initial optimistic forecasts. Mercury acknowledged that with two analogue networks - Vodafone and Cellnet - already well established, "it may well be that the market can only support one digital cellular network."

In addition, the costs of installing PCN infrastructure are prohibitively high. Mercury PCN and Unitel had already agreed last July to share the costs of building a new infrastructure for PCNs to reduce costs by about £40m.

A merger would cut costs by approximately a further £200m over the next three years, C and W said.

C and W indicated that it could tie up with Microlot, the only other PCN operator, to share a single network.

Since the UK government awarded licenses in 1989 to three consortia of several companies each to develop and operate PCNs, most have withdrawn from participation leaving only C and W, US West and Hutchinson Telecommunications.

See Lex

## S&N static at £132m in spite of underlying sales upturn

By Richard Gourlay

SMITH & NEPHEW, the international healthcare and consumer products group, yesterday reported virtually static profits of £132.4m pre-tax for 1991 in spite of a 9 per cent rise in underlying sales.

The group saw particularly strong growth in its trauma and arthroscopy division and in orthopaedic implants, which grew by 31 and 29 per cent respectively.

Mr Robinson said that in the long run Smith & Nephew would be unaffected should a Labour government be returned as its products tended to help save money by shortening a patient's stay in hospital.

The company could enjoy a short term boost after a Labour victory.

Gearing during the year fell

from 31 per cent to 23 per cent

but the tax rate rose to 27 per cent and is likely to be 29 per cent this year.

Pre-tax profits are likely to rise to at least £146m, or earnings of 9.9p, giving a prospective

#### • COMMENT

S&N is in some exciting growth markets, particularly arthroscopy and non-invasive orthopaedic implants. But until now one could not avoid wondering why the company had done so little with them, after all, earnings per share since 1988 has grown by only 4 per cent.

Mr Robinson said that in the short term Smith & Nephew would be unaffected should a Labour government be returned as its products tended to help save money by shortening a patient's stay in hospital.

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multiple of under 15.

up 2 per cent.

Turnover grew 6 per cent to £792m.

The result was achieved despite recession in the UK consumer market, a hit from currency translation that cost £8m and a sharp turn down in the US optical lens business, which cost another £7m.

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through reduced overheads. Mr Greer said he expected the losses to remain at that level for 1992. "We hope to see real movement after 1992," he said.

Both dry cleaning and textile rental had remained static in the US.

Altogether, group turnover rose from £149.2m to £154.5m.

Fully-diluted earnings per share fell from 55.1p to 49.0p.

Stripping out the property plus, however, earnings increased from 46.8p to 48.7p.

During the year, Johnson strengthened the balance sheet through cutting capital expenditure by 50 per cent to £7m and controlling costs, said Mr Greer. Gearling had been reduced from 54 per cent to 25.00

per cent.

There was a £1.7m extraordinary charge for the demolition of an old factory at Bootle, Merseyside. Mr Greer said Johnson eventually intended to expand the remaining workwear factory on the site.

The acquisition programme, put on hold last year when the recession began to bite, would be further delayed, the chairman said.

### Johnson Group dividend frozen

By Peggy Hollinger

JOHNSON Group Cleaners, one of the world's largest dry-cleaning companies, is freezing its dividend for the second consecutive year as it reported an 8 per cent decline in pre-tax profits to £16m for the 12 months to December 31.

The decline in profits was entirely due to a £1.6m fall in the property surplus. Stripping out our property gains, profits rose slightly from £15.6m to £15.8m.

Mr Terry Greer, chairman, warned that the outlook for this year was not encouraging.

"1992 must unlikely to show a big movement upwards," he said. "Another cautious year is what we are looking for."

The group proposed a final dividend of 18.7p, for a total of 25.7p. Mr Greer said that due to

the company's "extremely cautious attitude to profits in 1992, we would be unlikely to show an increase in the dividend unless something big happened".

The group's two divisions, dry cleaning and textile rental, enjoyed mixed fortunes on both sides of the Atlantic. Dry cleaning in the UK, where Johnson commands more than 20 per cent of the market, had maintained sales in a difficult environment, while textile rental had improved both turnover and margins. However, growth in textile rental by the year end.

In the US, losses at the dry cleaning franchise division had been cut from \$1m to \$250,000

through reduced overheads. Mr Greer said he expected the losses to remain at that level for 1992. "We hope to see real movement after 1992," he said.

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### Ex-Ashley chief to get pay-off

By Maggie Urry

Ashley Group, the window blind distributor and Spanish food retailer, will incur a loss in its current financial year and is paying compensation of £569,000 to Mr Tony Butler, who resigned as chief executive earlier this month.

Mr Butler resigned following disagreements over strategic and procurement from institutional shareholders for change.

Mr Alan Thomas has been appointed group managing director. He ran the window blind business and before joining Ashley was managing director of Linfield, the cash and carry company.

Mr James White, chairman, said that Mr Butler's compensation was in line with his three-year, £250,000 a year contract.

The group said that results for the year to end August "may not exceed break even" before exceptional charges.

Dividends announced

	Current payment	Date of payment	Corporation dividend	Total for year	Total last year
Arjo Wiggins	5.05	June 2	5		

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## UK COMPANY NEWS

# UniChem hits £21m and loses interest in Macarthy

By Jane Fuller

**UNICHEM**, the pharmaceuticals wholesaler, yesterday announced a 31 per cent increase in annual pre-tax profits and its withdrawal from the battle for Macarthy.

The company's decision not to renew its bid for the retailer, in spite of clearance from the Monopolies and Mergers Commission, comes a week before the first closing date for the new £95m agreed offer from Lloyds Chemists.

UniChem's profits rose from £16.4m to £21.4m last year, about £400,000 ahead of the forecast made with December's £23.5m rights issue.

The figures included a £2.5m reduction in net interest costs to £288,000. Turnover was £290.1m (£263.5m).

Mr Jeff Harris, who in May will take over from Mr Peter Dodd as chief executive, said pharmaceuticals sales grew 9 per cent, in line with the market, while the over-the-counter business was much flatter.

The account with Kingswood chemists was lost in May, when Lloyds took it over. Savory & Moore, part of Macarthy, was gained as a customer in November, but would be lost if the Lloyds bid succeeded.

Costs of the Macarthy bid

amounted to £1.03m, taken as an extraordinary item.

**• COMMENT**

It is less than two years since the pharmacist members of what was then a co-operative voted overwhelmingly for public company status. Their faith has been handsomely repaid with the share price more than doubling since the November 1990 launch. Meanwhile, pre-tax profit has grown by nearly 50 per cent since 1989. Last year was a perfect illustration of UniChem's defensive qualities, including its powers of cash generation. Net assets advanced by £26m to £111m under the care of a £3m goodwill write-off. UniChem does its job no harm by resisting the temptation to put pharmacists' names on the capital sheet, as Lloyds does.

Market growth, the withdrawal of Medicopackers as a competitor and retail expansion should help pre-tax profit to approach £30m this year, but earnings growth will be weighed down by extra equity. A prospective multiple of 14.5 to 15 on yesterday's 21p looks high enough.

See Observer

# Thames TV lower at £8.2m but beats market expectations

By Gary Mead, Marketing Correspondent

**THAMES TV**, whose London weekly broadcasting franchise expires at the end of this year, yesterday reported pre-tax profits of £2.2m for the year ended December 31, 1991, slightly down from 1990's £2.9m but rather better than analysts' forecasts of about £2m.

However, extraordinary provisions of £25.5m – made against the group's need to rapidly scale down its operations this year – meant that it recorded an overall loss of £23.5m for the year. Operating profit declined to £25.5m (£24.5m).

The Board recommended a final dividend of 7.5p, making a total of 7.5p (10p) for the year. Earnings per share fell to 4.1p (10.5p).

Thames reduced its net debt over the year by £11.5m, leaving it at £38.2m at the year-end.

Included in the extraordinary items were costs of more than £2.75m incurred in preparing the failed application to renew its broadcasting licence.

Besides forthcoming redundancy costs, an £18.5m provision was made for property which will soon be surplus to requirements. Against that Thames has benefited by some £11.5m levy relief and £9.7m corporation tax relief.

Thames has progressively shrunk its workforce from more than 1,800 in 1990. By mid-1993, when restructuring will be completed, it will have less than 250 employees worldwide.

Mr Derek Hunt, finance

director, said yesterday that £22m of the provisions will cover redundancies.

Revenue over the year grew slightly to £388m (£378m). Its share of the independent television network's advertising revenue increased to 15.22 per cent (15.21 per cent), while overall network revenue fell by 1.6 per cent. However, after discounts, advertising revenue shrank slightly to £243m (£246m).

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Mr Derek Hunt, finance

# Jobs to go in thread merger

By Daniel Green

**COATS VIYELLA**, the textiles company, will on April 6 create Britain's biggest thread maker by merging its JEP Coats division with English Sewing, which it acquired in May 1991 when it bought Tootal after a bitter takeover battle.

The new company, Coats Ltd, will have annual sales of £60m and take about 40 per cent of the UK thread market by value.

The merger will lead to 350 job cuts, mostly at JEP Coats' manufacturing operations in Paisley, Scotland. Mr Nick Kent, managing director of the merged company, said yesterday that staffing across Coats Ltd would be down to 600

within a year.

JEP Coats is the junior in the partnership, with about 17 per cent of the UK market. The combined company will account for about 7 per cent of Coats Viyella's worldwide thread sales.

The merger will take place a few days after Coats Viyella publishes its results for 1991 on March 27. The figures will be closely watched by analysts because they will include eight months of trading after the merger with Tootal.

Coats Viyella is expected to have made pre-tax profits of about £10.8m, a slight improvement on 1990.

It has already shed some

jobs since the merger, but cuts would have been higher in the thread division had Tootal not closed two spinning mills at Belper and Matlock in Derbyshire in March 1991 with the loss of 220 jobs.

Mr Kershaw said that these job cuts had helped efficiency. More than 90 per cent of Coats Ltd's products are made, dyed or finished in the UK at plants in Scotland, Northern Ireland and Derbyshire, Leicester.

Its main competitors in the UK are Leicester-based Donisthorpe, owned by DMC, the French textile group, and Oxley Threads, a family-owned business in Ashton-under-Lyne, Greater Manchester.

Mr Derek Hunt, finance

# Steetley attacks Redland in final missive to holders

By Andrew Taylor, Construction Correspondent

**STEETLEY** yesterday made a final appeal to shareholders to reject a £50m bid from Redland, its rival building materials group.

Redland's increased offer of 87 shares for every 100 Steetley shares is due to close at 1pm next Thursday. A cash alternative is pitched at 96p per share.

Steetley, in a document sent yesterday to its shareholders, said that the offer was worth only approximately 11 times 1990 earnings. This was a fairer measure of the company's performance

than 1991 earnings, which had been hit by one of the worst downturns in UK construction for half a century.

The offer was equivalent to an exit multiple of only 12 times average earnings of the last five years, according to Mr David Donne, Steetley's chairman. He said in a letter to shareholders: "Redland is trying to buy your company in the trough of recession at a price which undervalues Steetley and ignores its recovery prospects."

The group estimates that about 18

institutions control about 35 per cent of its shares. It argues that Redland is trying to pick up, on the cheap, its strong market positions in French aggregates, British bricks and in aggregate and ready-mix concrete in the Madrid area.

It says that its markets are poised to recover in the UK, where it has made substantial cost savings reducing its labour force by about 15 per cent since 1989. Brick sales in North America are expected to rise by about 18 per

cent this year.

Mr Robert Napier, Redland chairman, said Steetley's defence showed "impudent optimism about future recovery".

"Steetley is offering unrealistic hopes for UK recovery, delayed cost cutting and speculative future land-fills profit" he said.

Redland's offer would provide Steetley shareholders with immediate capital and income uplifts, Mr Napier added.

**NEWS DIGEST**

down paid £1.4m for an 8.7 per cent stake. Mr Paul Lever was recruited as chairman from Crown Paints, where he was chief executive.

Mr Lever said gearing was only 10 per cent and the group was looking for more acquisitions to broaden its base of products sold through mass market outlets.

**Stag cautious despite 75% leap**

Despite continuing difficult trading conditions, Stag Furniture Holdings, the Nottingham-based cabinet furniture manufacturer, lifted profits for 1991 by 75 per cent.

Net profits emerged at £4.3m (£4m), equal to earnings of 18.9p (17.61p). A proposed final dividend of 1.5p makes a 75p (5.1p) total.

Modest advance to £2.64m at Ferrum

Ferrum Holdings, the engineering group, reported a 3 per cent advance in pre-tax profits, from £2.5m to £2.64m in the 1991 year. Turnover was higher at £44.3m, against £41.9m.

The pre-tax figure was struck on lower net interest charges of £324,000 (£705,000), an exceptional provision of £250,000 relating to the company's planned move to Edinburgh.

Earnings per share came out at 7.13p (6.16p) and a final dividend of 1.4p is proposed making a total of 2.5p (2.35p).

Lionheart sharply ahead at £2.63m

Lionheart, the housewares, paint brushes and retail display equipment group formerly known as Spong, returned to the dividend list after a three-year absence for reconstruction.

Pre-tax profits for 1991 amounted to £2.63m, sharply ahead of the previous year's £704,000. Turnover rose some 33 per cent to £32.3m (£17.8m).

A dividend of 0.3p is proposed, payable from earnings of 1.4p (0.62p). This dividend was explained by reorganisation benefits, Mr Ryan said. The increase came on turnover down 6 per cent at £26.8m.

Earnings per share jumped to 16.4p (6.1p); a proposed final dividend of 4p brings the total for the year to 6.5p (5.5p).

Arcolectric falls to £318,300

Arcolectric, a maker of lighting and other electrical equipment, suffered a downturn from £246,665 to £218,299 in pre-tax profits in 1991 although turnover showed a marginal increase to £10.88m.

Mr Rodney Collier, chairman, said the reduced profit was explained by reorganisation costs and lower than expected sales at the end of the year. He said the current sales outlook was good.

Earnings per share came through at 3.8p (1.8p) and the proposed final dividend is 0.56p to make 1.11p (1.05p).

**Ferromet statement on US subsidiary**

Ferromet Group, which supplies raw materials to the stainless steel industry, stated that an involuntary petition under Chapter 11 of the US Bankruptcy Code, was filed in Texas on Tuesday against Ferromet Resources, the group's principal operating subsidiary in the US, by certain of its bankers.

This followed an announcement on March 6 that the offshoot was expecting to report substantial losses.

**Net assets down at BZW Convertible**

Net asset value per ordinary share of the Law Debenture Corporation rose by 17.3 per cent, from 363.4p to 426.3p, over the year to end-December.

Net profits emerged at £4.3m (£4m), equal to earnings of 18.9p (17.61p). A proposed final dividend of 1.5p makes a 75p (5.1p) total.

Vinten moves ahead to record £9.2m

Vinten, the broadcast and photographic systems company, increased pre-tax profits by 6 per cent from £2.85m to a record £3.1m, in the year to December 31. Turnover was little changed at £63.3m.

Mr Humphrey Wood, chairman, said that the performance reflected the anticipated recovery in profits from the surveillance systems division, which entered 1992 with a strong order book, and lower interest costs resulting from a further reduction in borrowing.

Earnings per share were 12.04p (11.39p) and the dividend total is increased from 6.2p to 6.5p with a proposed final of 4.8p.

M&G Income net asset value at 52.04p

M&G Income Investment Trust, which came to the market last October, reported

net revenue of £3.77m for the period to January 31.

Earnings per income share emerged at 1.53p and an interim dividend of 0.75p is declared.

Net asset value amounted to 52.04p per capital share and 35.18p per zero dividend preference share.

RPS falls sharply into the red

RPS Group, the environmental consultancy, fell sharply from pre-tax profits of £1.74m to losses of £28,000 in the year to December 31.

The decline was struck after exceptional charges, relating to reorganisation, of £25.04m.

Turnover slipped to £8.83m and the cost of sales grew to £5.31m (£5.72m), leaving gross profits down at £2.52m (£3.91m).

Losses per share emerged at 3.63p (earnings 9.49p) and the final dividend is reduced to 0.6p for a total of 2p (3.2p).

Belgians buy Cresta Holidays for £8.42m

Cresta Holidays, the UK short holiday operator, has been bought by Sun International of Belgium for about £8.45m (£2.82m).

Mr Mark Vanpoerkerke, Sun's general manager, said Cresta's management would remain in place and the UK company would continue to function independently. Mr Vanpoerkerke will join Cresta's board.

Cresta had turnover last year of £20m and carried over 100,000 passengers.

Thornton Asian net assets improve

Net asset value per share of Thornton Asian Emerging Markets Investment Trust stood at 65.8p at the December 31 year end against 61.9p 12 months earlier.

Gross income increased 5 per cent from £2.15m to £2.37m.

A same again dividend of 0.56p is proposed, payable from earnings per share of 0.55p (0.5p).

**Scottish Asian assets at \$11.41**

The Scottish Asian Investment Company, launched two years ago by Murray Johnstone, the fund management group, had a net asset value per share of \$11.41 (£40p) at January 31 compared with \$9.35 a year earlier.

Losses for the six month period worked through at 10.21 cents per share, or 8.51 cents assuming full conversion of warrants.

Recovery continues at World of Leather

Following its return to profits in the first half, World of Leather, the USM-listed furniture retailer, reported a further advance in the rest of the year to December 31 ending with pre-tax profits of £15.000, against losses of £823,000.

Financial Times Friday March 20 1992

**Arcoelectric falls to £318,300**

Arcolectric, a maker of lighting and other electrical equipment, suffered a downturn from £246,665 to £218,299 in pre-tax profits in 1991 although turnover showed a marginal increase to £10.88m.

## COMMODITIES AND AGRICULTURE

## Brazilian moves spark rally in coffee prices

By Bill Hinchberger in Sao Paulo and David Blackwell in London

**WORLD COFFEE** prices moved sharply upwards yesterday on overnight news that Brazil's private sector had given the government the go-ahead for a new international coffee pact with economic clauses.

While it remains far from clear exactly what the proposals would entail, Brazilian government officials say that by next week the details will be ironed out on the negotiating position. They will present it to the International Coffee Organisation meeting in London next month.

London's May robusta contract closed last night at \$874 a tonne, up \$15 on the day, but still \$1 below the high struck during trading last Thursday when Brazilian exporters announced that they were ending their opposition to an export quota system.

In New York, the May arabica contract was 12 cents up by midday at 74.9 cents a lb. Leading associations in all sectors of Brazil's coffee industry - of growers, processors, exporters and instant coffee producers - have reached a

consensus in favour of some sort of international quota system. This has convinced the government to run counter to its free market philosophy and support controls on the coffee trade.

As the world's leading producer of coffee, Brazil is being cautious about the effects of a bold announcement of its goals in the negotiations. "This is an enormously sensitive issue," admitted Mr Clodovil Huguenot Filho, the foreign minister's representative at the Wednesday meeting. "It can affect the market, so we are going to be very careful."

Despite the apparent common front in the Brazilian private sector, there are still many dissenting voices opposed to the establishment of quotas. This may help determine the attitudes of Brazilian negotiators at the April 3 meeting of producer countries that will precede the general talks.

Last year, Brazil exported 21m sacks, 33 per cent of the global supply. Mr Pedro de Camargo Neto, president of the Brazilian Rural Society, a pro-

ducer group opposed to quotas, believes that most Brazilian private sector representatives are not inclined to accept a significant reduction in their output.

"If we go to quotas, it will have to be 30 per cent," he said. "Even my colleagues who are in favour of quotas believe that it has to be an agreement for Brazil."

Mr Lawrence Easby, analyst with GNI, the London futures brokers, said last night that the Brazilians would have little option but to go for export quotas. The abandonment of export quotas in July 1989 is thought to have cost Latin American producers \$6bn in lost revenues.

Observers believe the April ICO meeting will not end with any concrete proposals for a new coffee agreement, but that negotiations will be well in hand. "I think it's very positive," said one analyst yesterday.

"It's the first time for two or three years that the Brazilians have tried to be helpful," said a trader.

## Strike hits Australian nickel mine

**WESTERN MINING** Corporation, the Australian resources group, yesterday refused to comment on a further outbreak of industrial action at its troubled Kambalda nickel mining site in Western Australia, writes Kevin Brown in Sydney.

However, the Australian Workers' Union said workers were on indefinite strike over a claim for higher piece work rates for transporting ore to the surface. Mr Ray Delbridge, president of the union's mining division, said there was a "stalemate" between the union and the company. He said no meetings had been scheduled with WMC management.

"The guys have simply lost all confidence in management [and] there has been a complete breakdown in communication. This issue has been bubbling along since September," Mr Delbridge said.

The strike is understood to have affected supplies of ore for smelting, but both Kambalda mills were said to be working. The smelter is also fed by other WMC mines in the area.

WMC shares fell 12 cents to \$4.73 (\$2.08) on the Australian Stock Exchange as news of the strike filtered through.

The group lost 14 days nickel production in the December quarter because of industrial action over proposals to replace five-day working with continuous mining in shifts over seven days. WMC announced in November that it intended to abandon plans for an A\$105m expansion of nickel production at Kambalda because of opposition from the union, which it said had "reneged" on an earlier deal.

The proposed expansion would have increased deep mining at several mines in the Kambalda area, where WMC produces about 35,000 tonnes of nickel a year.

## Optimism costs smelters dear

By Kenneth Gooding, Mining Correspondent

**ALUMINUM PRODUCERS** had only themselves to blame for present excess supply, high stocks and low prices, suggested Mr Ivor Kirman, marketing director of Inco Europe.

He said metals businesses could broadly be classified into two groups - those run by optimists and those run by realists. "Metals [industries] which were run by optimists typically have expanded capacity too fast, now have more than 30 per cent overcapacity and have built up substantial finished stocks. Examples include aluminium and charge chromium [ferrochromium]."

"Metals run by realists typically have capacity only marginally over current demand and have built up limited stocks. Examples include copper and nickel," Mr Kirman pointed out. At a Canadian Mining Investment seminar in London last week, he insisted.

Mr Kirman said the "realists" were clearly in better shape to weather the present recession and would be the first to benefit from any price recovery.

The optimists are currently suffering and will have to wait for their reward until later in the decade."

Experience suggested that when stocks of a metal were less than about six weeks' consumption there was the potential for any significant demand improvement to lead to a dramatic price rise, Mr Kirman pointed out. Conversely, if stocks exceeded three to four months' consumption, there would be enough metal to meet restocking demand and prices were unlikely to flare up.

"Between the two is an interesting area where price will be most strongly influenced by the actual behaviour of producers, converters and fabricators."

At present copper stocks represented five to six weeks of consumption; nickel stocks six to eight weeks; zinc, six to eight weeks; aluminium eight

to ten weeks; charge chrome 12 to 15 weeks and molybdenum 40 weeks.

On this basis, "nickel and copper are in relatively good shape, aluminium less so, charge chrome and molybdenum look like bad cases requiring a long, sustained demand boom to move prices dramatically."

Mr Kirman said that the greatest uncertainty in the metals markets was about "diseases" exports from the former Soviet Union. Confusion was likely to last at least another year. "While it reigns, decision making in the metals industry will be even riskier than usual."

Inco, the western world's biggest nickel producer, estimated that the Commonwealth produced about 300,000 tonnes of nickel last year and consumed domestic 160,000 tonnes. This left 30,000 tonnes for export to the former eastern bloc countries and 110,000 for export to the west. This year CIS production would be down but domestic consumption was likely to fall even further.

## Gold price retreat continues

By Kenneth Gooding

AS GOLD slumped to a new nine-year low yesterday dealers desperately attempted to identify the east European central bank said to be responsible for the wave of selling that has put relentless downward pressure on the price this week.

Ms Rhona O'Connell, analyst with the Williams de Broil financial services group, pointed out that once the market identified the bank, it would know how much gold was likely to be sold. She said the Baltic states, which had six tonnes of gold retained by the UK and Sweden recently, were most likely to be responsive.

Five central banks - those of Poland, Hungary, Romania, Czechoslovakia and Bulgaria - told Reuter they had not sold the gold.

In London at one stage yesterday the metal's price dropped to \$336.5 a troy ounce. It closed at \$366.65, down \$2.75.

## Honduras legislates for farm recovery

Ian Walker reports on a wide-ranging reform of agricultural laws

**T**HE HONDURAS government is boasting that it has "the most comprehensive agricultural policy law in Latin America" after the passing earlier this month of an important measure streamlining farming legislation. And it now expects the disbursement during April of a \$70m agricultural sector structural adjustment loan from the World Bank and Interamerican Development Bank, which was conditional on the reform package.

The measure, which amends 20 previous laws and decrees, clarifies land tenure rules and pricing and credit policies, and aims to reinforce the boost to agriculture from 1990's temporary devaluation, which triggered price rises.

The legislation follows tortuous negotiations between the government, ranchers and peasant organisations. A mid-1991 draft drew heavy criticism from peasants but the final version is supported by the leaders of about 80 per cent of organised peasants. Left wing protostars blocked roads in some parts of the country, reviving the tactics successful earlier in forcing the reversal of a forestry concession to Stone Container Corporation, the US paper group. But they failed to make much impact on the National Congress.

On land tenure, the law simplifies the 1975 Land Reform, leaving just two grounds for compulsory redistribution: abandonment for 18 months (or two years in exceptional cases), and individual holdings above the (generally high) ceilings established in the 1975 law. Joint ownership, renting and technically inefficient exploitation all disappear as grounds for redistribution. Mr Roger Norton, an American economist, the major intellectual influence behind the law - hopes that market incentives will succeed where bureaucratic rules failed. The single greatest lesson of eastern Europe is that you can't mandate efficiency from the state," he says.

The law also scraps the five-hectare minimum area for land titles, and requires the National Agrarian Institute to speed the land titling process. These measures aim to boost investment, by giving farmers an incentive to make improvements and by establishing loan collateral to increase their access to credit.

Members of Honduras' 2,800 land reform co-operatives will receive individual, negotiable shareholdings and will be allowed to break their farms up into personal units. Future land reform beneficiaries - which for the first time will include women in their own right - will decide the form of their tenure for themselves. Under the 1975 law, the institute promoted large scale co-operative enterprises, which generally proved unsuccessful. During 1991 there was a controversial wave of sales of north coast co-operative land to banana companies. In future, such sales will carry a

sharp fluctuation in world prices. Linked to this is the opening of free trade in grains within Central America, and Honduras hopes to be a net exporter to the region, as it was in the 1960s.

The government hopes these changes will stabilise grain prices at profitable levels. At the end of 1991, price collapsed when private traders linked to the armed forces imported large volumes of rice and maize just before the national harvest. They were encouraged by a temporary reduction in import tariff to 5 per cent, leading to allegations of corruption from opposition politicians. As a result the imports, producer price rose to 100 kg, discrediting the agricultural liberalisation strategy in the eyes of many producers. The 10 per cent tariff levels should keep prices above \$4 a quintal during 1992.

Other important changes in the modernisation law include the rationalisation of the state agricultural development bank, Banadesa. The bank's trust fund activities are to be transferred to a new network of rural credit houses managed by peasant organisations and in future, Banadesa lending will concentrate on small grain producers, with loans to state bodies banned and big farmers excluded. A state land bank is to be established to reinforce the land reform process and reform beneficiaries are to receive grants of seed, capital.

## Mexican oil giant raises production

**PETROLEOS MEXICANOS**, Mexico's oil giant, has celebrated the 54th anniversary of its foundation by releasing a string of figures revealing increases in production and export volumes and productivity improvements, writes Damian Fraser in Mexico City.

Nevertheless, the news was tempered by yet another fall in Pemex's official reserves to 65bn barrels, in oil equivalent terms, from 65.5bn in 1990. Further, income from hydrocarbons and petrochemicals exports dropped from \$10bn in 1990 to \$8.15bn last year.

reflecting lower oil prices, and Mexico imported a record \$125bn worth of petroleum and petrochemical products, mainly due to purchases abroad of an average 68,200 barrels of oil a day.

Overall, Mexico's trade surplus in oil fell from \$9bn in 1990 to \$6.5bn last year.

The apparent contradiction between rising production and increasing imports stems from buy-covering, some industry off-take, and talk of funding all helped to support prices lifting the market off low levels reached on unconfirmed rumours of origin sales. The market was still looking for estimates of the Ivory Coast nut-crop which could be more than 125,000 tonnes. In Chicago widespread market talk of legitimate damage to WHEAT crops in the High Plains region contributed to firmer prices by midday.

As a result the availability of world supplies for 1991-92 has

remained unchanged at 2.45m tonnes clean in spite of the unprecedented level of stocks carried forward from the previous season. This was accumulated before Australia and New Zealand returned to a free market in wool early last year.

Stocks carried forward from 1990-91 are now put at a record 719,000 tonnes clean, 37 per cent up on the previous season.

At current rates this represents about eight months' requirements by the main importing countries.

The latest estimate of wool production this season is 1.73m tonnes clean. "This takes production back to what it was in the mid-eighties," says the report.

## Wool demand moves ahead of production

By David Blackwell

**RAW WOOL** demand is outstripping new supplies for the first time in several years, leading to better prices and the chance for the orderly disposal of stocks, according to the International Wool Textile Organisation.

The US, Japan and Italy appear to be leading the textile industry out of recession, while there is strong growth in demand from China. The organisation says in a new publication entitled International Wool Textile Overview. Latest figures show a 1 per cent year-on-year increase in wool textile manufacturing activity after almost three years of decline.

"The progress, albeit small, that is being made towards

liquidating the stockpiles in Australia and New Zealand gives room for greater optimism for the future," the report suggests.

Wool growers in Australia, the world's biggest supplier, have sharply reduced their flocks not only because of the financial hardship following the end of the Australian Wool Board's price support mea-

sure, but also through drought and other adverse climatic factors.

The latest indications are that world wool production has been cut back by as much as a tenth," the report says. Almost three-quarters of the cut has been achieved by the Australians.

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## LONDON STOCK EXCHANGE

# Equities steadier but remain nervous

By Terry Byland, UK Stock Market Editor

**ATTEMPTS** by the London stock market to recover yesterday from its post-Budget gloom were restrained by disappointing statistics on unemployment, wages and unit wage costs, and by mixed signals from the public opinion polls.

The brightest feature was the improvement in stock index futures, where the March contract on the FTSE Index closed at a premium to cash for the first time for several sessions.

At the opening, the stock market decided to respond to the latest Gallup poll, indicating a two-point lead for the governing Conservative party, rather than to an NOP poll showing a four-point lead for Labour. Shares opened higher but the gain was increased to plus 13 on the Footsie only

Account Dealing Dates		
First Deadline	Mar 23	Apr 6
Order Deadlines	Mar 8	Apr 25
Last Deadline	Mar 20	Apr 3
Account Day	Mar 30	Apr 13
Day 5	May 5	

\*One-day deadline may take place from 8.30 am two business days earlier.

after the stock index futures made a firm start.

The gain was as swiftly reversed when the March futures contract temporarily shed its premium against the underlying cash market, where the Footsie fell to a net loss of 9.8, bringing it to within five points of the 2,350 mark.

Both markets were undermined by news of a further rise in UK unemployment last month, a factor seen as further

damaging the government's re-election chances and thus increasing the danger of a "hung" parliament.

However, the market later rallied, and was helped by a firm start on Wall Street, where the Dow gained 9.61 in early trading.

The final reading put the FTSE Index at 2,467.6, for a gain on the day of 2.9 points. Trading volume remained disappointing and the City of London was still very nervous regarding the progress of the government's re-election campaign. Today brings the close of the Budget trading account in equities, and leaves the market facing a loss of around 130 Footsie points over the period.

UK securities markets have shown disappointment with the size of the Public Sector

Borrowing Requirement disclosed in the chancellor's Budget speech and also by the dwindling hopes for a cut in base rates.

Stock volume edged higher to 484.3m shares from Wednesday's 484.8m; but Wednesday's retail or customer value was low at £267.2m, indicating once again that the big institutions are staying on the sidelines until the political outlook clears.

The FTSE Index finally provided little guide to the market's mood, because it was distorted by movements in a handful of leading shares, Cable and Wireless fell heavily, taking an effective two points off the Footsie, after confirming a re-organisation plan. On the other side of the scale, Midland continued to advance,

although some selling was seen at the day's high point; the market hoped for further developments in the merger situation but traders were also taking profits.

Shares in the other UK clearing banks also continued to attract interest as the market wondered what else is in store. Indications that at least one other UK bank had shown interest in acquiring Midland appears to open the door to further reshaping of the industry.

The Midland move also reflected bid speculation across the range of the market, with some building stocks moving higher as investors tried to identify likely victims in a sector badly shaken by the impact of high domestic interest rates on the construction industry.

come under heavy selling pressure recently, reacting to the weakness of crude oil prices.

## Demand for Tarmac

Tarmac, the building materials and construction group, attracted a welter of speculative buying as the market reacted to another wave of stories that Minerva, the international conglomerate associated with the South African mining magnate Mr Harry Oppenheimer, was about to launch a bid for the UK company.

At the close, Tarmac shares were 14 higher at 128p, having reached 142p earlier. The market had been alerted to the bid rumours by the level of turnover; 10m shares was by far the heaviest activity during a single session since January 1991.

Although sceptical about the bid stories, building sector specialists said Minerva had already shown its hand in seeking building materials' assets in the past by launching its ultimately unsuccessful bid for Consolidated Gold Fields (ConsGold) around two years ago. Among ConsGold's most sought after assets was Amey Roadstone, the hugely successful aggregate business that ConsGold acquired during the 1970s.

## BAT pleases

Delight over the dividend helped BAT Industries to climb 27 to 667p in active trading of 3.6m shares as analysts became increasingly positive on the stock.

Securities house Hoare Govett issued a buy recommendation and a positive note on the company which is expected to beat client today. Traders said other brokers were contemplating such a move following the release of BAT's strong 1991 results on Wednesday.

Hoare analyst Mr Richard Workman said: "We have

raised our rating on the back of the results, which were every bit as good as one could hope." The brokerage concern shifted BAT to a buy from unvalued, and lifted its 1992 profit estimate by £25m to £145m.

Smith New Court, the stock broker, was said to have placed the majority of a line of 4.5m C.E. Heath shares at 355p, having purchased them for 380p.

Guardian Royal Exchange shot up 13% to 128p on exceptionally heavy turnover of 14m shares after the group revealed increased losses slightly less than the market had expected and a reduced dividend when many specialists had been looking for the dividend to be omitted. In recent months the market has responded to intermittent rumours that an overseas stakeholder has been at work in GBE, although no hard evidence of stakebuilding has emerged to date.

Midland Bank rose 10 more to 350p, with speculators still betting on a bid from Hong Kong and Shanghai Banking in excess of 75p a share and possibly as much as 400p. It was pointed out by traders, however, that a number of institutions had been aggressive sellers at the 350p mark.

Selling in the futures market was said to be behind a continuing slide in Glaxo Holdings, which lost 10 to 756p. Analysts added that wholesalers and chemists were concerned about Glaxo's UK distribution methods and this was hurting sentiment.

An announcement by SmithKline Beecham that its Relafen arthritis drug is to be made available in the US helped the shares fall to 350p.

A large agency cross by Lehman Brothers provided backing for Fisons, which rose 4 to 365p on turnover of 7.3m shares. The investment bank crossed 3m shares with institutions at 365p. It was the final

part of a large sell order which Lehman has been handling over the past few days.

Specialty chemicals company Laporte fell 13 to 564p ahead of full-year results due next Tuesday. These are not expected to be bad but are likely to herald the placing of Solvay's 8 per cent stake in the company.

Pharmaceutical retailer UniChem gained 4 to 212p after reassuring comments in the statement accompanying the 1991 results. Profits fell by to £231.5m, below analysts' expectations of about £240m.

Engine-maker Rolls-Royce put on a good performance on a number of considerations, not least an upbeat presentation on Wednesday evening to institutions at Hoare Govett, its broker. There was also talk of strong US buying of the shares, which closed 8 up at 157p, after a recent New York presentation.

Smith New Court, turned buyer of Johnson Matthey, the shares adding 3 at 365p. Mr Peter Delighton, a Smith analyst, said the move was prompted by increased demand for catalytic converters in Europe, and also the US.

## MARKET REPORTERS:

Colin Millham, Peter John, Steve Thompson, Christopher Price.

■ Other market statistics, including the FT-Autocars Share Indices, Page 24.

## Lasmo strong

Another strong performance by Lasmo, which recently won control of Ultramar and is now among the UK's most important oil exploration stocks, left the shares 6 higher at 170p on good turnover.

The market picked up hints that Lasmo has sold its interest in the Wilmington oil refinery, located on the West Coast of the US.

The oil group inherited Wilmington when it acquired Ultramar last December. During the bid battle, Lasmo pledged to sell a number of Ultramar's businesses, including Wilmington. Ultramar paid more than £250m for its stake in the refinery in 1988.

Lasmo is scheduled to report preliminary figures next Wednesday, and is therefore in the statutory "closed period" during which it is prevented from disclosing price sensitive information.

Along with other oil exploration stocks, Lasmo shares have

## NEW HIGHS AND LOWS FOR 1991/92

Period	Notes	Price £	High	Low	Yield	Date	Notes	Price £	High	Low	Yield	Date
1 Jan - 31 Dec 1991	1991/92	100.00	101.00	99.00	10.00	31 Dec 1991	1991/92	100.00	101.00	99.00	10.00	31 Dec 1991
1 Jan - 31 Dec 1992	1992/93	100.00	101.00	99.00	10.00	31 Dec 1992	1992/93	100.00	101.00	99.00	10.00	31 Dec 1992
1 Jan - 31 Dec 1993	1993/94	100.00	101.00	99.00	10.00	31 Dec 1993	1993/94	100.00	101.00	99.00	10.00	31 Dec 1993
1 Jan - 31 Dec 1994	1994/95	100.00	101.00	99.00	10.00	31 Dec 1994	1994/95	100.00	101.00	99.00	10.00	31 Dec 1994
1 Jan - 31 Dec 1995	1995/96	100.00	101.00	99.00	10.00	31 Dec 1995	1995/96	100.00	101.00	99.00	10.00	31 Dec 1995
1 Jan - 31 Dec 1996	1996/97	100.00	101.00	99.00	10.00	31 Dec 1996	1996/97	100.00	101.00	99.00	10.00	31 Dec 1996
1 Jan - 31 Dec 1997	1997/98	100.00	101.00	99.00	10.00	31 Dec 1997	1997/98	100.00	101.00	99.00	10.00	31 Dec 1997
1 Jan - 31 Dec 1998	1998/99	100.00	101.00	99.00	10.00	31 Dec 1998	1998/99	100.00	101.00	99.00	10.00	31 Dec 1998
1 Jan - 31 Dec 1999	1999/2000	100.00	101.00	99.00	10.00	31 Dec 1999	1999/2000	100.00	101.00	99.00	10.00	31 Dec 1999
1 Jan - 31 Dec 2000	2000/2001	100.00	101.00	99.00	10.00	31 Dec 2000	2000/2001	100.00	101.00	99.00	10.00	31 Dec 2000
1 Jan - 31 Dec 2001	2001/2002	100.00	101.00	99.00	10.00	31 Dec 2001	2001/2002	100.00	101.00	99.00	10.00	31 Dec 2001
1 Jan - 31 Dec 2002	2002/2003	100.00	101.00	99.00	10.00	31 Dec 2002	2002/2003	100.00	101.00	99.00	10.00	31 Dec 2002
1 Jan - 31 Dec 2003	2003/2004	100.00	101.00	99.00	10.00	31 Dec 2003	2003/2004	100.00	101.00	99.00	10.00	31 Dec 2003
1 Jan - 31 Dec 2004	2004/2005	100.00	101.00	99.00	10.00	31 Dec 2004	2004/2005	100.00	101.00	99.00	10.00	31 Dec 2004
1 Jan - 31 Dec 2005	2005/2006	100.00	101.00	99.00	10.00	31 Dec 2005	2005/2006	100.00	101.00	99.00	10.00	31 Dec 2005
1 Jan - 31 Dec 2006	2006/2007	100.00	101.00	99.00	10.00	31 Dec 2006	2006/2007	100.00	101.00	99.00	10.00	31 Dec 2006
1 Jan - 31 Dec 2007	2007/2008	100.00	101.00	99.00	10.00	31 Dec 2007	2007/2008	100.00	101.00	99.00	10.00	31 Dec 2007
1 Jan - 31 Dec 2008	2008/2009	100.00	101.00	99.00	10.00	31 Dec 2008	2008/2009	100.00	101.00	99.00	10.00	31 Dec 2008
1 Jan - 31 Dec 2009	2009/2010	100.00	101.00	99.00	10.00	31 Dec 2009	2009/2010	100.00	101.00	99.00	10.00	31 Dec 2009
1 Jan - 31 Dec 2010	2010/2011	100.00	101.00	99.00	10.00	31 Dec 2010	2010/2011	100.00	101.00	99.00	10.00	31 Dec 2010
1 Jan - 31 Dec 2011	2011/2012	100.00	101.00	99.00	10.00	31 Dec 2011	2011/2012	100.00	101.00	99.00	10.00	31 Dec 2011
1 Jan - 31 Dec 2012	2012/20											







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	Bld Price	Offr + w	Yield	Grns		Bld Price	Offr + w	Yield	Grns		Bld Price	Offr + w	Yield	Grns		Bld Price	Offr + w	Yield	Grns		Bld Price	Offr + w	Yield	Grns		Bld Price	Offr + w	Yield	Grns	
Norwich Union Life Insurance Soc-Cent.						Provident Mutual Life Assoc Asso-Cent.					Sophisticated Amicable					Wesleyan Assurance Society					Provident Capital International Ltd					J. D. Ward Financial Services Ltd				
Prudential & Unilever Plc Fund						Life Assoc Insur					120 St Vincent St, Glasgow					1 J. Ingrey, London, WC2R 0AD					SGCSC Ltd					Refinedgold Asset Management - Cent.				
Industry Share Fund	650.0	609.9	-1.9			First Imperial Inv	152.1	162.5	2.6		120 St Vincent St, Glasgow	041-249 2233				1 J. Ingrey, London, WC2R 0AD	071-224 4321				SGCSC Ltd	152.1	162.5	2.6		SGCSC Ltd	152.1	162.5	2.6	
Property Fund	258.3	272.6	-0.4			Dividend Inv	152.1	142.2	-0.1		120 St Vincent St, Glasgow	041-249 2233				1 J. Ingrey, London, WC2R 0AD	071-224 4321				SGCSC Ltd	152.1	162.5	2.6		SGCSC Ltd	152.1	162.5	2.6	
Prudential Inv Fund	120.1	117.1	-0.5			Prudential Inv	152.1	162.5	2.6		120 St Vincent St, Glasgow	041-249 2233				1 J. Ingrey, London, WC2R 0AD	071-224 4321				SGCSC Ltd	152.1	162.5	2.6		SGCSC Ltd	152.1	162.5	2.6	
Prudential Inv Fund	120.1	117.1	-0.5			Managed Inv	152.1	162.5	2.6		120 St Vincent St, Glasgow	041-249 2233				1 J. Ingrey, London, WC2R 0AD	071-224 4321				SGCSC Ltd	152.1	162.5	2.6		SGCSC Ltd	152.1	162.5	2.6	
Prudential Inv Fund	120.1	117.1	-0.5			Equity Inv	152.1	162.5	2.6		120 St Vincent St, Glasgow	041-249 2233				1 J. Ingrey, London, WC2R 0AD	071-224 4321				SGCSC Ltd	152.1	162.5	2.6		SGCSC Ltd	152.1	162.5	2.6	
Prudential Inv Fund	120.1	117.1	-0.5			Perf Ind Inv	170.9	162.5	-0.1		120 St Vincent St, Glasgow	041-249 2233				1 J. Ingrey, London, WC2R 0AD	071-224 4321				SGCSC Ltd	152.1	162.5	2.6		SGCSC Ltd	152.1	162.5	2.6	
Prudential Inv Fund	120.1	117.1	-0.5			Perf Ind Inv	170.9	162.5	-0.1		120 St Vincent St, Glasgow	041-249 2233				1 J. Ingrey, London, WC2R 0AD	071-224 4321				SGCSC Ltd	152.1	162.5	2.6		SGCSC Ltd	152.1	162.5	2.6	
Prudential Inv Fund	120.1	117.1	-0.5			Perf Ind Inv	170.9	162.5	-0.1		120 St Vincent St, Glasgow	041-249 2233				1 J. Ingrey, London, WC2R 0AD	071-224 4321				SGCSC Ltd	152.1	162.5	2.6		SGCSC Ltd	152.1	162.5	2.6	
Prudential Inv Fund	120.1	117.1	-0.5			Perf Ind Inv	170.9	162.5	-0.1		120 St Vincent St, Glasgow	041-249 2233				1 J. Ingrey, London, WC2R 0AD	071-224 4321				SGCSC Ltd	152.1	162.5	2.6		SGCSC Ltd	152.1	162.5	2.6	
Prudential Inv Fund	120.1	117.1	-0.5			Perf Ind Inv	170.9	162.5	-0.1		120 St Vincent St, Glasgow	041-249 2233				1 J. Ingrey, London, WC2R 0AD	071-224 4321				SGCSC Ltd	152.1	162.5	2.6		SGCSC Ltd	152.1	162.5	2.6	
Prudential Inv Fund	120.1	117.1	-0.5			Perf Ind Inv	170.9	162.5	-0.1		120 St Vincent St, Glasgow	041-249 2233				1 J. Ingrey, London, WC2R 0AD	071-224 4321				SGCSC Ltd	152.1	162.5	2.6		SGCSC Ltd	152.1	162.5	2.6	
Prudential Inv Fund	120.1	117.1	-0.5			Perf Ind Inv	170.9	162.5	-0.1		120 St Vincent St, Glasgow	041-249 2233				1 J. Ingrey, London, WC2R 0AD	071-224 4321				SGCSC Ltd	152.1	162.5	2.6		SGCSC Ltd	152.1	162.5	2.6	
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Prudential Inv Fund	120.1	117.1	-0.5			Perf Ind Inv	170.9	162.5	-0.1		120 St Vincent St, Glasgow	041-249 2233				1 J. Ingrey, London, WC2R 0AD	071-224 4321				SGCSC Ltd	152.1	162.5	2.6		SGCSC Ltd	152.1	162.5	2.6	
Prudential Inv Fund	120.1	117.1	-0.5			Perf Ind Inv	170.9	162.5	-0.1		120 St Vincent St, Glasgow	041-249 2233				1 J. Ingrey, London, WC2R 0AD	071-224 4321				SGCSC Ltd	152.1	162.5	2.6		SGCSC Ltd	152.1	162.5	2.6	
Prudential Inv Fund	120.1	117.1	-0.5			Perf Ind Inv	170.9	162.5	-0.1		120 St Vincent St, Glasgow	041-249 2233				1 J. Ingrey, London, WC2R 0AD	071-224 4321				SGCSC Ltd	152.1	162.5	2.6		SGCSC Ltd	152.1	162.5	2.6	
Prudential Inv Fund	120.1	117.1	-0.5			Perf Ind Inv	170.9	162.5	-0.1		120 St Vincent St, Glasgow	041-249 2233				1 J. Ingrey, London, WC2R 0AD	071-224 4321				SGCSC Ltd	152.1	162.5	2.6		SGCSC Ltd	152.1	162.5	2.6	
Prudential Inv Fund	120.1	117.1	-0.5			Perf Ind Inv	170.9	162.5	-0.1		120 St Vincent St, Glasgow	041-249 2233				1 J. Ingrey, London, WC2R 0AD	071-224 4321				SGCSC Ltd	152.1	162.5	2.6		SGCSC Ltd	152.1	162.5	2.6	
Prudential Inv Fund	120.1	117.1	-0.5			Perf Ind Inv	170.9	162.5	-0.1		120 St Vincent St, Glasgow	041-249 2233				1 J. Ingrey, London, WC2R 0AD	071-224 4321				SGCSC Ltd	152.1	162.5	2.6		SGCSC Ltd	152.1	162.5	2.6	
Prudential Inv Fund	120.1	117.1	-0.5			Perf Ind Inv	170.9	162.5	-0.1		120 St Vincent St, Glasgow	041-249 2233				1 J. Ingrey, London, WC2R 0AD	071-224 4321				SGCSC Ltd	152.1	162.5	2.6		SGCSC Ltd	152.1	162.5	2.6	
Prudential Inv Fund	120.1	117.1	-0.5			Perf Ind Inv	170.9	162.5	-0.1		120 St Vincent St, Glasgow	041-249 2233				1 J. Ingrey, London, WC2R 0AD	071-224 4321				SGCSC Ltd	152.1	162.5	2.6		SGCSC Ltd	152.1	162.5	2.6	
Prudential Inv Fund	120.1	117.1	-0.5			Perf Ind Inv	170.9	162.5	-0.1		120 St Vincent St, Glasgow	041-249 2233				1 J. Ingrey, London, WC2R 0AD	071-224 4321				SGCSC Ltd	152.1	162.5	2.6		SGCSC Ltd	152.1	162.5	2.6	
Prudential Inv																														

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## WORLD STOCK MARKETS

AUSTRIA		FRANCE (continued)		GERMANY (continued)		NETHERLANDS		SWEDEN (continued)		CANADA	
March 19	Sch. + or -	March 19	Frl. + or -	March 19	Rmk. + or -	March 19	Frl. + or -	March 19	Kroner. + or -	March 19	Sales Stock High Low Close Chng
Austrian Airlines	2,485 -1	Monte Carlo	2,849 -26	DLW	527.50 +0.50	A H A New Holding	48.20 -0.10	Ingenierie Sv B	150 +0	14000 Cetrol Sys.	\$20.30 15.20 20.40 +0.10
Creditanstalt Pf	248 -1	Monte Carlo	2,849 -26	Deutsche Bank	761.50 +0.50	ACT H A New Dep	31.10 -0.10	Match D B Frax	238 +0.5	1000 Laurent G	\$5.10 5.50 5.50 +0.10
E.ON	1,040 -1	Monte Carlo	2,849 -26	Daimler-Benz	529.70 +0.50	Habek Free	150 +0	2500 Lufthansa	\$5.60 5.60 5.60 +0.10		
Opel	1,197.0 -1.70	Monte Carlo	2,849 -26	Audi	337 +0.50	Siemens B Free	100 +0	14000 Lufthansa	\$1.40 1.40 1.40 +0.10		
Porsche	1,100.4 -1.50	Monte Carlo	2,849 -26	Deutsche Salzbank	150 +0.50	Siemens Free	125 +0.5	10000 Mercedes	\$0.50 0.50 0.50 +0.10		
Reuter Heraldik	597 -1	Monte Carlo	2,849 -26	Dieter Kieck	721.20 +0.50	Siemens G	47 +0	70000 Magna Ind	\$20.40 20.40 20.40 +0.10		
Reutlinger Brise	1,115 -1.15	Monte Carlo	2,849 -26	Deutsche Telekom	67.20 +0.50	Siemens H	47 +0	14000 Mtl Li Fds	\$1.75 1.75 1.75 +0.10		
Steyr-Daimler-Puch	1,040 -1	Monte Carlo	2,849 -26	Deutsche Telekom	67.20 +0.50	Siemens H	47 +0	25000 Metrair	\$1.50 1.50 1.50 +0.10		
Vetrauer Magirus	400 -1	Monte Carlo	2,849 -26	Deutsche Telekom	67.20 +0.50	Siemens H	47 +0	100000 Metrair	\$0.50 0.50 0.50 +0.10		
Verbaudet Brita	549 -1	Monte Carlo	2,849 -26	Deutsche Telekom	67.20 +0.50	Siemens H	47 +0	1000000 Metrair	\$0.50 0.50 0.50 +0.10		
Wiesnberger	5,020 -1	Monte Carlo	2,849 -26	Deutsche Telekom	67.20 +0.50	Siemens H	47 +0	10000000 Metrair	\$0.50 0.50 0.50 +0.10		
Z-Lederwaren	1,050 -1	Monte Carlo	2,849 -26	Deutsche Telekom	67.20 +0.50	Siemens H	47 +0	100000000 Metrair	\$0.50 0.50 0.50 +0.10		
BELGIUM/LUXEMBOURG											
March 19	Frl. + or -	Credy Lyon (C)	573 -11	Deutsche Telekom	67.20 +0.50	Siemens H	47 +0	1000000000 Metrair	\$0.50 0.50 0.50 +0.10		
ACEC-Union Min.	2,395 +0.50	Credy Lyon (C)	573 -11	Deutsche Telekom	67.20 +0.50	Siemens H	47 +0	10000000000 Metrair	\$0.50 0.50 0.50 +0.10		
AGC-Group	2,125 -1	Docks de France	310.40 +1.60	Deutsche Telekom	67.20 +0.50	Siemens H	47 +0				
Adi	1,040 -1	Docks de France	310.40 +1.60	Deutsche Telekom	67.20 +0.50	Siemens H	47 +0				
BBL	3,350 -70	Docks de France	310.40 +1.60	Deutsche Telekom	67.20 +0.50	Siemens H	47 +0				
Bank Int'l Luxembourg	12,000 -	Docks de France	310.40 +1.60	Deutsche Telekom	67.20 +0.50	Siemens H	47 +0				
Bank Luxembourg	12,000 -	Docks de France	310.40 +1.60	Deutsche Telekom	67.20 +0.50	Siemens H	47 +0				
Barco	1,362 -1	Docks de France	310.40 +1.60	Deutsche Telekom	67.20 +0.50	Siemens H	47 +0				
CBG	11,650 -50	Docks de France	310.40 +1.60	Deutsche Telekom	67.20 +0.50	Siemens H	47 +0				
Cobeco	1,000 -1	Docks de France	310.40 +1.60	Deutsche Telekom	67.20 +0.50	Siemens H	47 +0				
Colombia AFV 1	4,950 -10	Docks de France	310.40 +1.60	Deutsche Telekom	67.20 +0.50	Siemens H	47 +0				
Comit	1,730 -1	Docks de France	310.40 +1.60	Deutsche Telekom	67.20 +0.50	Siemens H	47 +0				
Deltahub Finslim	9,110 -100	Docks de France	310.40 +1.60	Deutsche Telekom	67.20 +0.50	Siemens H	47 +0				
Electrobel	5,610 -1	Docks de France	310.40 +1.60	Deutsche Telekom	67.20 +0.50	Siemens H	47 +0				
Electrofins ACT	2,585 -15	Docks de France	310.40 +1.60	Deutsche Telekom	67.20 +0.50	Siemens H	47 +0				
ELB	1,040 -1	Docks de France	310.40 +1.60	Deutsche Telekom	67.20 +0.50	Siemens H	47 +0				
GBC	3,315 +15	Docks de France	310.40 +1.60	Deutsche Telekom	67.20 +0.50	Siemens H	47 +0				
GIB Group	1,342 -1	Docks de France	310.40 +1.60	Deutsche Telekom	67.20 +0.50	Siemens H	47 +0				
Gecina AFV	360 -1	Docks de France	310.40 +1.60	Deutsche Telekom	67.20 +0.50	Siemens H	47 +0				
Gedach AFV	365 -1	Docks de France	310.40 +1.60	Deutsche Telekom	67.20 +0.50	Siemens H	47 +0				
Gesamt	1,700 -100	Docks de France	310.40 +1.60	Deutsche Telekom	67.20 +0.50	Siemens H	47 +0				
Gruyere	7,120 -1	Docks de France	310.40 +1.60	Deutsche Telekom	67.20 +0.50	Siemens H	47 +0				
Kreditanstl AFV	4,850 -10	Docks de France	310.40 +1.60	Deutsche Telekom	67.20 +0.50	Siemens H	47 +0				
Pan-Holding Lux	13,500 -150	Docks de France	310.40 +1.60	Deutsche Telekom	67.20 +0.50	Siemens H	47 +0				
Powerfin	2,470 -10	Docks de France	310.40 +1.60	Deutsche Telekom	67.20 +0.50	Siemens H	47 +0				
Powerfin AFV	2,470 -10	Docks de France	310.40 +1.60	Deutsche Telekom	67.20 +0.50	Siemens H	47 +0				
Republ Belg AFV	4,120 -50	Docks de France	310.40 +1.60	Deutsche Telekom	67.20 +0.50	Siemens H	47 +0				
Securit Belg AFV	2,290 -50	Docks de France	310.40 +1.60	Deutsche Telekom	67.20 +0.50	Siemens H	47 +0				
Sofina	11,650 -100	Docks de France	310.40 +1.60	Deutsche Telekom	67.20 +0.50	Siemens H	47 +0				
Tessendero	12,300 -125	Docks de France	310.40 +1.60	Deutsche Telekom	67.20 +0.50	Siemens H	47 +0				
Tessendero AFV	5,530 -10	Docks de France	310.40 +1.60	Deutsche Telekom	67.20 +0.50	Siemens H	47 +0				
Tractebel	1,040 -1	Docks de France	310.40 +1.60	Deutsche Telekom	67.20 +0.50	Siemens H	47 +0				
UCB AFV	19,950 -100	Docks de France	310.40 +1.60	Deutsche Telekom	67.20 +0.50	Siemens H	47 +0				
REMARK											
March 19	Kr. + or -										
Elatika Holdings	535 -1										
Blububes	226.65 -0.35										
Caritas	1,040 -1										
DTS 1971 A	6,000 -1,000										
Danisco	812 -1										
East Asiatic	1,425 -1										
FLS Ind B	524 -1										
Opel	1,170 -1										
Hafnia Higgs A	375 -15										
Katja Higgs B	326 -1										
ESI	1,530 -1										
Judek Bank	595 -1										
Judek Brux	528 -1										
KOP	15,80 -10										
Kone B Free	528 -1										
Koninklijke	1,040 -10										
Kontiki B	1,040 -10										
Kontiki C	1,040 -10										
Kontiki D	1,040 -10										
Kontiki E	1,040 -10										
Kontiki F	1,040 -10										
Kontiki G	1,040 -10										
Kontiki H	1,040 -10										
Kontiki I	1,040 -10										
Kontiki J	1,040 -10										
Kontiki K	1,040 -10										





## AMERICA

## Dow rises but trading volume remains low

## Wall Street

EQUITIES drifted broadly higher yesterday morning, but the rally was unconvincing given the paltry volume, writes Karen Zagor in New York.

At 1.30pm, the Dow Jones Industrial Average was up 10.51 at 3264.76, advances leading by a ratio of 9 to 7. Among other market indices, the Standard & Poor's 500 was 0.91 higher at 410.06 at 12.30pm, while the Nasdaq composite of secondary stocks was 1.74 higher at 626.75. On Wednesday, the Dow eased 1.79 to 3254.25.

There was little stock market reaction to the release of trade data for January, which showed a slightly narrower US merchandise trade deficit of \$5.77bn, compared with a revised \$6bn for December.

Burlington Industries led NYSE trading yesterday morning. The stock was quoted at \$14.9 at midsession after the textile company returned to the public domain with an initial public offering of 4.4m shares priced at \$14 each.

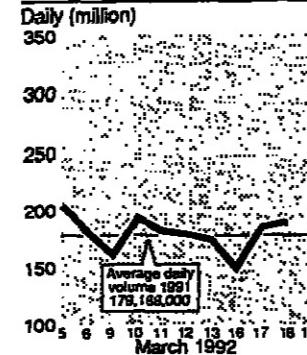
The big three auto makers, which have dominated the big board all week, were actively traded again yesterday. Ford Motor firmed \$1.4 to \$40.9, near its 52-week high of \$40.7.

Ford expects to turn in a first quarter profit after turning in five consecutive quarterly losses. Chrysler added 8% to a new high of \$18.3 and General Motors rose 5% to \$38.7. IBM sold \$1.4 to \$37 in heavy volume after Soundview Financial cut its first quarter earnings estimates to 25 cents a share from the previous 90 cents. Soundview also reduced its 1992 earnings forecast to 217 to 198 in volume of 16.5m shares.

Harley-Davidson, the last of the big US motorcycle makers, climbed \$3 to \$60 after Morgan Stanley initiated coverage of the company with a "buy" rating.

In the pharmaceutical sector, shares in Pfizer firmed 3% to \$71.1 following an analysts meeting where a professor at Yale University said that the

## NYSE volume



company's new Zithromax oral antibiotic had potential for use in the treatment of gonorrhoea, lyme disease, toxoplasmosis in AIDS patients and a range of gastrointestinal infections. These indications, however, have not been reviewed by the Food and Drug Administration which has so far approved the drug to treat respiratory tract infections, uncomplicated skin infections and chlamydia. The drug is the first in a new class of antibiotics which have higher tissue concentrations than conventional treatments such as penicillin.

TOKYO stocks traded within a narrow range at midday. Bank shares were firmer, recouping part of the losses suffered earlier this week. The expiration of some options yesterday and today kept traders sidelined. The TSE 300 composite index rose 7.4 to 3,463.3, but the broad market turned mixed. Declines led advances by 217 to 198 in volume of 16.5m shares.

Seagram rose \$1 to \$31.40 after Wednesday's \$8.5 gain. Traders said that an analyst with Oppenheimer & Co had upgraded the company. Among active issues, Transpac Resources rose 1/4 cent to 10.5 cents, Lac Minerals eased \$0.8 to \$9.75. Tokyo Dominion Bank gained \$0.8 to \$16.5 and Inco firmed \$0.8 to \$33.5.

## EUROPE

## Individual stocks continue to generate interest

ONCE AGAIN, individual stocks generated the most interest yesterday, writes Our Markets Staff.

FRANKFURT was still nervous, marking time ahead of today's simultaneous expiry of four major options and futures contracts, but news and comment moved some shares.

In banks, Bayernbank fell DM4.50 to DM421 in response to a one-for-ten rights issue at DM350; in chemicals, Schering which dropped another DM13.80 to DM83.50 on the expected official refusal to permit the sale of oral contraceptives in Japan.

In carmakers, further press speculation about US problems for Volkswagen left the shares DM6.10 lower at DM380.40, while Porsche's lack of prospects left it DM19 down at DM570. However, BMW ended relatively strong on the day, DM1 higher at DM54.50, on 1991 profits slightly higher than forecast.

After a 3.66 fall to 700.79 in the DAX index at midsession, the DAX closed 7.55 lower at 1,248.55. Turnover eased from DM4.3bn to DM4.0bn with

Asko, the discount retailer, accounting for DM434m of that as it took third place among the most active stocks.

Astro denied rumours that friends were pushing up the stock ahead of its planned rights issue which, it told analysts, will not happen until this autumn. There were also suggestions that a big buyer was around, taking a positive attitude to the company's exceptionally high financial gearing.

PARIS followed domestic bonds lower on a growing consensus that market expectations of lower European interest rates had been premature. The Cac 40 index fell 6.19 to 1,921.99, off a high of 1,938.28, in turnover of FF72.5bn.

Among bigger stocks, Euro Disney slipped FF72.10 to FF161.20 on profit-taking triggered by the leisure stock's anticipated entry into the CAC 40 index. On the way up, LVMH added FF15 to FF163 after reporting results for 1991. The stock eased FF2.10 to FF162.90 in total volume of 131,000 shares.

MILAN continued to rise, but volume remained thin, ahead of the batch of 1991 results over the next few weeks and the general election in April. The Comit index rose 4.25 to 514.34 in turnover estimated at L55m after L57.1m.

Consob suspended the ordinary and savings shares of the state-controlled holding com-

FT-SE Eurotrack 100 - Mar 19									
Hourly changes									
Open	10 am	11 am	12 pm	1 pm	2 pm	3 pm	close		
1152.77	1153.37	1152.86	1152.45	1152.35	1153.09	1153.33	1153.18		
Day's High	1153.97								
Day's Low	1151.75								
Mar 18	Mar 17	Mar 16	Mar 15	Mar 14	Mar 13	Mar 12			
1153.82	1151.88	1145.61	1145.40	1145.99					
Base value 1000 (Mar 1990)									

gage has fallen back this year.

Smaller stocks were active, with Esso France jumping FF72 or 3.1 per cent to FF730 after Wednesday's doubling of the dividend. Volume in Moulinex was boosted by a large put-through of 113,000 shares by UBS for its own account.

The stock eased FF2.10 to FF162.90 in total volume of 131,000 shares.

MILAN continued to rise, but volume remained thin, ahead of the batch of 1991 results over the next few weeks and the general election in April.

In Osaka, the group's role in enabling a stock market listing for its parent company, Fluorocarbons,

had taken to reorganise parts of its operations were lower than feared.

Volmac, the software group, advanced 0.5 per cent following better-than-expected results, closing up F1.90 to F130.90, while Boskalis, the world's largest dredging company, gained 20 cents to F12.10 on a 52 per cent rise in net profits.

Nedlloyd lost F1.35 or 6 per cent to F15.40 after two of its

shares in ABP's fortunes, while SKR150m worth of Svera A were traded at SKR100 each.

Dealers believed that the 1.3m A shares, 2.5 per cent of the equity and over 3 per cent of the vote, were sold by Custos to Skanska.

BRUSSELS fell slightly, the BEL-20 index closing down 3.32 to 1,204.92.

Banque Bruxelles Lambert

closed down BFT76 francs to BFr3,350 following its

announcement on Wednesday that it was going to involve all its insurer shareholders in its planned development of a banking-insurance network.

record volume of SKR1.73bn as the Affärsvärlden General index rose 5.2 to 1,007.7.

Asa B rose SKR1.11 to SKR350 on its share in ABP's fortunes, while SKR150m worth of Svera A were traded at SKR100 each.

Dealers believed that the 1.3m A shares, 2.5 per cent of the equity and over 3 per cent of the vote, were sold by Custos to Skanska.

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## SOUTH AFRICA

SHARP gains in the financial rand sent Johannesburg share prices lower. The all-share index closed 35 down at 3,035 and the industrial index lost 44 to 4,403. Weak, bullion prices pushed the gold index down 42 to 1,125.

STOCKHOLM registered

## ASIA PACIFIC

## Hopes of discount rate cut push Nikkei above 20,000

Japanese government would announce emergency measures to stimulate the economy by March 21.

Speculation that the official discount rate might be reduced early next week also prompted short-covering ahead of the long weekend. The market is due to close today for a national holiday. Mr Tsutomu Hata, the finance minister, said that an easing could be implemented before the end of the year.

Window dressing for tokkin - specified money trusts and fund trusts, which close their books every year to review the Nikkei index. Nomura Securities added Y70 to Y1,150 and Yamashita Securities advanced Y70 to Y800.

Brokerage houses rose on bargain hunting. The issues have been heavily sold recently due to concern about earnings. Nomura Securities added Y70 to Y1,150 and Yamashita Securities advanced Y70 to Y800.

Rumours in HONG KONG later denied that banks were planning to cut the limit on mortgage lending accompanied by a fall in the Hang Seng index to below the 5,000 level. It closed above the 5,000 mark for the second straight day.

However, Yamatane Securities, a second-tier broker, dropped Y65 to Y540. The company will post extraordinary losses due to its involvement in the toshiba scandals, which involved improving some clients' accounts by transferring loss-making investments to other clients. Investors were

also discouraged by the resignation of the firm's chairman.

In OSAKA, the OSE average jumped 536.70 to 31,551.07 in volume of 541.8m shares.

## Roundup

HONG KONG further retreated from last Friday's record high as yesterday's rally in Tokyo generally failed to encourage other Pacific Rim markets. Bombay was closed.

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further HK\$2.25 to HK\$40.25 as investors continued to switch into other banking stocks.

Bank of East Asia gained 70 cents to HK\$22.70.

AUSTRALIA closed ahead for the first time this week, the All Ordinaries index firming 3.4 to 1,571.4 in turnover of A\$167.4m. Bank and retail sectors were well supported, Westpac rising 4 cents to A\$13.83 and Coles Myer 12 cents to A\$11.16.

BHP gained 12 cents to A\$13.26, but Western Mining fell 12 cents to A\$4.73, partly due to strike at one of its operations.

KUALA LUMPUR was pulled lower by Telekom Malaysia off 20 cents to M\$11.40. The composite index dipped 2.44 to 357.56 in turnover of 34m. Gaming group Tanjong continued its strong run, adding 20 cents to M\$11.00.

SINGAPORE declined amid selling of blue chips. The Straits Times Industrial index lost 6.45 to 1,436.39 in volume of 24.7m shares (24.2m).

The banks remained active, with HSBC Holdings falling a

reversed and ended 1.61 down at 612.67 in turnover of Won314.5bn. Analysts said the market was likely to remain fairly static until after the elections on March 24.

BANGKOK rose modestly, the SET index firming 3.29 to 811.78 in turnover of Bt16.9bn.

TAIWAN remained weak in nervous trading ahead of today's National Assembly session on democratic reform.

The weighted index fell 41.72 to 1,419.23 in turnover of T\$19.7bn against T\$24.4bn.

MANILA moved slightly ahead as activity remained slow. The composite index rose 3.50 to 1,105.07 in turnover of 140.3m pesos. Philippine National Bank put on 2.50 pesos to 262.50, but Philippine Long Distance Telephone, which fell in overnight trading in the US, shed 5 pesos to 865.

NEW ZEALAND lost ground for the third consecutive day, the NZSE 40 index slipping 9.47 to 1,439.19 in turnover of some NZ\$10m. Telecom declined 3 cents to NZ\$10.31.

## FT LAW REPORTS

## Compensation will be amended

THE LAW DEBENTURE TRUST CORPORATION v THE URAL CASPIAN OIL CORPORATION LTD AND OTHERS Chancery Division: Mr Justice Hoffmann, March 9 1992

A TRUSTEE for ex-shareholders with rights to foreign compensation for confiscation of company assets, has no contractual cause of action against a person to whom the company transfers those rights in breach of agreement with the trustee, nor

## RECRUITMENT

**JOBs:** Survey shows UK third to Ireland and Portugal in league for four-wheeled perks

If Daniel Coenuevert happens to be reading today, the Jobs column hopes he'll realise it has nothing personal against him. Even more so, it hopes he will accept that it has no bias in favour of Ferdinand Piech. The survey whose findings are about to be reported was made independently by a highly reputed organisation: the management-consultancy arm of the worldwide Wyatt company.

Before describing the findings, however, I'd better tell anyone else who may be reading the reasons for all the above pussy-footing. They are threefold.

• The Volkswagen group's management-board chairman, Carl Hahn, is due to retire, and the two gentlemen aforementioned are believed to be running wheel-to-wheel for the succession, which is expected to be decided on April 10.

• Part of the group currently headed by Daniel Coenuevert is the VW marque, whereas Ferdinand Piech is responsible for Audi.

• The survey in question focuses on the provision of company cars in 17 countries in Europe. It shows that Audi's 100 series of models continues to lead the European popularity league for management chariots – as it has done since at least 1988 – with the VW marque relatively nowhere.

## How Europe's bosses fare for company cars

Even so, let's leave leadership contests aside for the moment and consider the survey, which Wyatt carries out every two years from its office in Brussels. The 1991-92 version is based on data from some 1,700 employers. The biggest national sample was Belgium's 277, and the smallest, Finland's 53, the United Kingdom having 147.

To anyone like the Jobs column – who have no company car, has only an oil-drainer's interest in same – the information in the study seems almost stupifyingly detailed. It includes, for instance, the proportion of companies in each land providing different sorts of staff with a variety of optional extras (given Britain's weather, its employers appear unusually generous if not lavish with sun-roofs).

But readers curious about such refinements will need to obtain the full report, priced \$510, from Don McElroy of Wyatt UK at 21, Tothill St, London SW1H 9LL; telephone 071-222 8033, fax 071-222 9182. My extracts are far more limited, the first being the table alongside.

It shows the percentages of chief executives, various types of other

directors, and two kinds of middle managers who enjoy a company car in each of the 17 countries. The ranking is based on the average award across the whole lot, and by that measure the UK has fallen

to third place from top in 1989-90. Whether its overall leadership will be restored by the latest budget in combination with the result of the impending election, we can only wait and see. But despite

the increased taxation of recent years, Britain remains well ahead in one category. It is shown in the last column of the table: the award of four-wheeled perks to middle managers other than those in sales

and marketing where a car is far more often a necessity of the job.

Unlike the table's figures, the popularity ranking of types of car does not appear in the survey. I compile it from the companies' listings of their preferred models, giving four points to the type most often named, two to the second most frequent, and one to the third. Where each type stands in the league depends on the percentage of the total points it scores.

In doing so, however, I take no account of detailed variants. My focus is solely on series such as Audi 100s, all of which are lumped together regardless of variances in engine, plausibility or trimmings and the like. In all, 50 series were mentioned in the latest survey compared with 61 two years before.

To start at the top, the five most popular chief executives' cars were:

Moving down a notch to other directors, we find the top five were:

Audi 100 12.5  
Ford Scorpio/Granada 10.4  
BMW 5 3.5  
Renault 25 7.8  
Opel Omega 7.5

The middle managers' list was:

Peugeot 405 9.2  
Audi 100 8.0  
Ford Sierra 8.0  
Renault 21 7.1  
Opel Vectra 6.7

(Opel Omegas and Vectras are equivalent to Vauxhall Carbons and Cavaliers.)

For all management levels taken together, the top 10 were:

Make & series of car	% of points
BMW 5	19.3
Audi 100	15.1
Volvo 700	8.4
Mercedes 200	4.5
Peugeot 405	4.1
Renault 21	3.4
Ford Sierra	3.2
Audi 100	11.9
Ford Scorpio/Granada	9.3
BMW 5	8.2
Renault 25	6.8
Opel Omega	6.2
Volvo 700	5.3
Mercedes 200	4.5
Peugeot 405	4.1
Renault 21	3.4
Ford Sierra	3.2

Alas for Daniel Coenuevert, Volkswagen's best series was the Passat, ranked 29th with 0.7 per cent of the available points.

Michael Dixon

PERCENTAGES OF DIRECTORS AND MANAGERS RECEIVING A COMPANY CAR												
	Chief execs	Marketing	Sales	Finance	Materials	Personnel	Production	Engineering	Research	D-P	Middle mgt	Other
Ireland	94	94	85	91	100	100	100	100	—	100	82	45
Portugal	97	98	99	97	100	94	93	97	93	96	82	43
UK	97	99	94	97	88	95	93	94	100	87	74	66
Sweden	93	89	95	92	100	96	78	92	75	100	80	36
Finland	98	94	93	89	100	100	59	86	100	88	74	36
Germany	98	94	95	88	82	84	93	74	95	93	78	43
Belgium	100	94	92	95	78	84	84	88	84	80	70	42
Denmark	98	95	88	93	—	100	60	88	75	91	76	32
Netherlands	95	96	91	81	81	79	78	74	83	67	73	37
Greece	89	93	84	68	100	88	80	55	80	50	67	38
Italy	100	90	91	80	70	82	65	71	52	74	76	28
Austria	100	93	95	92	82	81	75	73	44	—	58	18
France	89	91	82	74	70	70	62	70	63	51	68	18
Norway	94	94	80	78	57	60	—	76	—	38	63	26
Luxembourg	97	86	90	77	60	57	73	57	71	40	50	14
Spain	93	81	73	69	68	72	48	46	46	54	55	24
Switzerland	80	69	71	55	43	50	41	53	46	47	47	25

Figures include allowances in lieu of cars in minority of cases

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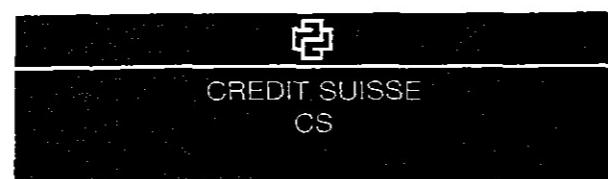
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ACCOUNTING STANDARDS BOARD

## URGENT ISSUES TASK FORCE

To keep all interested parties fully informed about the matters that the Task Force has under consideration the ASB is issuing a periodic Information Sheet. Copies of Information Sheets will be sent to the Finance Directors of all UK and Republic of Ireland listed and USM companies, and also to all those who currently receive Accounting Standards Board Bulletins. Any others who would like to receive copies of Information Sheets should write to Kate Cox, Accounting Standards Board, Holborn Hall, 100 Gray's Inn Road, London WC1X 8AL.

The Task Force next meets on 31 March. Future meetings in 1992 are scheduled for 1 May, 30 June, 9 September and 30 November, with provision for interim meetings in cases of particular urgency.

The matters currently on the Task Force's agenda are presentation of long-term debtors in current assets, accounting for low-start finance, reclassifications between fixed and current assets, and accounting for post-retirement benefits other than pensions. Information Sheet 1 gives further details.

## ACCOUNTANCY COLUMN

# Green accounting and competitive advantage

By Andrew Jack

SPRING IS fast turning into the season for corporate reporting awards. Hot on the heels of last month's Stock Exchange and joint chartered accountancy institutes' annual award for published accounts comes an ecological equivalent that companies ignore at their peril.

If the green bandwagon is beginning to break from a surfeit of initiatives of dubious quality, the 1991 environmental reporting awards sponsored by the Chartered Association of Certified Accountants deserves at least a little attention as an attempt to cut through the hype.

There was a certain air of inevitability about the ceremony last Tuesday evening. The venue was the Whales Hall of the Natural History Museum in London. The individual making the presentation was Professor David Bellamy, while the two companies receiving the joint award - Norsk Hydro and British Airways - were names familiar to those with much knowledge of corporate innovation on environmental issues.

Lessons to be learnt on the quality of environmental reporting exhibited by companies and how best to assess that information should be important elements in future debates about company reporting. It is time to inject some rigour into green reporting.

While the judges of the published accounts award in late February found themselves unable to identify smaller company reports of sufficiently high quality to earn a prize, their counterparts assessing environmental reporting could not even find many candidates to consider. The total number of entries - including some which were entered - was

only 18. The number of companies venturing into the green arena is, without doubt, still relatively small. An international survey conducted by Clare Roberts at the University of Glasgow in 1990 suggested that only 13 per cent disclosed environmental information.

That proportion is growing fast, however. Professor Rob Gray, one of the pioneers of "green accountancy" and one of the judges of the award, estimates that at least two-fifths of the top 500 British companies now include some form of environmental statement as part of their annual reporting process.

Mr Roger Adams, technical and research director at the Chartered Association of Certified Accountants, argues that pressure for greater disclosure is being driven by both strong accounting pressures - as expenditure such as environmental clean-up become significant - and by legislation passed as a political response to growing ecological awareness.

Mr Andrew Blazza, director of the environmental management unit at the Confederation of British Industry and another of the judges, says that competitive advantage is the drive towards environmental disclosure. "It has to be commercially-driven," he says. "I am saying to companies that if they want to be successful, they had better hurry up."

The accuracy and usefulness of the green data provided is developing rather more slowly, however. Gray highlights a number of weaknesses to existing statements. "They are often parcelled up very much in a public relations way that owes more to advertising than accountability," he

says. "We often wonder if we were really just looking at advertising."

He cites Body Shop as an example. "They are very green by normal standards, but their reporting is PR-driven. It doesn't get down to what they actually do." Many companies have tended to concentrate on the environmental impact of the core operations of a company, he says.

An analysis last summer of 670 UK companies by Company Reporting,

for the environment in which it operates. This policy manifests itself through working closely with residents and local government groups.

The problems in no way reflect poorly on the two companies which won the environmental reporting awards this week. "British Airways and Norsk Hydro chose themselves," says Gray. "They were so far ahead of the UK field."

He highlights a number of characteristics which singled out the winners. Both concentrated their environmental reporting on core business areas, approached the subject systematically, and gave data which allowed for comparisons and could be audited. They also employed an external consultant to verify the information provided.

Neither simply published flattering information. "The charm is they didn't pull their punches," says Gray.

"There was a lot of bad as well as good. Nobody's going to believe a squeaky-clean approach."

Norsk Hydro, Norway's largest quoted company, first produced an environmental report three years ago, which was widely circulated within the country, including to every resident within three miles of the company's sites. It followed up with a 28-page report covering its UK activities, published in late 1990. It shows trends over several years on topics such as emissions, discharges, industrial accidents and energy consumption.

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Our client is a major European leisure, entertainment and transportation operator with wide ranging business activities. Notably the UK operation is reported as performing within a growth sector and has a turnover in excess of £300m. Over the last few months the business has engaged upon a programme to improve the overall efficiencies of the company and is now at an exciting second stage whereby new services and products will be introduced to the marketplace.

As a direct consequence of these new developments a high calibre Finance Manager is required who will report directly to the Finance Director. The role is primarily a strong management function being responsible for over 100 staff whose duties include budget ledger, cash management and credit control. There will also be a strong emphasis on tightening up financial controls and liaison with field operations.

Candidates will be qualified accountants, aged indicator late 30's/early 40's who have strong communication skills developed with a broad business experience. Ideally the individual will have had good experience within a large information processing environment and bring positive contributions to the objectives above as a senior member of the management team.

Please write enclosing a full curriculum vitae quoting ref 651 to:  
Philip Cartwright FCMA,  
22 Bramcote Road, London SW15 6UG  
Tel: 081-788 2622

**Cartwright  
Hopkins**

FINANCIAL SELECTION AND SEARCH

## FINANCIAL DIRECTOR NEWCASTLE UPON TYNE

c.£40,000 + Car + Bonus

Our client is a £40 million turnover, autonomous subsidiary of a large multi-national organisation. Its principal activity is the high volume manufacture of a range of products for sale direct to the public.

The position requires someone who will combine a first class technical background with general business flair. The Financial Director assumes full responsibility for the running of the Finance Department, but will also be expected to play a key strategic role as a member of the senior executive team.

We anticipate the successful applicant will be aged 35-45, a graduate, qualified accountant, and will possess

a demonstrable record of achieving tangible results in previous roles. Furthermore it is important that the candidate should possess a maturity of style which allows him/her to interface well with people at all levels in the business, being firm but open-minded. In return the successful candidate will enjoy working with a highly professional, motivated team, responsible for directing the future of this progressive, fast moving company.

Please apply without delay, in writing to Nigel Wright.

**Nigel Wright Consultancy**  
Second Floor, North Street Court,  
North Street, Newcastle upon Tyne  
NE1 8RD. Telephone 091 222 0770  
including evenings and weekends.

Specialists in Financial Recruitment

NORWICH

c.£30,000

## DIRECTOR OF FINANCE

Norfolk County Council is committed to forming its own "arms-length" company under the Environmental Protection Act of 1990. The new company will assume the responsibility of providing waste disposal services initially within Norfolk and it is estimated that turnover in the first year will be some £8 million.

As part of the senior executive team reporting to the Managing Director you will play a major role in the formation of the new company and the winning of competitive tenders. At the same time, a key task will be to develop and implement appropriate systems and procedures to provide the management information needed to run the business.

You should be a graduate accountant with at least five years' post-qualification experience. You will have

managed a finance function, preferably in a manufacturing or waste disposal environment, and will have implemented computer-based management information systems. You will also be used to wide-ranging involvement in business issues but will have refined a hands-on approach to financial management.

Please send full personal and career details, including current remuneration level and daytime telephone number, in confidence to John Elliott, Coopers & Lybrand Deloitte Executive Resourcing Ltd, 43 Temple Row, Birmingham B2 3JF quoting ref JE219 on both envelope and letter.

Coopers & Lybrand  
Deloitte

Executive  
Resourcing

**FMS**  
FMS is a Division of Reuter-Schlesinger Limited

## FINANCE DIRECTOR

Our client is an autonomous Group within a diverse US Multi-national, who continues to grow profitably in each of its well-established consumer brands. In order to consolidate and develop this growth further a Group Finance Director, reporting to the Chairman and Chief Executive, is now sought.

As a Key Board Member, with responsibility for the Group's financial performance and Accountant (ideally ACA), Finance Function reports directly to the Chairman and Chief Executive, who can demonstrate responsibility for a strong development in the Group. The successful candidate will be a Divisional Finance Director, overall responsible for the Group's financial performance.

- Fully involved in strategic planning and implementation, including the review and focus on key Group and its business units.
- Instrumental in the operational, financial management of the Group, including the review and focus on key Group and its business units.
- Responsible for establishing the implementation of financial policies, controlling and developing the Group's financial services or a generally multi-site environment would be ideal, but personal and commercial qualities remain paramount.

Potential Blue-chip Finance Directors should write to Karen Wilson BA, ACMA, Director at FMS, 5 BREM'S BUILDINGS, CHANCERY LANE, LONDON EC4A 1DY enclosing a recent CV and a note of current salary.

SURREY  
c.£50,000 p.a.  
+BONUS  
(up to 25%)  
+CAR ETC

## Group Finance Controller

London

c. £45,000 package + car & benefits

Our client is a leading player in one of the building and construction industry. The ownership term is negotiated. Success in the role will lead to and profitable, it has a turnover of about £140m. Steady progress has been completed over the last ten years by a combination of acquisition and development.

Because of an internal promotion, there is a need to recruit an experienced and commercially minded Group Finance Controller. This role will have full responsibility for all the accounting activities in this multi-site environment, as well as comprehensive development of the Group.

If you think you are the person we are seeking, please write to Geoffrey Smith, Director, Miller & Partners, quoting reference L/639, giving concise career and salary details and a daytime telephone number, or phone on 071-489 9000 or 081-744 0262 (evening).

BDO Consulting, 20 Old Bailey, London EC4M 7BH.



## FINANCIAL CONTROLLER

Hi-tech engineering and electronics

Croydon

Our client is an autonomous operating unit of an established blue chip business manufacturing advanced electronic and engineering products. The company is commercial in outlook and outstandingly successful in its field.

Reporting to the local MD and working as part of the senior management team, you will be fully involved in business decision making. Your specific areas of responsibility will include preparation and analysis of management information, budgeting and forecasting, strategic planning and provision of information to corporate level. There will also be a significant involvement in systems development, job costing and contractual reviews.

c.£30,000 + car + bonus  
Ideally a graduate accountant in the age range 27-35, you will have experience gained in manufacturing, preferably electronics or engineering related, comprehensive knowledge of costing systems and well developed computer literacy. You are likely to have had previous exposure to plc reporting and knowledge of the financial aspects of commercial contracts would be useful.

Please reply in confidence, giving concise career, personal and salary details to Brendan Keelan, quoting Ref. L.639.

Egor Executive Selection  
58 St. James's Street  
London SW1A 1LD (071-629 8070)

**EGOR**  
EXECUTIVE SELECTION

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FINANCIAL  
TIMES  
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YOU TO A  
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BUSINESS  
BREAKFAST

## MAKING THE SELECTION INTERVIEW MORE EFFECTIVE

A Practical Guide for Finance Managers

on Thursday 9th April 1992  
At The Meridian Hotel, 21 Piccadilly, London W1  
8.15am - 9.30am

This Financial Times Breakfast Briefing is designed specifically for finance managers who may interview once or twice a year. The talk will be given by Jeff Grout, Joint UK Managing Director of Robert Half, who will examine where and why interviews go wrong and demonstrate how to increase the effectiveness of the interview through a more structured approach. The briefing will cover:

- Preparing for the interview
- The Interview Plan
- Creating a proper environment
- Questioning Techniques
- Promoting the job
- Concluding on the right note

A specialist in accountancy recruitment for more than 10 years, Jeff Grout is a frequent contributor to various newspapers and journals on the subjects of job hunting and recruitment. A regular speaker, he has been a guest on numerous radio programmes and appeared on Sky Television.

Places at the Breakfast are strictly limited.

If you wish to attend this free breakfast, please write to Rachelle Nelson at Robert Half, Freeport, Water House, 418 The Strand, London WC2R 0BR, Telephone 071-836 3545

**ROBERT  
HALF**  
THE HUMAN FACTOR

**FINANCIAL TIMES**  
EUROPE'S BUSINESS NEWSPAPER

whitehead selection

## Head of Financial Planning and Analysis

Retail Financial Services  
South West  
c. £50,000 plus bonus

Our client is a leading provider of retail financial services, currently undergoing a major culture change as the business becomes more responsive to the needs of its customers.

This newly created position reports to the Group Finance Director, and has considerable exposure to the highest level of management. You will introduce discipline and coherence to the commercial evaluation of major capital expenditure proposals, and interface with senior management, offering them both a value-added service and challenging their financial decisions, identifying with them the key pressure points and areas for profit enhancement.

Aged 30-35, you will be a graduate accountant with at least 5 years' post qualifying experience. You must be a self-starter with excellent communication and commercial skills and a powerful, incisive intellect. (Ref 542)

Please write with CV and current salary to Tom Grayson, Whitehead Selection Ltd, 43 Welbeck Street, London W1M 7HE.

A Whitehead Mann Group PLC company

whitehead selection

## Finance Director

Belgium

Package to £50,000 + benefits

This is a challenging appointment in a major operating division of a substantial UK public group. The division is involved in the manufacture of specialist products which are used in industrial applications worldwide. The division and its products have a significant international profile; acquisitions and product development have consolidated the division's position as one of the world's largest manufacturers in its field. European operations are centred in Belgium and contribute around £45 million to group turnover. The finance director will join an established executive board to monitor and control the division's accounting routines in Europe. There will be a strong functional responsibility to the UK and success could lead to longer term career opportunities within the Group.

The position requires a UK qualified accountant with several years' experience in a manufacturing environment. Candidates should be in their late twenties or thirties and have a high level of technical skill gained in a well-regulated business. Fluency in French is a requisite and previous European experience as part of a French-speaking team would be a considerable advantage. Candidates should also show the ability to contribute at a strategic level as a board member.

Relocation will form a part of the attractive remuneration and benefits package.

Please reply in confidence, enclosing a full CV and quoting reference L/207 to David Bannister.

**KPMG** Selection & Search

1 The Embankment, Neville Street, Leeds LS1 4DW. Tel. (0532) 313000.

**Price Waterhouse**

EXECUTIVE SELECTION

## Finance Director

c.£60,000 plus car & bonus London W1

We are a wholly owned but independent subsidiary of GRP and are well known for our expertise in all aspects of property investment, development and management. For some time, we have been broadening our horizons and we are now increasingly looking to market our expertise to external clients.

To assist in this new initiative, we seek a Finance Director who, as a proactive member of the Board, will play an integral role in the strategic development of all aspects of our

business - from the formulation of the corporate financial strategy and the development and implementation of enhanced management/financial reporting through to close involvement in our client assignments, major projects and new business activities.

The scope of the role is wide but most of all, we need a team player who can share our corporate goals and aspirations. A background in property would be helpful - but if you can cope with the steepest of learning curves, it is not actually essential.

To pursue this matter further, write to our advising consultant, Hamish Davidson enclosing a full CV and salary details and quoting reference H/1234/FT at:

Executive Selection Division  
Price Waterhouse  
Management Consultants  
Milton Gate  
1 Moor Lane  
London  
EC2Y 9PB  
Tel: 071-939 6312  
Fax: 071-638 1358

## COMMERCIAL MANAGER

SOUTH WEST REGION

The Acer Group draws on over a century of experience and is internationally recognised as a leading multi-disciplined engineering consultancy with a reputation for excellence and innovation built on some of the world's most demanding projects.

Here in the UK, we are structured on a regional basis and we are currently seeking a Commercial Manager to join our Bristol office and take on a challenging role in the South West.

As the region is operationally autonomous, the principle responsibility is to the Regional Director as well as the management and leadership of a team to ensure that the region's financial records and controls are efficiently implemented. This covers the entire spectrum of financial control, as well as extending to forecasting, budgeting and the provision of timely management information for both the region and Head Office function.

As a key member of the management team, two important facets of the post are to provide a vital link between regional activities and central finance functions, and to ensure that resources are used as efficiently as possible. A customised computer system is nearing completion, and the successful candidate will need to take a leading role in its implementation. The post also demands travel throughout the region.

The ideal candidate will be a professionally qualified accountant aged at least 30. A sound commercial, financial and management accounting background is a pre-requisite, ideally gained within a project/construction environment. Mature management and leadership skills are essential, as is flexibility, a positive approach and the ability to influence staff at all levels - including some of the finest engineering professionals in the country. These abilities must be combined with polished administrative skills and a high degree of computer literacy.

We offer the successful candidate the scope to make a tangible impact on our business as well as a benefits package that includes a car, private health insurance and pension scheme.

To apply, please write with a comprehensive CV and salary expectation to: James Montgomery,

Acer Consultants Ltd, Acer House, Medawar Road,

The Surrey Research Park, Guildford, Surrey GU2 5AR.

Closing date for applications 2nd April 1992.

**acer**

**INTERNAL AUDITOR**  
INTERNATIONAL FOREIGN BANK  
Salary up to £30,000 + Car + Banking benefits City Based  
An overseas International Bank are looking to recruit an Auditor to be based within their London branch.  
Candidates will be responsible for undertaking Scheduled Internal Audits of all banking operations in accordance with a risk rating system. They must possess the ability to work on their own initiative and be able to meet deadlines. The functional reporting line will be to the Chief Auditor, based in Head Office.  
He or She will be a Chartered Accountant with up to 5 years of post qualification experience some of which will ideally have been gained in a banking environment. An understanding of the risks inherent in Treasury Products would be a definite advantage. Preferred age is under 30.  
If you are interested please apply in writing with full CV to PO Box A455, Financial Times, One Southwark Bridge, London SE1 9HL. Closing Date 24th April 1992

**THE INTER-AMERICAN DEVELOPMENT BANK,**  
an international organization which provides development financing for Latin America and the Caribbean, has an opening at its headquarters in Washington, D.C., for an  
**ACCOUNTING DIVISION CHIEF**  
Senior accounting professional sought to plan, direct and supervise the activities of its Accounting Division. Unique international environment requires a seasoned and creative manager with substantial exposure to multi-currency financial management, minimum of 15 years accounting experience in multinational practice, and certification by a professional accounting body. Must also have experience with internal controls within a distributed processing environment, and have broad exposure to computerized financial and accounting systems. Masters degree in Accounting or equivalent. Proficiency required in Spanish and English; French and Portuguese desirable.  
Position offers excellent compensation and benefits package, including relocation costs. Interested applicants should send curriculum vitae not later than April 30, 1992, to: Mr. Jim Wyde, Inter-American Development Bank, Stop E 0517, Washington, D.C. 20577. Fax: (202) 623-3178  
The Bank regrets that it can only acknowledge applications which best match the requirements of the position.

# DIRECTOR OF ACCOUNTING AND FINANCE

## EXCELLENT REMUNERATION PACKAGE

### NORTHERN GERMANY

Our client is an independent, internationally orientated research organisation with more than 25 years experience in contract research. The company serves life science industries with regard to product efficacy and safety and has particular expertise in biotechnology and environmental protection.

Committed to expansion of its European operations the company is now seeking a key individual to join and complement its existing management team.

Reporting to the Chief Operating Officer, key responsibilities will include:

- Overseeing accounting, financial systems and internal controls
- Provision of management, US-shareholder and external entity information
- Managing all accounting functions
- Managing financial planning and capital expenditures

ROBERT WALTERS ASSOCIATES

LONDON WINDSOR BIRMINGHAM BRUSSELS AMSTERDAM PARIS

The successful candidate will be a qualified accountant with proven management experience of at least 3-5 years. Experience of working in Germany would be a decided advantage. Fluent English and German are essential.

To discuss this exceptional opportunity, interested applicants should telephone Jonathan Kidd on (44) 71 379 3333, fax (44) 71 915 8714, or write to him enclosing a detailed CV at Robert Walters Associates, 25 Bedford Street, London WC2E 9HP.

# Group Accountant

Attwoods plc

£30-35,000 plus car and benefits

Attwoods plc is the UK's only international waste management group, providing integrated solid waste and recycling services in the UK, Europe and the US. A turnover of about £300m has been achieved by a combination of organic growth and acquisition.

There is now a need to recruit a Group Accountant to assist the Head Office finance team in the preparation of forecasts, budgets, cash flows, statutory accounts and various ad hoc projects.

**I BDO CONSULTING**

The position requires a self-starter with a proven track record.

You should be a qualified accountant, preferably aged 25-30 with at least two years post qualification experience. You must be PC literate and comfortable with spreadsheets. You must also be able to fit in with a dynamic yet informal team with a flexible approach to the work required. Knowledge of US GAAP and German would be an advantage, although not essential.

If you think you are the self-starter we are seeking, please write to Glynne Williams, PCA, Hill at the address below, quoting reference 1009 and giving concise career and salary details and a daytime telephone number, or phone on 071-489 9000 or 081-744 0262 (evening).

BDO Consulting, 20 Old Bailey, London EC4M 7BH.



# Finance Manager

**Solihull**

**£35,000 + Car**

Our client is an ambitious industrial holding company, principally comprising manufacturing companies, that is seeking significant growth year on year over the next several years. With a combination of its financial strength coupled with the operation being split equally between the UK and the rest of Europe, the group is embarking upon an expansion phase driven by a small but highly experienced management team based in Solihull.

As a direct consequence of the growth of the group there is now a requirement to appoint a Finance Manager at the head office. The role will encompass the consolidation of financial management accounts at budgets, the preparation of reports in support of special studies, such as acquisitions, and the supervision of day to day accounting for the plc. The group is highly computerised, making use of electronic data transfer from its subsidiaries. Experience with PCs is a prerequisite and familiarity with networks and communications a distinct advantage.

**Cartwright Hopkins**

FINANCIAL SELECTION AND SEARCH

## FINANCIAL CONTROLLER

a challenging commercial opportunity in the 'high-tech' industry

**Reading**

**£35,000 + car**

Rockwell-Collins is the UK subsidiary of Rockwell International, involved in the avionics and electronics communications system business. We now require a Financial Controller, who, reporting to the Managing Director, will assume overall responsibility for the accounting, financial management, contractual obligations and information technology of the UK company. This challenging role offers the opportunity to contribute to the commercial success of the UK subsidiary and to develop close working relationships with US financial management.

You ideally must be a degree qualified accountant, ACA, ACCA or CIMA, in your early thirties with previous experience in management and general accounting, preferably within a multi-national organisation. Experience in the high technology capital equipment market would be an advantage as well as good personal skills including a team player and strong presenter. In addition to a salary of around £35,000 benefits include pension, life assurance, BUPA, and a company car as well as assistance with relocation where appropriate.

Please write in the first instance, enclosing your CV to our consultant, A Whitbread, Director, Moxon Dolphin Kerby Western, Park House, High Street, Thornbury, BRISTOL BS12 2AQ.



Rockwell International

...where science gets down to business

## FINANCE DIRECTOR

Construction and materials group requires Finance Director for a south-east appointment.

The Finance Director will have full accountability for the accounting and management information systems, and will make a contribution to the overall management and strategic direction of the company. The group has several divisions.

The candidate should be computer literate and capable of performing in a strong team. Experience of similar responsibility at board level would be an asset.

Applicants should be qualified within one of the senior accounting professions.

Please apply with full c.v. to Slater, Chapman & Cooke, 16a St. James's Street, London SW1A 1ER (reference GB).

**Birmingham City College**

BOURNVILLE COLLEGE OF FURTHER EDUCATION

## DIRECTOR OF FINANCE/COLLEGE ACCOUNTANT

£33,411 - £35,670

We require a highly qualified, experienced accountant for this permanent post. As a senior member of the College's Management Team you will be responsible for all aspects of the management of the College's £5.5m revenue budget, capital assets and income generation. You will have excellent inter-personal and communication skills, shrewd political acumen, plus expertise in computerised accounting systems.

Priorities will be: the establishment of first-class relationships with all organisations to whom the College will be accountable; preparing the College for Corporate Status; the pursuit of new sources of income; the achievement of a reconciliation between efficiency and effectiveness in educational and training provision. Essential personal qualities include:-

- ★ Vision in terms of Bournville College's future and the ability to translate vision into excellent educational practice within a finite budget.
- ★ Empathy with Bournville College's Mission Statement which focuses on social, economic and academic priorities.
- ★ Determination to extend Bournville College's work beyond its current 7,000 student population.
- ★ Appreciation of the Single European Market and the potential Overseas Market.
- ★ Enthusiasm to promote Bournville's local, regional, national and international reputation for excellence.

You will join a highly committed College Management Team of extended professionals, who share a total commitment to the ethos and philosophy of Bournville College.

Applications are invited from those with relevant experience in the Polytechnic/University sector, a Local Authority, the Private and Voluntary Sectors.

Applications forms and job descriptions are available from The Principal's Secretary, Bournville College of Further Education, Bostall Road North, Northfield, Birmingham B31 2AA. Tel 021 411 1414 ext 234.

After receiving the job description please telephone, Principal, Patricia Twynman or Head of Support Services, John Healey if you have further enquiries.

Closing date 27th March 1992.

## RELDAN FINANCE DIRECTOR

Circa £35 - 40,000

RELDAN the well known fashion company established over 50 years require a Financial Director. The Company has currently changed its emphasis from manufacturing to Fashion marketing and retailing. We are looking for an efficient and dynamic candidate to join a strong management team to participate in the exciting developments taking place.

The successful applicant should be between 35 and 45 years of age, with at least 2-3 years experience as a Financial Director in a medium sized company. Experience to include detailed budget preparation, cash management, prompt production of monthly management accounts together with acumen for dealing with external suppliers, customers, financial institutions and auditors. The person must be able to function as a hands-on manager and at the same time effectively communicate with management and others.

Please reply enclosing career details in confidence to the Chairman, Reldan Limited, 30 Wellington Road, High Wycombe, Bucks HP12 3QD

## Controller Finance & Administration

Manchester c.£45,000 + incentive & options

Sterry Communications is a rapidly growing company providing unique solutions for businesses to improve the functionality and cost efficiency of their telecommunications services. It is dedicated to delivering the highest possible level of service to a customer base which includes several large 'blue chip' companies with multi-site national networks. The management team is committed to a strong growth strategy aimed at exploiting through technical innovation and dynamic marketing, the new opportunities created by deregulation.

As a member of the Executive Committee, managing about 40 finance and commercial administration staff, you will make a substantial contribution to the company's profitable management and to its commercial direction. New systems capable of supporting the business through a period of considerable growth have to be designed and installed.

You will be a qualified accountant, probably in your 30s, with experience of financial line management gained in a rigidly controlled service organisation. You will have demonstrated your ability to work effectively under pressure, managing change in a customer-led business.

The work is very demanding and the potential rewards for success are considerable. The remuneration package will comprise a basic salary negotiable around £45,000 pa. You will be a member of the profit related and share option schemes. A company car will be provided.

Please write, giving us details of your career and of your current earnings, quoting reference FT 2103. AAD Recruitment Consultants, 7 Curzon Street, London W1Y 7FL.

**AAD**

The Advertised Appointments Division of Odgers and Co. Ltd.

## Financial Controller

Manchester

to £30,000 + benefits

Our client, a substantial and highly successful manufacturing business, is a market leader in the competitive textile supplies sector. Through well managed growth and substantial investment in technology the company has established an enviable reputation for product quality and customer service.

The company now wishes to appoint a Financial Controller to assume overall responsibility for the finance and administration functions, reporting directly to the Managing Director. In addition to the day to day running of the department you will carry out ad hoc exercises for the board and play a role in the continuing development of the business.

The successful candidate, aged 30 to 45, will be a qualified Accountant with excellent financial and management accounting skills gained through the successful management of the finance function of a medium sized company. You should be computer literate, and have the confidence, communication skills and commercial awareness to establish credibility with senior management.

The position offers an attractive remuneration package with excellent career prospects.

Please write enclosing a cv to Brian Marren, BM Search & Selection, Ashdene House, Claremont Grove, Hale, Altrincham, Cheshire, WA15 9HF.

**SEARCH & SELECTION**  
**BM**

Fax: 061 927 9155